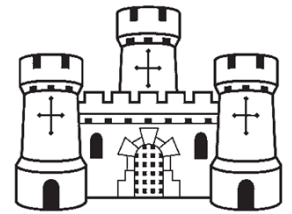


Public Document Pack

Date of meeting Thursday, 2nd July, 2026
Time 7.00 pm
Venue Astley Room - Castle
Contact Geoff Durham 742222



**NEWCASTLE
UNDER LYME**
BOROUGH COUNCIL

Castle House
Barracks Road
Newcastle-under-Lyme
Staffordshire
ST5 1BL

Finance, Assets & Performance Scrutiny Committee

AGENDA

OPEN AGENDA

- 1 APOLOGIES**
- 2 DECLARATIONS OF INTEREST**
- 3 MINUTES OF A PREVIOUS MEETING** (Pages 3 - 6)
To consider the Minutes of a previous meeting.
- 4 FINANCIAL AND PERFORMANCE REVIEW REPORT - FOURTH QUARTER 2025/26** (Pages 7 - 44)
- 5 WORK PROGRAMME** (Pages 45 - 46)
- 6 PUBLIC QUESTION TIME**
Any member of the public wishing to submit a question must serve two clear days' notice, in writing, of any such question to the Borough Council
- 7 URGENT BUSINESS**
To consider any business which is urgent within the meaning of Section 100B (4) of the Local Government Act 1972
- 8 DATE OF NEXT MEETING**
Thursday, 10th September 2026 (7:00pm)

Members: Councillors Wood (Chair), Walton (Vice-Chair), Barber, Chamberlain, Harrison, Holland, D Jones, Lefroy, Machin, SainReiners and S Tagg

Members of the Council: If you identify any personal training/development requirements from any of the items included in this agenda or through issues raised during the meeting, please bring them to the attention of the Democratic Services Officer at the close of the meeting.

Meeting Quorums: Where the total membership of a committee is 12 Members or less, the quorum will be 3 members.... Where the total membership is more than 12 Members, the quorum will be one quarter of the total membership.

SUBSTITUTE MEMBER SCHEME (Section B5 – Rule 2 of Constitution)

The Constitution provides for the appointment of Substitute members to attend Committees. The named Substitutes for this meeting are listed below:-

Substitute Members:	Casey-Hulme	Whieldon
	Fear	J Tagg

If you are unable to attend this meeting and wish to appoint a Substitute to attend on your place you need to identify a Substitute member from the list above who is able to attend on your behalf

Officers will be in attendance prior to the meeting for informal discussions on agenda items.

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Agenda Item 3

Finance, Assets & Performance Scrutiny Committee - 26/03/26

FINANCE, ASSETS & PERFORMANCE SCRUTINY COMMITTEE

Thursday, 26th March, 2026
Time of Commencement: 7.00 pm

[View the agenda here](#)

[Watch the meeting here](#)

Present:	Councillor Mark Holland (Chair)	
Councillors:	Turnock P Waring	Stubbs Grocott
Apologies:	Councillor(s) Parker, Bettley-Smith, Allport, Lawley and Dean	
Substitutes:	Deputy Mayoress. Councillor Susan Beeston Councillor Nicholas Crisp	
Officers:	Simon McEneny Craig Turner Georgina Evans-Stadward	Deputy Chief Executive Service Director - Finance / S151 Officer Service Director - Strategy, People and Performance
Also in attendance:	Councillor Stephen Sweeney	Deputy Leader of the Council and Portfolio Holder - Finance, Town Centres and Growth

1. **APOLOGIES**

Apologies were received as listed above.

2. **DECLARATIONS OF INTEREST**

There were no declarations of interest stated.

3. **MINUTES OF A PREVIOUS MEETING**

Resolved: That the minutes of the meeting held on 15th January 2026 be agreed as a true and accurate record.

4. **FINANCIAL AND PERFORMANCE REVIEW REPORT - THIRD QUARTER 2025/26**

The Deputy Leader / Portfolio Holder for Finance, Town Centres and Growth introduced the Financial and Performance Review report for the third quarter of the financial year that showed a balanced budget had been achieved.

The Chair moved on to the red performance indicators in appendix B.

Finance, Assets & Performance Scrutiny Committee - 26/03/26

ID1.13 - Average number of days per employee lost to sickness

The Service Director for Strategy, People and Performance commented that figures were mainly in relation to long term absences and advised that people were being supported when they were off sick and then coming back to work.

ID1.8a - Total number of digital online transactions

The Service Director for Strategy, People and Performance commented that the target setting was being changed for the next financial year and would reflect the actual usage around digital transactions.

ID2.6a - Complainants informed within the required timescales of action to be taken about alleged breaches of planning control

The Deputy Leader commented that while performance for the year was below target, the situation had recently improved and it was expected that the target would be met for the year ahead.

ID2.3 - Quality of major development applications

The Deputy Leader advised that this related to the number of applications turned down by the Council over a two-year period and had to do with the way the Planning Committee worked.

The Chair commented that the Planning Committee was part of the Council and asked if there were any implications for the authority.

The Deputy Chief Executive responded that the only penalty was the financial aspect of fielding the inquiry. The more appeals were lost the higher the cost.

ID1.4a - Materials collected for recycling and composting verified via WDF

The Deputy Leader commented that a dry summer meant a reduction of the weight of the grass cut which is what was bringing the figures down.

ID1.4b - Food Household collections from the kerbside

Cllr Waring said that while the target was largely met the graph seemed to suggest that the Council was only just above it.

The Service Director for Strategy, People and Performance noted the comment.

Resolved: That the contents of the report and appendices be noted and that the Council's service and financial performance for this period continue to be monitored and challenged.

[Watch the meeting here](#)

5. TOWN DEAL AND FUTURE HIGH STREET FUNDS UPDATE

The Deputy Leader / Portfolio Holder for Finance, Town Centres and Growth introduced the report on the projects delivered through the Town Deal and Future High Street Funds that was also recently presented at the Economy & Place Scrutiny Committee.

Cllr Stubbs referred to social media accounts covering progress made on various sites.

The Deputy Chief Executive updated members on projects. The Chatterley Valley largest two buildings would be creating around 1,100 jobs. The final design for Kidsgrove train station would be signed by Network Rail in April. Canal Pathways were all done and a planning application was on the way for the Community Learning Hub at Kings Academy. The Enterprise Units would be awarding a contract to a contractor in the week ahead after a rigorous procurement exercise. In relation to the highways improvements, the demolition of Brown's garages in Kidsgrove had just started making way for a temporary car park to allow for the public realm and car parking changes to be made.

Cllr Waring added that being mindful of the strict design constraints East Midlands Rail would be hosting an open day to showcase what they would be doing so that people get a better idea of what was happening.

Resolved: That the report on the delivery of the Town Deal and Future High Street Funds projects be noted.

[Watch the debate here](#)

6. **WORK PROGRAMME**

Resolved: That the work programme be noted.

[Watch the debate here](#)

7. **PUBLIC QUESTION TIME**

There were no questions received from members of the public.

8. **URGENT BUSINESS**

There was no urgent business.

9. **DATE OF NEXT MEETING**

Resolved: That the next meeting be held on 11th June 2026.

**Councillor Mark Holland
Chair**

Meeting concluded at 7.19 pm

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NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

**CORPORATE LEADERSHIP TEAM'S
REPORT TO FINANCE, ASSETS AND PERFORMANCE SCRUTINY COMMITTEE**

02 July 2026

Report Title: Financial and Performance Review Report – Fourth Quarter 2025/26

Submitted by: Corporate Leadership Team

Portfolios: Legal, Governance and Organisational Performance, Finance

Ward(s) affected: All

<u>Purpose of the Report</u>	<u>Key Decision</u>	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
To provide the Committee with the Financial and Performance Review Report for 2025-26 (Quarter Four).			
<u>Recommendation</u>			
That (the Committee):			
1. Note the contents of the attached report and appendices and continue to monitor and challenge the Council's service and financial performance for this period.			
<u>Reasons</u>			
The Financial and Performance Management monitoring reports provide information on a quarterly basis regarding the performance of individual council services and progress with delivery against our priorities, alongside related financial information on the organisation.			

1. Background

- 1.1 This quarterly report provides Members with a detailed update on how the Council has performed during the quarter by presenting performance data and progress summaries set within a financial context. The report provides broad financial information (Appendix A) and also details service performance (Appendix B) for the period to the end of quarter four in 2025/26.
- 1.2 The Council approved a General Fund Revenue Budget of £19.730m on 12 February 2025. Further financial information is provided in Appendix A.

2. Performance

- 2.1 The Q4 report (April 2025 to March 2026) has been produced using business intelligence tools in order to automate and improve the monitoring, analysis and reporting of Council performance. The indicators included are those agreed as part of the 2022-2026 Council Plan and reflect the priorities for the Borough. In addition to reporting on key performance indicators, the report also includes progress summaries for each priority action, detailing the progress with the delivery of planned activities.

- 2.2** Contextual performance information is provided (indicators without a target), not only to ensure the monitoring of the corporate activities of the Council, but also to inform Members, businesses and residents of performance in their local area that the Council cannot directly control.
- 2.3** Any indicators failing to meet the set targets include a comment explaining the reasons behind the performance and what steps are being taken to ensure improvement in the future.
- 2.4** For this report a total of 49 indicators were monitored, 16 of these indicators were contextual and had no set target. Of these contextual measures that had historic trend data available, 62% showed an improvement or maintenance when compared to the previous year's performance. Of the remaining 33 indicators, the proportion which have met their target during this period stands at 70%, with the remaining 30% falling short of target. Seven off-target measures this quarter show a negative trend when comparing to the same time period of the previous financial year, two off-target measures show an improvement from the year before and 1 measure is off target but has no historic data to compare with. It must also be noted that a small number of these 'off target' measures have more stretching targets this year, in line with benchmarking findings and council ambition. In terms of trend data overall, with measures where there is comparable data, the proportion of indicators showing an improvement or maintenance of the previous year's performance stands at 64%.
- 2.5** Five project/actions have been classified as completed by their respective owners this quarter

3. Issues

- 3.1** There are 10 indicators 'off target' this quarter and officers do not feel that these give rise to serious cause for concern at present (see commentaries in Appendix B). The management of each of the service areas concerned continue to monitor and take steps to address performance improvement where feasible and appropriate.
- 3.2** 1 measure relating to Town Centre Footfall, is a non-return this quarter due to data not being made available, further detail is available within the report.
- 3.3** Progress on delivery of planned activities is summarised for each priority with three activity/actions being amber rated in Quarter Four associated with Priority 2 (2) and Priority (1).
- 3.4** The actions flagged as amber relate to the following with comments by action owners listed below;

Increasing recycling rates across the borough

"Overall recycling rates are below target for the year; however dry recycling tonnages are good and food waste tonnage has increased. The hot summer reduced the amount of garden waste composted, which has impacted the overall figure. The Council remains in the upper quartile nationally for recycling and is now fully compliant with the Simpler Recycling Requirements including collection of flexible plastic and films, 2 years ahead of the legal requirement."

Delivering the Newcastle Local Plan

"Following the Local Plan public examination hearings, held in May and June 2025, the Council consulted on a set of modifications that are necessary to make the Local Plan sound and legally compliant. The Council consulted on the set of modifications to the Plan from the 5th November until the 17th December 2025. The responses have been shared with the Inspector appointed to examine the Local Plan. The Council is expecting a final report from the Inspector shortly (April 2026) before the Council can consider the Local Plan for adoption."

Walleys Quarry dour problem

“Walleys Quarry entered into liquidation in February 2025. This process is ongoing. In Q4 the data shows:

- odour complaints reported to NULBC remain at a low level with the month of February 2026 reporting 0 complaints, March 2026 reporting 4 complaints.*
- there has been no weekly exceedance of the World Health Organisation [WHO] odour annoyance guideline level with the exception of the week 12 - 18 January 2026 which reported 3.9% at MMF Maries Way.*

The Environment Agency continue to use their discretionary powers under Regulation 57 of the Environmental Permitting Regulations to arrange for steps to be taken to remove a risk of serious pollution.

The Environment Agency report that work on the Leachate Treatment Plant (LTP) is almost complete. As the LTP throughput gradually increases, the number of tankers removing leachate off site will reduce. Leachate can affect the amount of gas produced from the waste. The gas contractor will continue to monitor the amount of gas produced and the efficiency of the gas collection system.

EA contractors are continuing to assess defects in capping and related infrastructure across the site and carrying out repairs as appropriate.

The EA reported that Walleys Quarry Ltd (WQL) deposited a single discrete pile of waste in the northwestern corner of the site, outside the landfill cells, in November 2024. Since February 2025, when the permits were disclaimed, the EA instructed their contractors to maintain a clay covering on the waste to prevent odorous emissions and rainfall ingress.

Samples were taken from the waste to determine its composition and the most appropriate method for managing any risk of serious pollution it may present. The EA updated their webpage with the sample results and confirmed that the waste must be treated as hazardous waste and will need to be removed and sent to an appropriately authorised facility.

These results are specific to this isolated and controlled waste pile. This pile will be removed, and the EA will be reviewing offsite pre-treatment and subsequent disposal options in the coming months. Their contractors will continue to take steps to minimise the impact of the waste outside the site boundary.”

4. Recommendation

- 4.1** That the Committee note the contents of the attached report and Appendices A and B and continue to monitor and challenge the Council’s performance alongside its financial performance for the same period.

5. Reasons

- 5.1** To enable financial and performance information to be presented for continued scrutiny and encourage improvement within council delivery.

6. Options Considered

- 6.1** At this time, it is felt there is no other option necessary for consideration, however the presentation of information is continually reviewed.

7. Legal and Statutory Implications

- 7.1** The Council has a Best Value duty to provide value for money services.

8. Equality Impact Assessment

8.1 There are no differential equality issues arising directly from this report

9. Financial and Resource Implications

9.1 Any positive variance for the full year on the General Fund Revenue Account will enable that amount to be transferred to the Budget Support Fund and will be available in future years for use, as the Council considers appropriate. Conversely, if there is an adverse variance, the amount required to cover this will have to be met from the Budget Support Fund.

10. Major Risks & Mitigation

10.1 The ongoing changing market conditions represents the greatest risk to the revenue budget, particularly with regard to the impact it may have upon income receivable in relation to services where customers may choose whether or not to use Council facilities or in the case of the waste/recycling service where the volume of recycled materials is liable to fluctuate.

10.2 The capital programme will require regular monitoring to identify any projects which are falling behind their planned completion dates. This will be carried out by the Capital Programme Review Group, which meets on a bi-monthly basis together with quarterly reports to Cabinet.

11. UN Sustainable Development Goals (UNSDG)



12. One Council

Please confirm that consideration has been given to the following programmes of work:

One Commercial Council

We will make investment to diversify our income and think entrepreneurially.

One Digital Council

We will develop and implement a digital approach which makes it easy for all residents and businesses to engage with the Council, with our customers at the heart of every interaction.

One Green Council

We will deliver on our commitments and make all decisions with sustainability as a driving principle.

13. Key Decision Information

13.1 This is not a key decision.

14. Earlier Cabinet/Committee Resolutions

14.1 Not relevant

15. List of Appendices

15.1 Financial information (Appendix A) and Performance Outturn (Appendix B)

16. Background Papers

16.1 Working papers held by officers responsible for calculating indicators.

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2025/26

**Quarter Four
Financial
Performance**

1. Background and Introduction

- 1.1 In accordance with the Council's Financial Procedure Rules and recommended good practice, a quarterly financial report is presented to Members. This is the fourth and final report for 2025/26.
- 1.2 The report summarises overall financial performance for 2025/26 with particular emphasis on the key sources of financial risk to the Council. Specific considerations are as follows:
- **General Fund Revenue Account (Section 2)** – considers budgetary performance on the General Fund Account by looking at variations in income and expenditure and the funding received by the Council.
 - **Efficiency and Savings Plan (Section 3)** – considers progress in achieving the efficiency and savings forecast for 2024/25.
 - **Capital Programme (Section 4)** – provides an update to Members on progress against the Council's Capital Programme and major project funded through the Town Deal Funds and Future High Street Fund.
 - **Treasury Management (Section 5)** – sets out the key statistics in terms of investments and borrowings;
 - **Collection Fund (Section 6)** – considers progress to date in collecting the Council Tax, Business Rates and Sundry Debts.

2. General Fund Revenue Budget

- 2.1 This section of the report considers the financial performance of the General Fund Revenue Account against budget by setting out variations in income and expenditure and funding received by the Council.

Area	2025/26 General Fund	
	Estimate £	Band D Council Tax £
Central Services	2,449,120	61.52
Cultural Services	3,513,630	88.27
Environmental Services	8,701,440	218.59
Planning	1,673,670	42.04
Transport	(238,330)	(5.99)
Housing	2,326,630	58.45
Net Cost of Services	18,426,160	462.88
Pensions Liabilities Account	400,000	10.05
Investment Properties	(101,270)	(2.54)
Interest and Investment Income	588,000	14.77
Net Operating Expenditure	19,312,890	485.16
Contribution to/(from) Revenue Reserves	2,683,000	67.40
Contribution to/(from) Capital Reserves	(2,266,000)	(56.92)
Amount to be met from Government Grant and Local Taxpayers	19,729,890	495.64

- 2.2 The Council approved a General Fund Revenue Budget of £19.730m on 12 February 2025 for 2025/26. The actual and forecast position compared to this budget is continuously

monitored by Budget Holders, the Corporate Leadership Team and Portfolio Holders in order to detect any significant variances of expenditure or income from the approved amounts contained in the budget.

2.3 The table above shows how this budget has been allocated.

2.4 At the close of the financial year a provisional positive variance of £0.115m has been achieved, this indicative amount will be paid into the Budget Support Fund to further boost the Council's financial resilience.

2.5 The positive variances that have occurred at the close of 2025/26 include:

- a. Interest receivable on cash that the Council holds in terms of Town Deal funding totals £0.238m.
- b. Interest payable on borrowing has been vastly reduced due to the cash that the Council holds in terms of Town Deal and funding, this has saved £0.555m.
- c. Income from planning applications exceeded the budgeted amount by £0.542m.

2.6 These positive variances have been offset by the following adverse variances:

- a. Income shortfalls relating to the closure of the main pool for maintenance and repairs at Jubilee 2 and the associated freeze in memberships amounts to (£0.349m), the main pool has now re-opened and income levels are starting to recover.
- b. Income shortfalls relating to car parking amount to (£0.178m), income losses have reduced when compared to 2024/25 and a further allowance has been made to reduce the income budget in 2026/27.
- c. Income shortfalls relating to Bereavement Services amount to (£0.284m), as with car parking a further allowance has been made to reduce the income budget in 2026/27 to reflect actual levels of income being received.
- d. The recovery of Housing Benefits overpayments shows a shortfall of (£0.157m) at the close of the financial year. A number of new recovery methods, including the option for debtors to make payments by direct debit have recently been introduced.

3. Efficiency and Savings Plan

3.1 This section of the report considers the financial performance of the Council's Efficiency and Savings Plan in 2025/26.

3.2 The Council's Medium Term Financial Strategy (approved in February 2025) identified pressures amounting to £5.275m for the period 2025/26 to 2029/30.

3.3 The Efficiency and Savings Plan to address these pressures aims to both reduce expenditure and increase income. The need to grow income continues to be a priority as the Council moves towards becoming self-financing. The plan has been developed with the underlying principles of protecting frontline service delivery. It is also intended that the plan is a tool to enable the Council to ensure that its service spending is determined by the established priorities set out in the Corporate Plan.

3.4 The 2025/26 budget was set in February 2025 with the assumption of £1.890m of savings in the year. These savings are detailed in the table below:

Category	Amount £'000	Comments
Income	235	Additional sources of income generation and an increased demand for services that the Council charges for
Staffing Related Efficiencies	156	No redundancies are anticipated to arise from these proposals
Good Housekeeping/More Efficient Processes	167	Various savings arising from more efficient use of budgets
Tax Base Increase	425	Increased in Council Tax and Business Rates tax base
Council Tax Increase	175	An assumed 1.99% per Band D equivalent increase in Council Tax
Government Reimbursement	732	Grant in respect of Extended Producer Responsibility
Total	1,890	

3.5 All savings have been achieved.

4. Capital Programme and Major Projects

4.1 This section of the report provides an update to Members on the Council's Capital Programme and major projects funded by the Town Deal Funds and Future High Street Fund.

4.2 The table below shows a high level (service) summary of the provisional Capital Programme position as at the close of the financial year.

Priority	Budget at Period 12 £'000	Actual at Period 12 £'000	Variance at Period 12 £'000
One Council Delivering for Local People	922	320	602
A Successful and Sustainable Growing Borough	18,398	16,870	1,528
Healthy, Active and Safe Communities	5,372	4,132	1,240
Town Centres for All	11,549	6,027	5,522
Total	36,241	27,349	8,892

4.3 A mid-year review of the Capital Programme for 2025/26 was undertaken in order to identify any projects that may need to be re-profiled from 2025/26 into future years. The revised Capital Programme for 2025/26 totalling £35.635m was approved by Cabinet on 2 December 2025.

4.4 A further £0.606m of spend funded via the Shared Prosperity Fund and Section 106 agreements was also allowed for giving a total capital programme of £36.241m for 2025/26.

4.5 Actual capital expenditure for 2025/26 has amounted to £27.348m, £8.893m less than planned. £8.281m of this is to be carried forward to 2026/27 to reflect the profile of spends, largely relating to Town Deals and Regeneration projects.

- 4.6 The total capital receipts received at the close of the financial year amounts to £0.815m. A summary of the expected income is shown in the table below.

Funding	Amount
Proceeds from Right to Buy sales	£0.719m
Asset sales	£0.096m
Total	£0.815m

Major Projects Funding

- 4.7 The Council was awarded Future High Streets Fund funding in June 2021 of £11.0m to progress projects to help future economic growth. The full £11.0m has been received, all of which had been spent at 31 March 2025.
- 4.8 £23.6m was awarded to the Council via the Town Deals Fund for Newcastle to enable a vision to improve communications, infrastructure, and connectivity in Newcastle-under-Lyme to become a reality. All £23.6m has been received, of which £15.4m has been spent as shown below:

Project	Award (£000's)	Spend (£000's)	Remaining (£000's)
Digital Infrastructure	2,285	1,487	798
Sustainable Public Transport	3,421	1,190	2,231
Electric Vehicle Charging	400	400	0
Pedestrian Cycle Permeability	950	950	0
Transform Key Gateway Sites	3,810	1,403	2,407
Astley Centre for Circus	1,810	651	1,159
Digital Society	3,510	3,203	307
Heart into Knutton Village	3,534	2,929	605
Cross Street, Chesterton	2,955	2,376	579
Project Management	925	783	142
Total	23,600	15,372	8,228

- 4.9 £16.9m has also been awarded via the Town Deals fund for Kidsgrove to enable real and lasting economic benefits to be realised in Kidsgrove and the surrounding area. To date £15.7m has been received of which £7.9m has been spent as shown below:

Project	Award (£000's)	Spend (£000's)	Remaining (£000's)
Kidsgrove Sports Centre	2,328	2,328	0
Chatterley Valley West	3,496	3,496	0
Kidsgrove Station	3,658	365	3,293
Shared Services Hub	6,183	567	5,616
Canal Enhancement	400	355	45
Project Management	835	806	29
Total	16,900	7,917	8,983

- 4.10 The Council was awarded £4.8m (all of which has now been received and spent), over a 3 year period, of Phase 1 UK Shared Prosperity Funding as part of the governments mission to level up opportunity and prosperity and to overcome geographical inequalities. It also

aims to level up people's pride in the places they love and seeing that reflected in empowered local leaders and communities, a stronger social fabric and better life chances.

4.11 A further £1.6m of Phase 2 UK Shared Prosperity Funding has been received in full by the Council for the financial year 2025/26. To date £1.3m has been spent as detailed below:

Project	Award (£000's)	Spend/ Ordered (£000')	Remaining (£000')
Outreach Mental Health Worker	50	50	0
Cultural Offer	115	61	54
Philip Astley Project (PAP)	30	18	12
Navigation House – Homeless Hub	292	292	0
Volunteering for all in Newcastle	30	16	14
Discharge Officer	51	51	0
Health Initiative	46	46	0
Homecoming	15	15	0
Natural Environment Project	50	41	9
Brampton Business Development	6	6	0
Honeybox	52	52	0
Promotional Work	37	13	24
Work Innovation Festival	39	32	7
Business Community Connects	24	24	0
Business Enterprise Coaching	33	26	7
Beauhurst Database	10	10	0
Flourishing Keele (KU)	141	118	23
Moving Ahead (KU)	82	64	18
Advanced Digital innovation (SU)	123	77	46
SSLEP Growth Hub	15	15	0
Carbon output calculator	33	33	0
Business Catalyst Academic Support	20	0	20
Newcastle Community Connector	32	32	0
Training Academy	87	60	27
Digital Initiative & AI	50	8	42
NSCG Technical Innovation	55	55	0
Project Management	54	54	0
Contingency	10	0	10
Total	1,582	1,269	313

4.12 Several regeneration projects emanating from the Town Deals and Future High Streets Fund (e.g. Ryecroft, Midway and Astley Place developments) require further funding in addition to the government grants, this will include the Council borrowing to fund these projects ahead of capital receipts (at the higher of cost, including interest costs, or market value) being received from the developer upon an stabilisation level.

4.13 Rigorous financial challenge and monitoring of each project's expenditure has and continues to be undertaken. Financial monitoring will continue to be reported as part of the scrutiny process and will also form part of the quarterly financial report to Cabinet.

5. Treasury Management

5.1 This section of the report sets out the key treasury management statistics in relation to the

Council's investments and borrowings. This report comprises a high level treasury management summary. The Audit and Standards Committee receives detailed operational updates on treasury management.

Investments

- 5.2 Investments and cash held at the bank on the 31 March 2026 amount to £4.047m. Interest earned amounted to £0.238m at the close of the financial year. The average level of funds available for investment between 1 April 2025 and 31 March 2026 was £6.415m.
- 5.3 The Council has not budgeted to receive investment income in 2025/26. However, due to the receipt of grants in advance of spend, funding has remained in the Council's bank account and has in turn generated interest.

Borrowing

- 5.4 At 31 March 2026 borrowing amounting to £8.0m was held. At 31 March 2026 the Council had a provisional Capital Financing Requirement of £21.778m, the majority of which is being met from internal borrowing (i.e. utilisation of balances held in reserve and cash flow – such as grants received in advance of spend), this helps to reduce external borrowing requirements and the associated interest cost.
- 5.5 Although not utilised in recent years, the Council has previously considered the option of long-term borrowing from the PWLB. After the utilisation of capital receipts and internal borrowing, the Council will look to borrow short term from other local authorities in the first instance and will then review any other sources of funding if required.
- 5.6 Advice from the Council's Treasury Management Advisors, Arlingclose, is to continue to utilise internal funding whilst it is available as opposed to external borrowing. This approach also reduces the need to place funding in long term deposits, whilst minimising any potential investment risks.

6. Collection Fund

- 6.1. This section of the report details progress in collecting the Council Tax, Business Rates and Sundry Debt.
- 6.2 Local tax income is collected by billing authorities and paid into local 'collection funds' (the Council is a billing authority). Where there is a shortfall in tax receipts (compared to expected levels), this leads to a deficit on the collection fund. Billing and major precepting authorities are usually required to meet their share of any deficit during the following financial year.
- 6.3 The collection rate for the financial year was as follows:
- Council Tax – 96.8% of Council Tax was collected by the close of the financial year, compared to a target of 97.5%.
 - Business Rates – 98.6% of Business Rates was collected by the close of the financial year, compared to a target of 97.5%.
- 6.4 The provisional Collection Fund outturn at the close of the financial year in respect of Council Tax and Business Rates receipts and Section 31 grant is shown below:

Tax	(Surplus)/Deficit at 31.3.26	Council's Share
Council Tax	£1.389m	£0.149m (11%)
Business Rates (2025-26 only)	£1.109m	£0.444m (40%)
Business Rates (2024-25 balance)	£2.291m	£0.916m (40%)
Business Rates Section 31 Grant	(£0.714m)	(£0.286m) (40%)
Total	£4.075m	£1.223m

- 6.5 The Council Tax deficit relates to an increase in the number of households that have had a discount or exemption applied to their Council Tax liability and a delay in the receipt of new build data from the Valuation Office. A review of discounts and exemptions applied to Council Tax liabilities is currently being undertaken in liaison with an analytic data matching company.
- 6.6 The Business Rates deficit in relation to 2025/26 largely reflects ongoing reliefs provided by Central Government for which the Council received Section 31 grant as compensation.
- 6.7 The Business Rates deficit in relation to 2024/25 reflects a change between the estimated surplus declared in January 2025 and the actual position calculated at 31 March 2025, largely relating to significant changes in rateable value agreed by the Valuation Office during the interim period.
- 6.8 An amount to compensate for the deficit position is held in the Business Rates Reserve, which is maintained to allow for collection fund fluctuations.



Quarter 4 - April 2025 to March 2026

All Performance Indicators Current Status



Corporate Aim (Priority)	Count
Priority 1: One Council delivering for Local People	16
Priority 2: A Successful and Sustainable Growing Borough	7
Priority 3: Healthy, Active and Safe Communities	24
Priority 4: Town Centres for All	2
Total	49

Smart Narrative

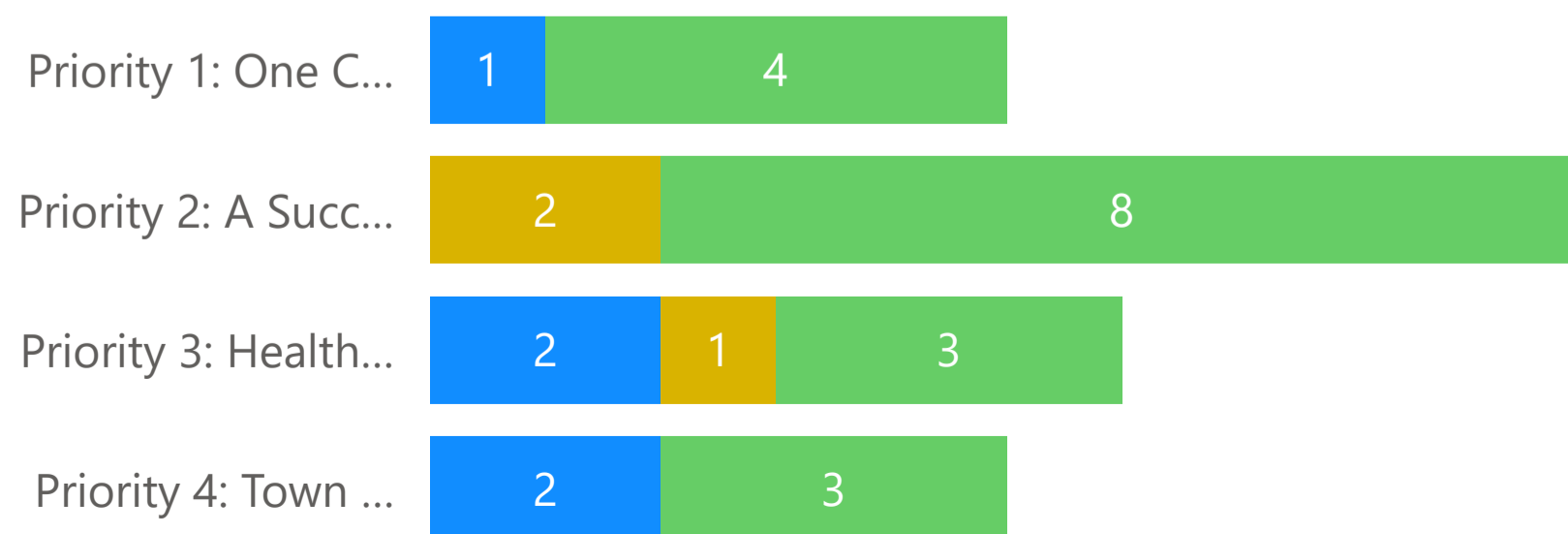
- A total of **33** measures were assigned targets this quarter. Of these, **70% achieved their targets**.
 - 12** measures not only met their targets but also showed improvement compared to the same period last year. **2** met their targets but showed a negative year-on-year trend. **3** showed no change. **6** had no historical data available for comparison.
- The remaining **30%** did not meet their set targets this quarter.
 - Of these, **7** demonstrated a negative trend compared to the same period last year, **2** showing improved or maintained performance and **1** measure didn't have any historical data to compare against.
- An additional **16 measures were contextual** and therefore did not have set targets.
 - 8** showed improvement. **5** showed a decline. **3** lacked historical data for comparison.

Five projects/actions have been completed across **Priorities 1, 3 and 4**.

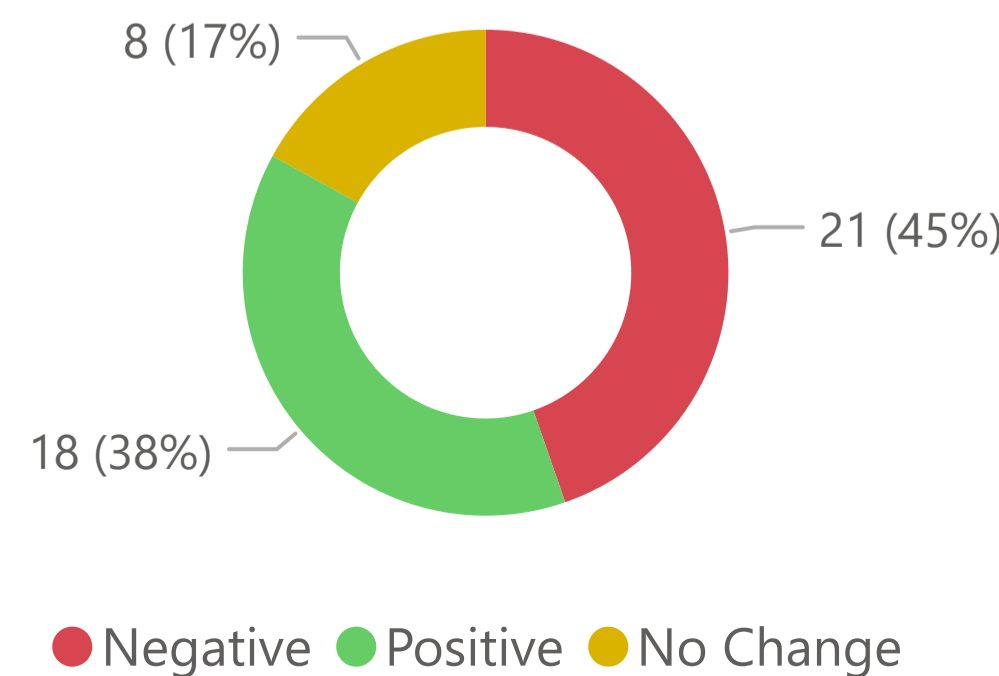
Priority 2 has **two** projects/actions, and **Priority 3** has **one** project/action identified as not progressing as expected, with further details provided within this report.

Summary Project Status Split

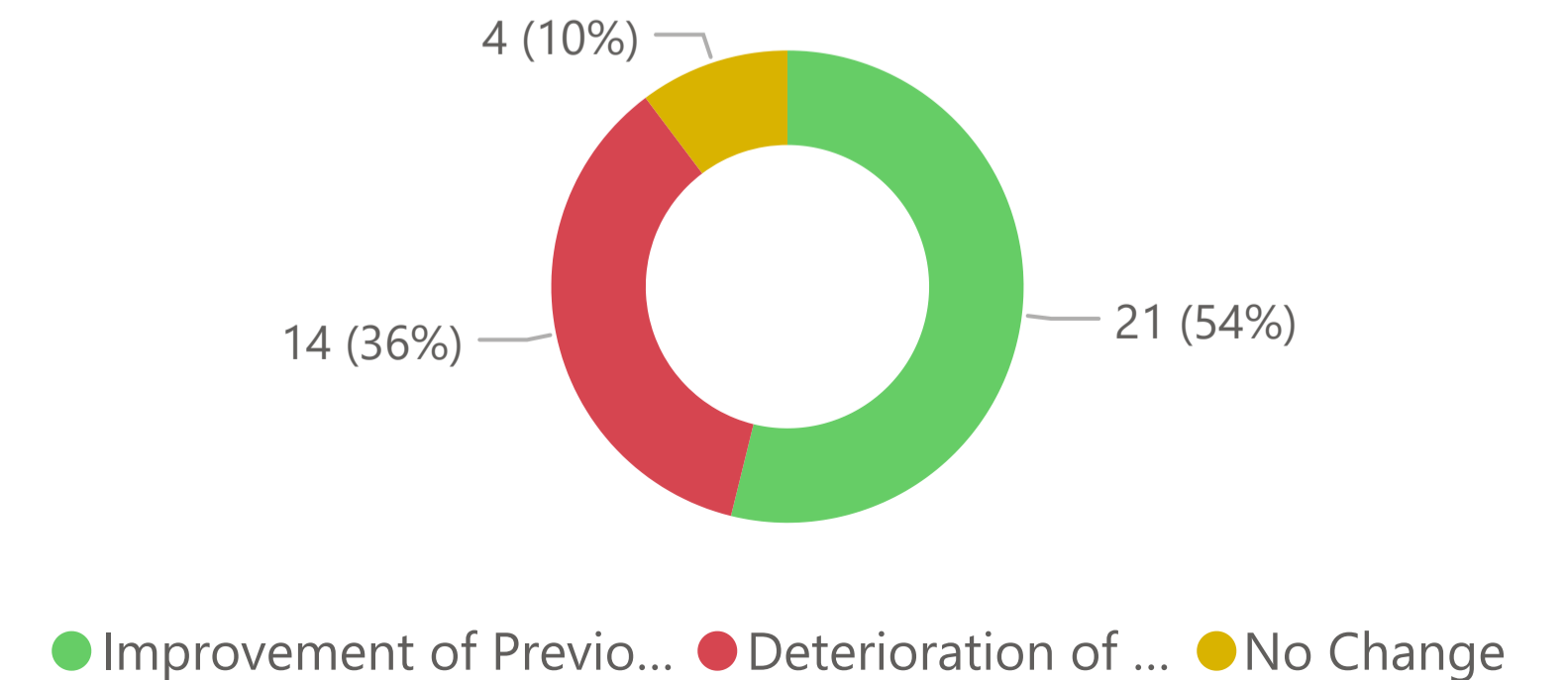
● Project/Action is Completed ● Project/Action is Not Progr... ● Project/Action is Progr...

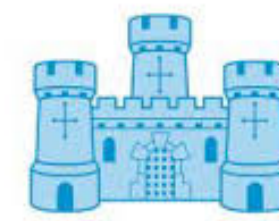


All Qtr.4 Trend Direction of PI's Compared to Previous Quarter

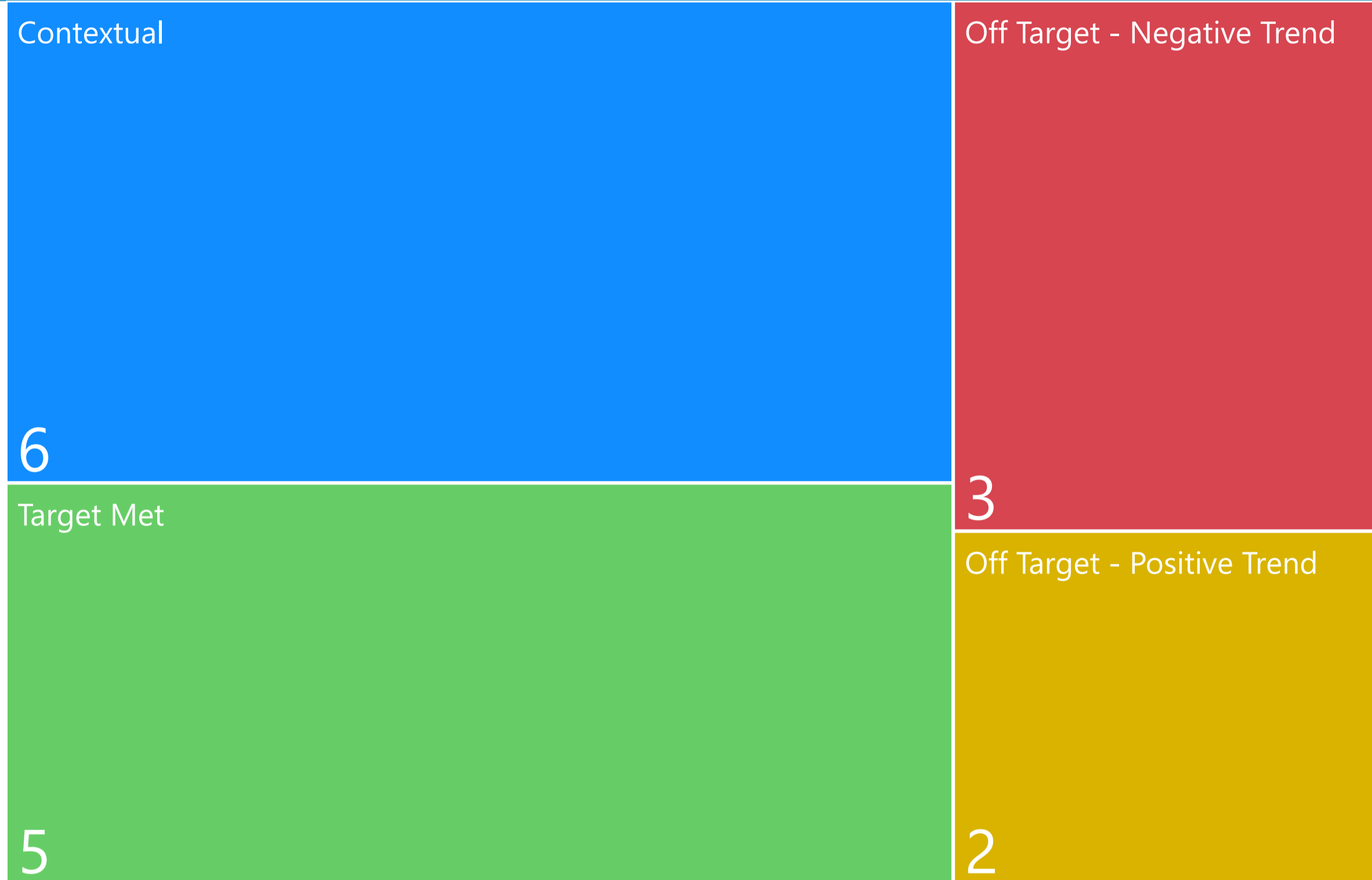


All Qtr.4 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





Priority 1: Performance Indicators Current Status



Corporate Objective	Count
Deliver services to a high standard every day	3
Develop professional talent across the Council and provide opportunities for staff to grow their careers	5
Ensure our services are efficient and accessible	6
Ensure strong financial discipline across the Council	2
Total	16

Smart Narrative

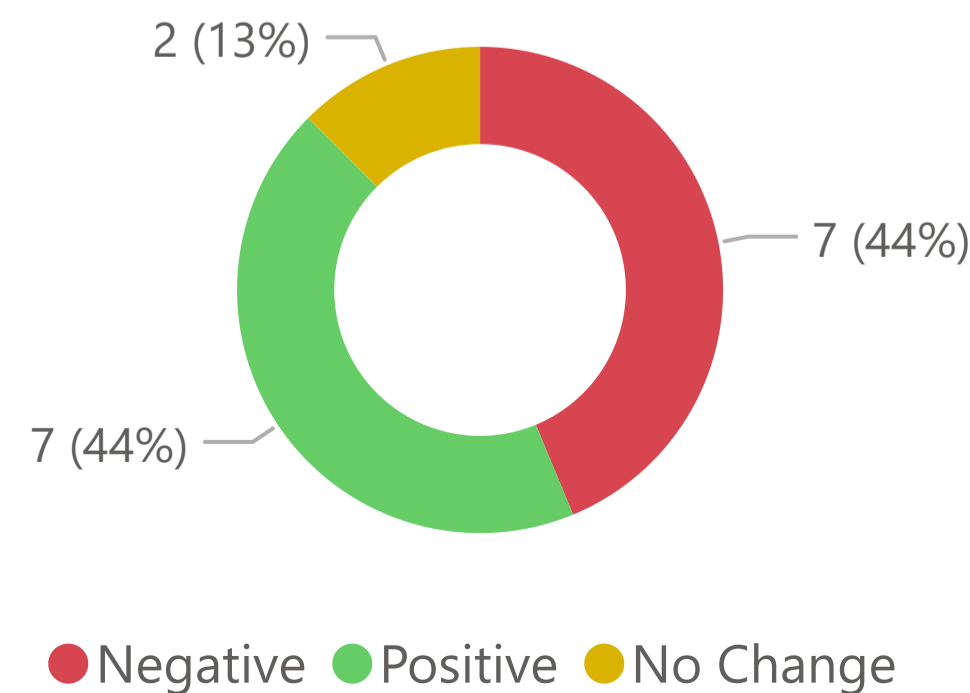
- A total of **10** measures were assigned targets this quarter. Of these, **50% achieved their targets.**
 - **5** measures not only met their targets but also showed improvement compared to the same period last year.
- The remaining **50%** did not meet their set targets this quarter.
 - **3** of these measures showed year-on-year negative trend compared to the same period last year.
 - **1** of the measures showed a positive trend when comparing year-on-year performance.
- An additional **6 measures were contextual** and therefore did not have set targets.
 - **2** showed improvement and **1** measure showed a decline in performance. **3** lacked historical data for comparison.
- **1 projects/actions** has been completed, with all other project/actions progressing as expected this quarter, with further details provided within this report.

Priority 1: Summary Project Status Split

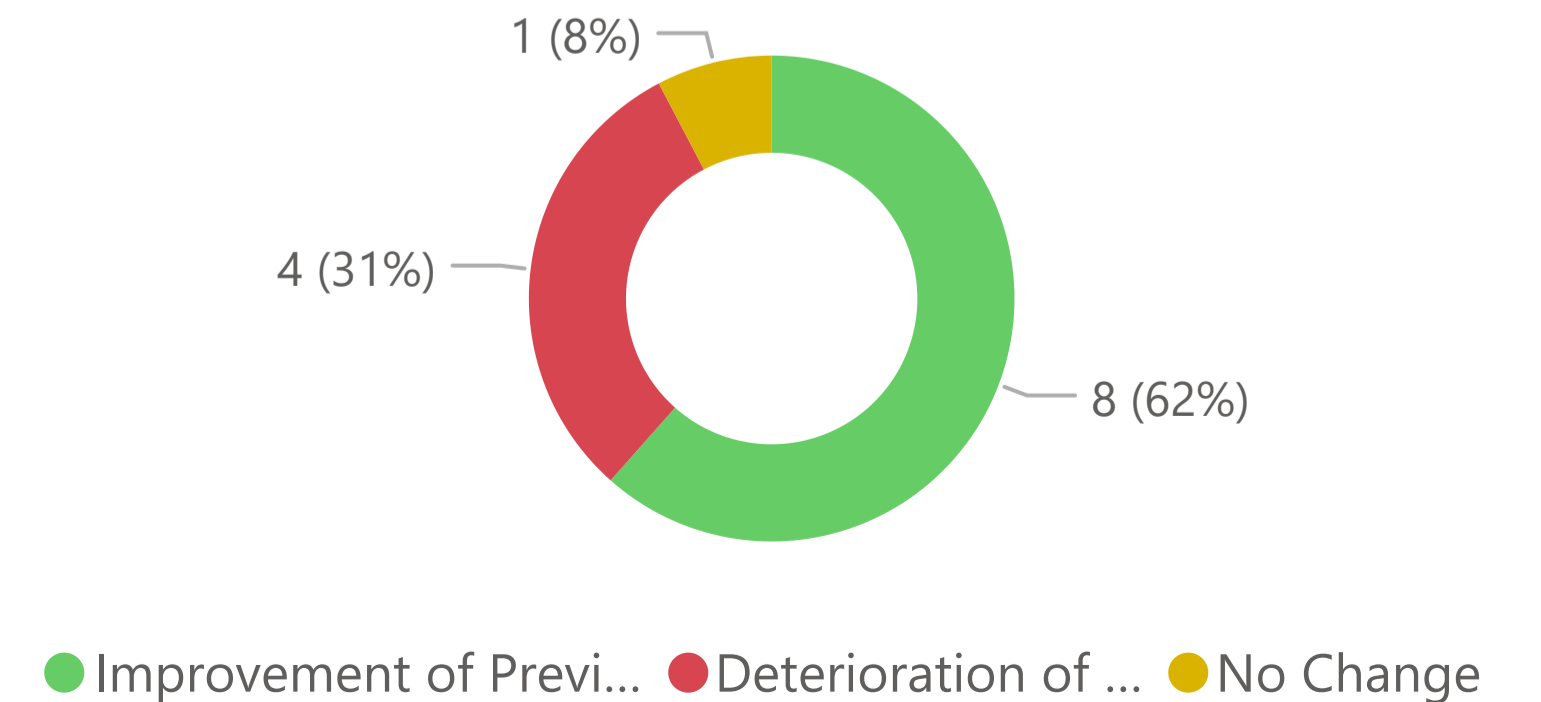
● Project/Action is Completed ● Project/Action is Progressing as Expected

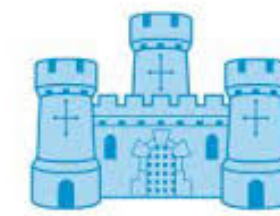


Priority 1: Qtr.4 Trend Direction of PI's Compared to Previous Quarter



Priority 1: Qtr.4 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





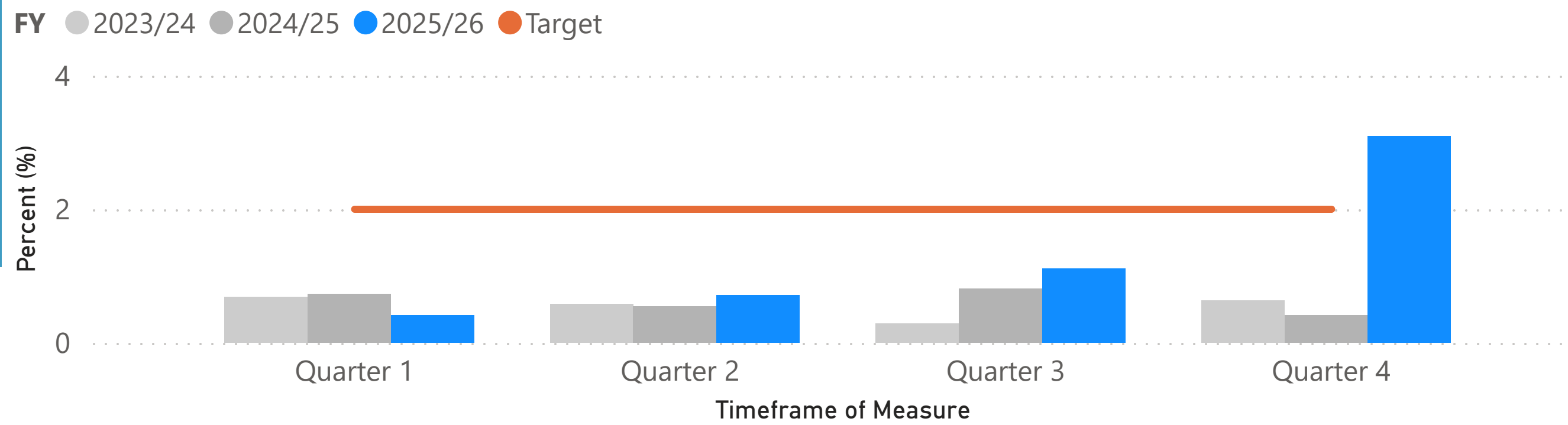
Low
Is Good
Per
Quarter
(Snapshot)

ID1.1 - Percentage of food premises that have a zero or one national food hygiene rating

Current Status

SMART Actions if Off Target

Negative
Yearly Trend



Officers have revisited low-rated businesses, offering advice and guidance, and taken formal action where needed in line with the Food Standards Agency Code of Practice and the Council's Enforcement Policy. Fourteen Hygiene Improvement Notices have been issued, all leading to improved compliance. Three voluntary closures were also secured due to serious issues such as lack of hot water, dirty premises, and rodent infestations; all have since improved significantly.

Deliver services to a high standard every day

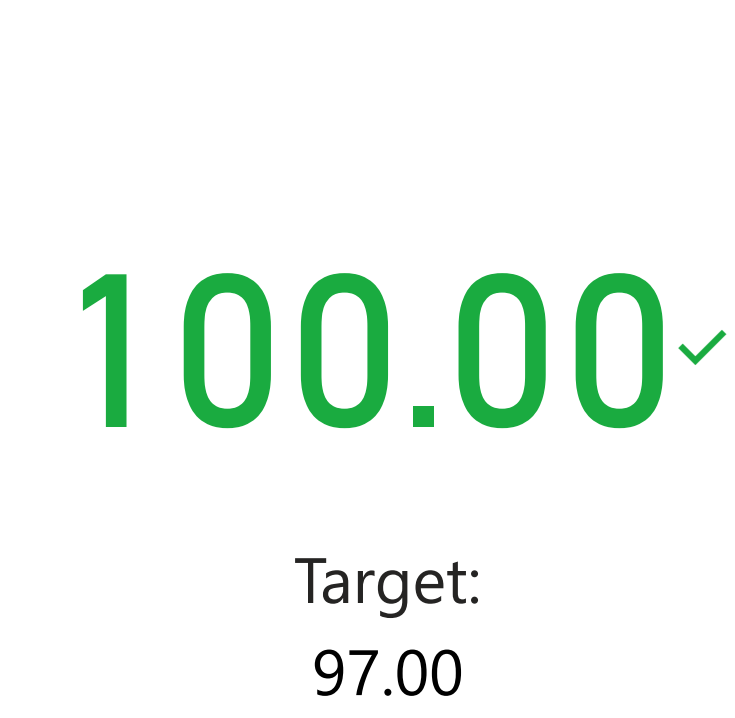
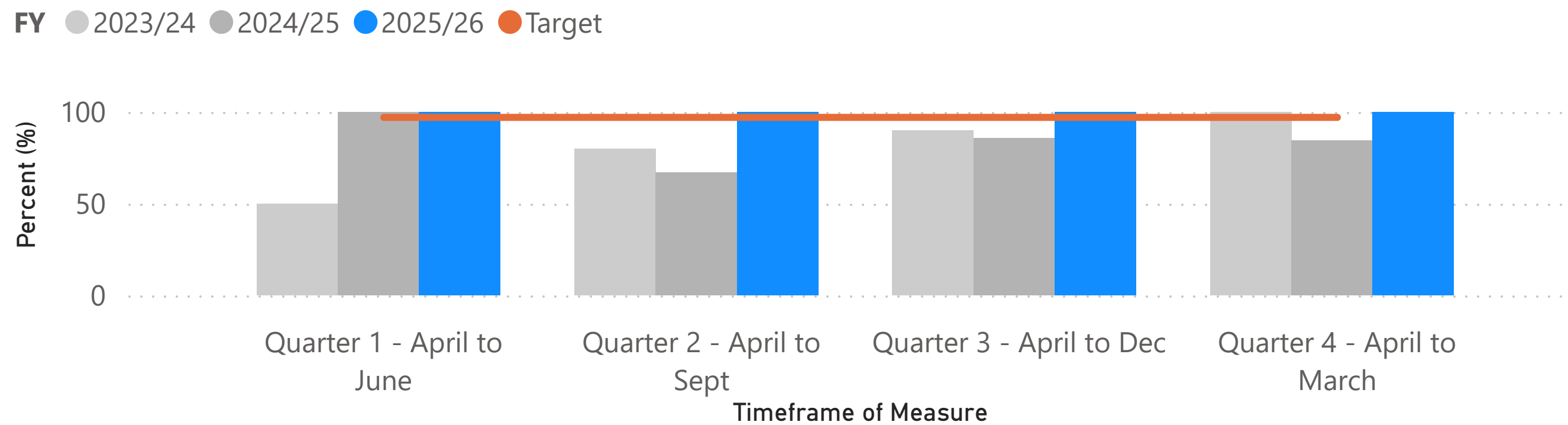
High
Is Good
Cumulative
(Per Annum)

ID1.2 - Percentage of category A and B food business inspections completed on time

Current Status

SMART Actions if Off Target

Positive
Yearly Trend



Not Required as Target Met

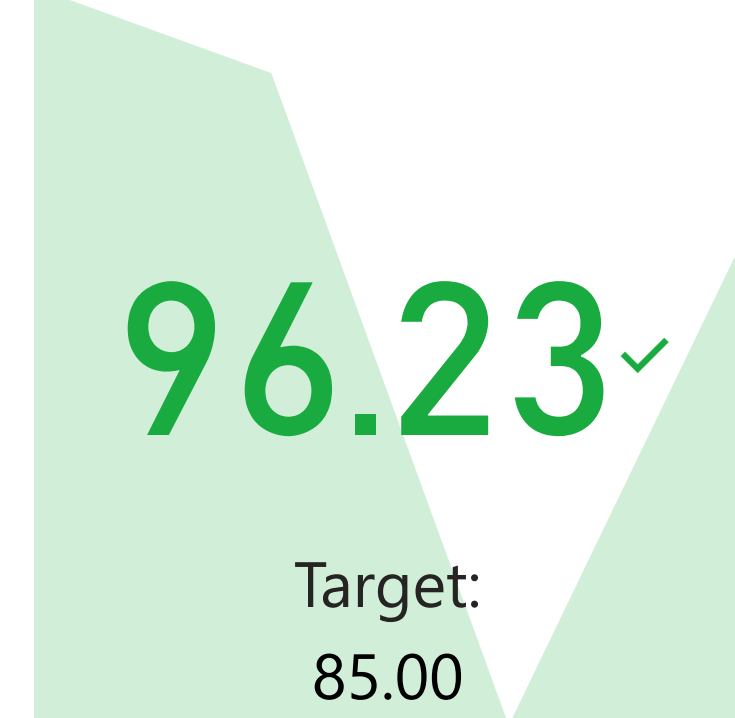
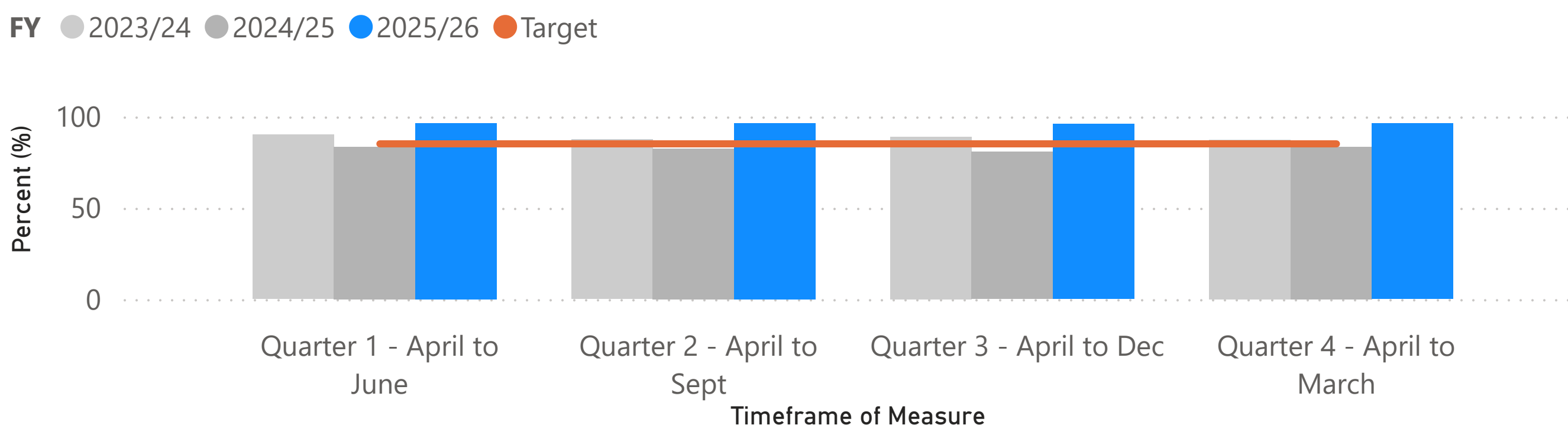
High
Is Good
Cumulative
(Per Annum)

ID1.16 - Percentage of Stage 1 complaints processed in time being 20 working days

Current Status

SMART Actions if Off Target

Positive
Yearly Trend



Target Met - (APR) 7 responses were due and 7 were processed on time. (MAY) 9 responses were due and 8 were processed on time, 1 (Leisure) was processed 3 days over SLA date. (June) All responses were processed in time. (July) All responses were processed in time. (Aug) All responses were processed in time. (Sept) 7 responses were due 6 were processed on time, 1 (Housing) was processed 2 days over SLA date. (Oct) 4 responses were due and 4 were processed on time. (NOV) 5 responses were due and 5 were processed on time. (DEC) 8 responses were due and 7 were processed on time, 1 (Legal) 6 days over SLA date. (JAN) 8 responses were due and 8 were processed on time. (FEB) 13 responses were due and 12 were processed on time, 1 (Asset Management) is still outstanding. (MAR) 13 responses were due and 13 were processed on time.

Ensure our services are efficient and accessible

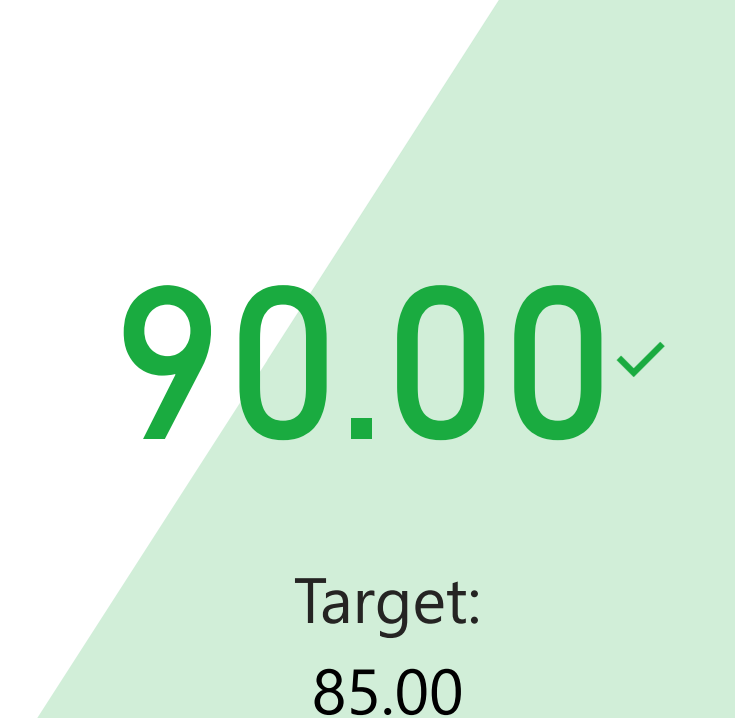
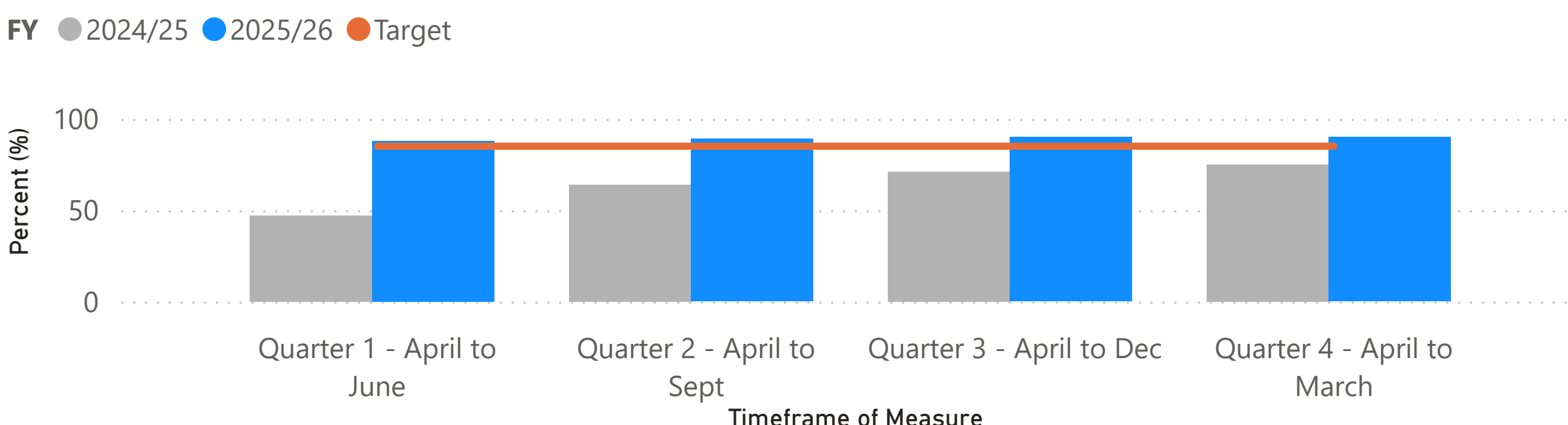
High
Is Good
Cumulative
(Per Annum)

ID1.17 - Percentage of FOI's dealt with in time being 20 working days

Current Status

SMART Actions if Off Target

Positive
Yearly Trend



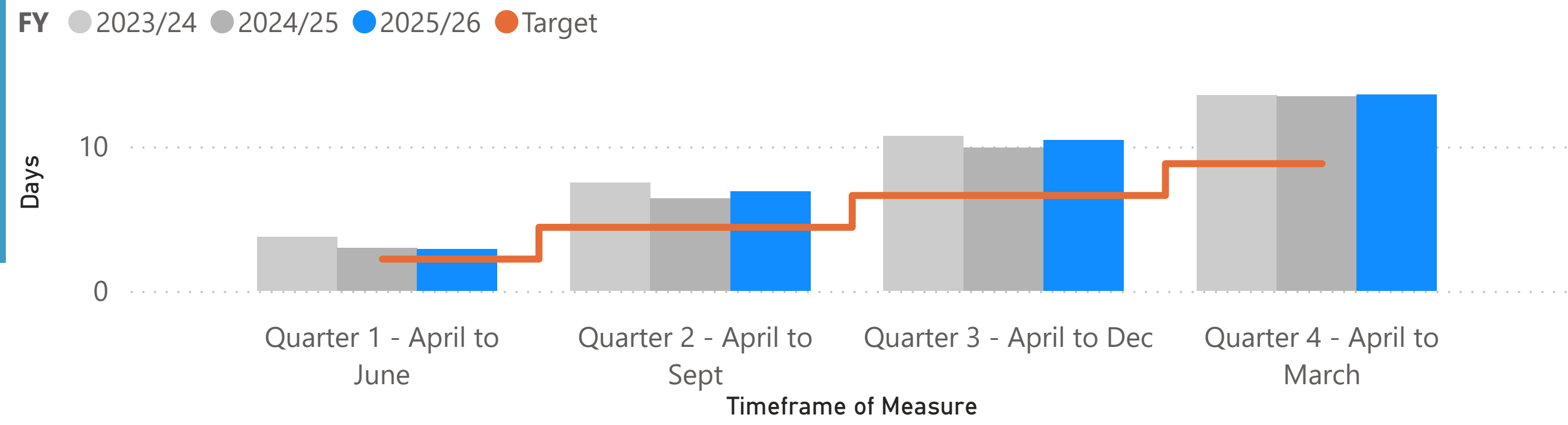
Target Met - continue to show strong commitment to completing FOI's within the Statutory timeframe 90% achieved



ID1.13 - Average number of days per employee lost to sickness - Per Employee Current Status SMART Actions if Off Target

Low
Is Good
Cumulative (Per Annum)

Negative
Yearly Trend



13.55!

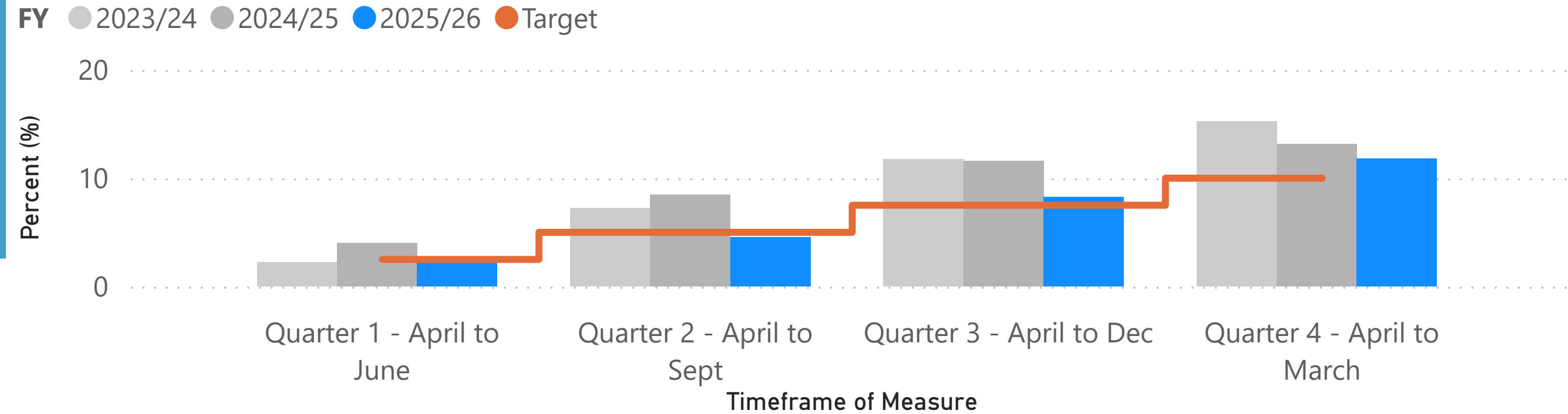
Target: 8.80

Sickness reduced again in March to the lowest level in several months after remaining high since Summer 2025. The main reduction this month was in short term absence with a small increase in long term absence. At year end sickness is only marginally higher than last year, which contradicts the national picture of increasing absence figures across all sectors.

ID1.14 - Staff Turnover Current Status SMART Actions if Off Target

Low
Is Good
Cumulative (Per Annum)

Positive
Yearly Trend



11.79!

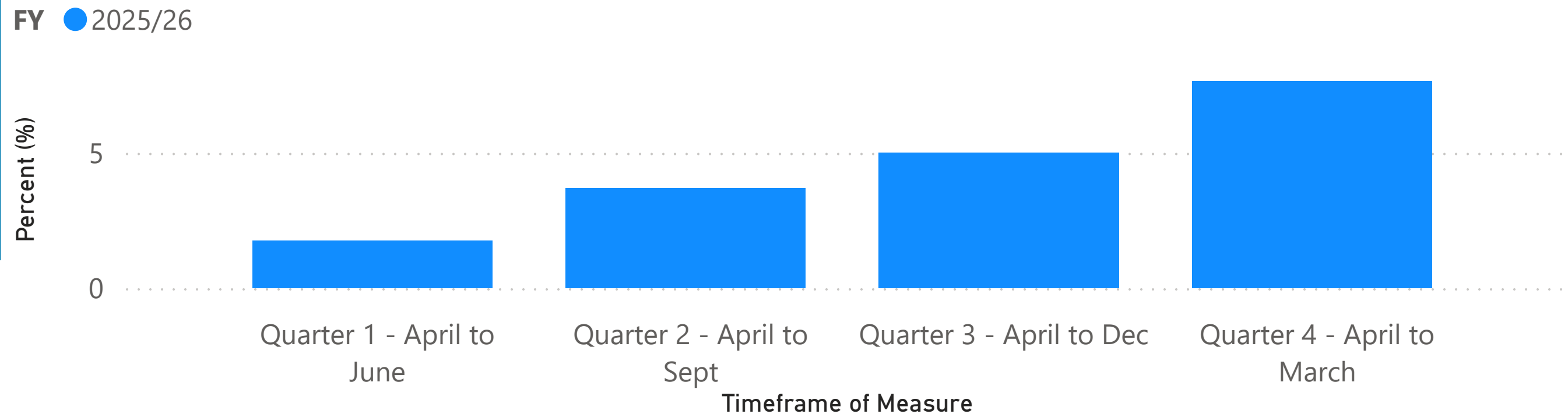
Target: 10.00

Turnover for March was relatively low. In year turnover for 25-26 was lower than 24-25. Please see below information on adjusted turnover to account for natural leavers.

ID1.14b - Voluntary Staff Turnover Current Status SMART Actions if Off Target

Low
Is Good
Cumulative (Per Annum)

N/A
Yearly Trend



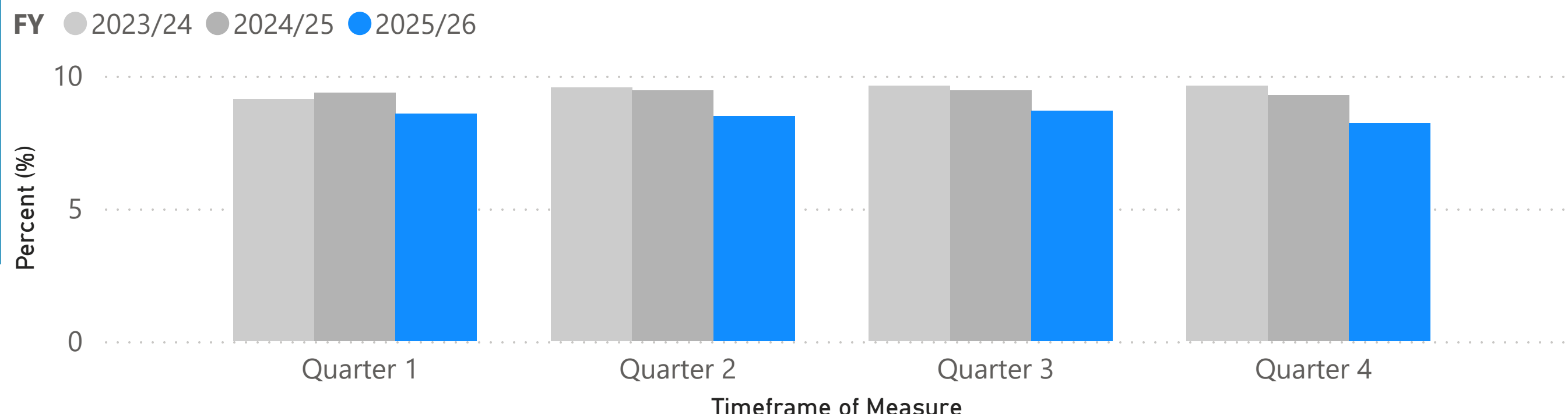
7.64

Voluntary turnover removes leavers who left due to end of FTC, dismissal or TUPE. This is a new measure designed to give context to the turnover figure by showing which of the leavers have left by choice (resigned/retired) so that a more rounded view of retention can be obtained.

ID1.15 - Staff Vacancy Rate Current Status SMART Actions if Off Target

Low
Is Good
Per Quarter (Snapshot)

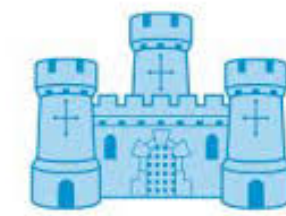
Positive
Yearly Trend



8.22

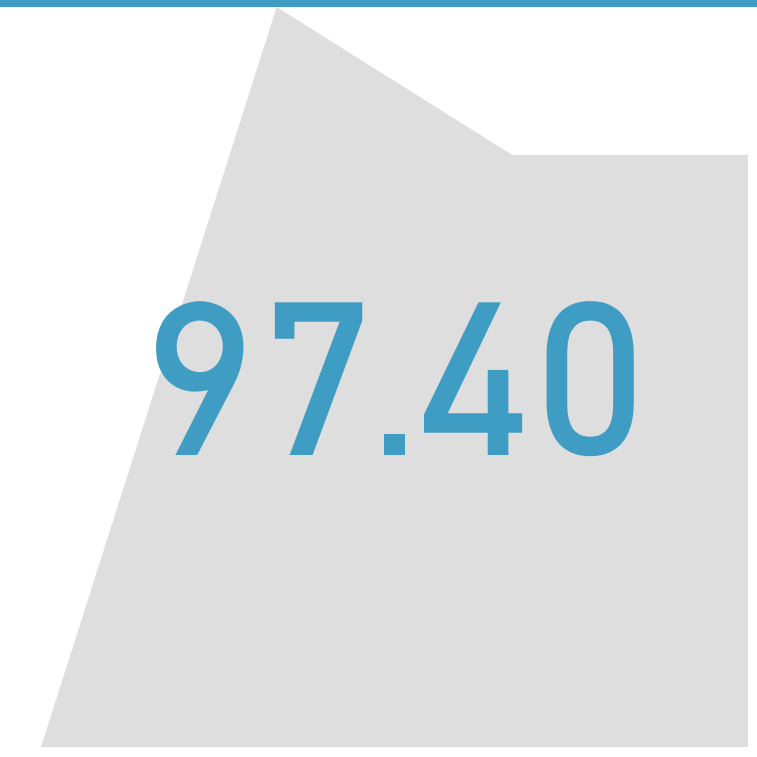
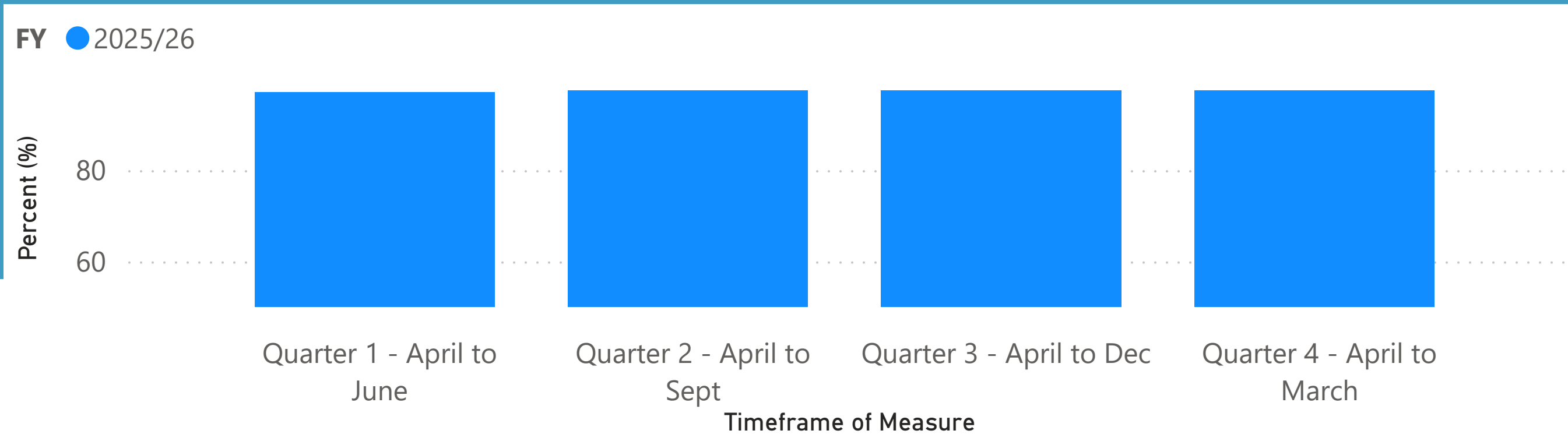
Vacancy rates remain consistent, with regular reviews of vacant posts to ensure efficiency. Very few posts remain hard to fill

Develop professional talent across the Council and provide opportunities for staff to grow their careers



ID1.6 - Percentage of Customer Hub requests resolved at first point of contact Current Status SMART Actions if Off Target

High
Is Good
Cumulative (Per Annum)



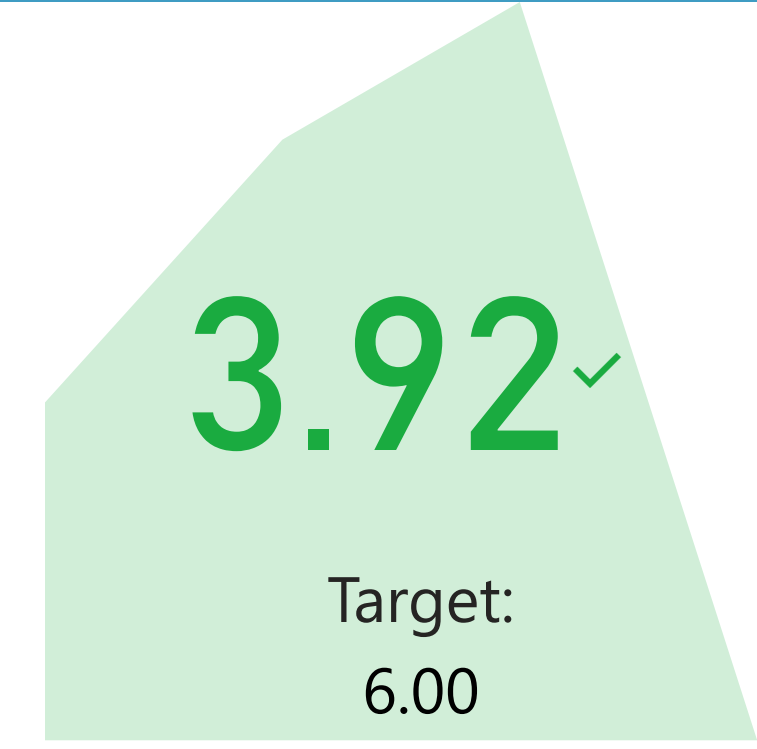
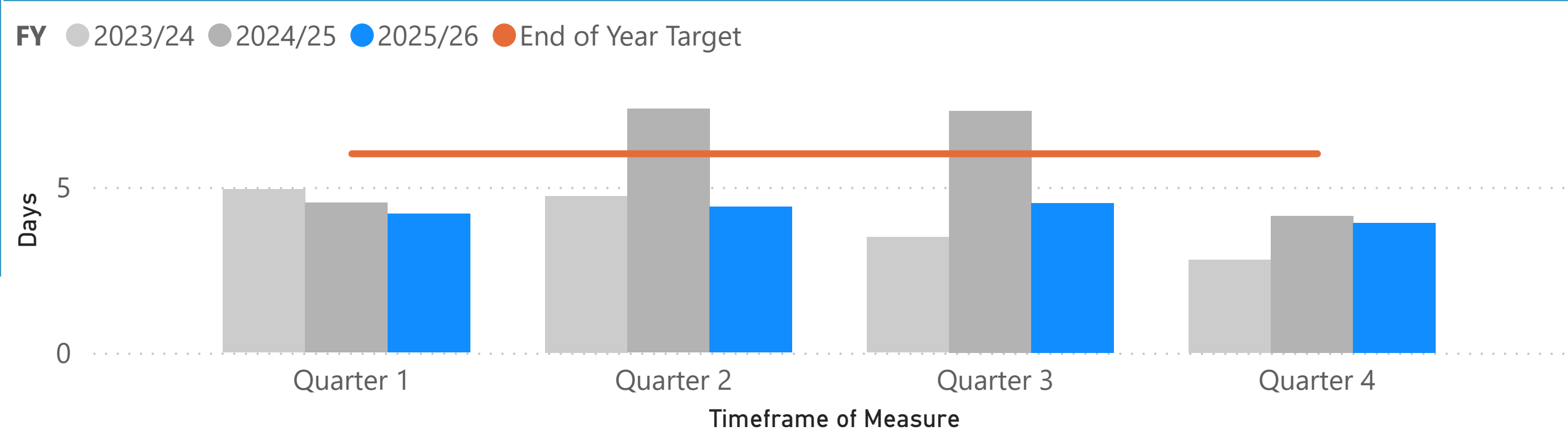
Officers will continue to support low-rated businesses, take proportionate enforcement action, and protect public health.

Ensure our services are efficient and accessible

N/A
Yearly Trend

ID1.10 - Time taken to process Housing Benefit new claims/change events (Days) Current Status SMART Actions if Off Target

Low
Is Good
Cumulative (Per Annum)



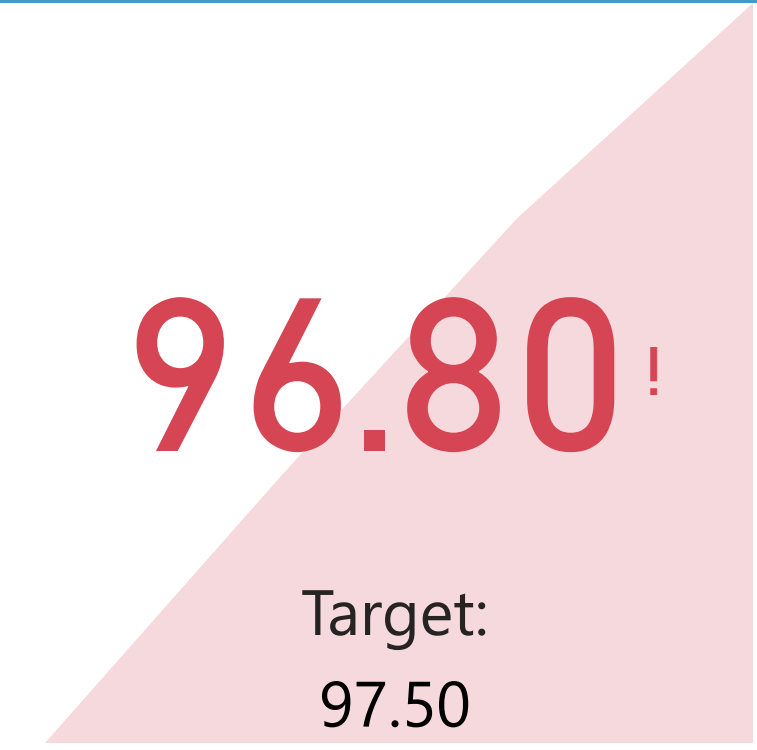
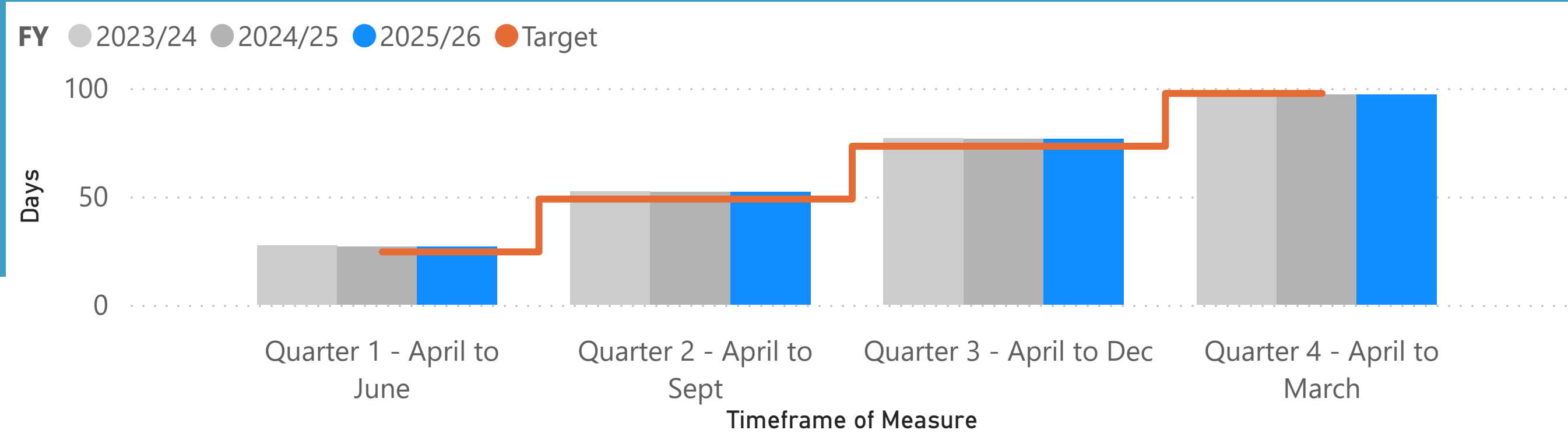
Not Required as Target Met

Deliver services to a high standard every day

Positive
Yearly Trend

ID1.11 - Percentage of Council Tax collected Current Status SMART Actions if Off Target

High
Is Good
Cumulative (Per Annum)



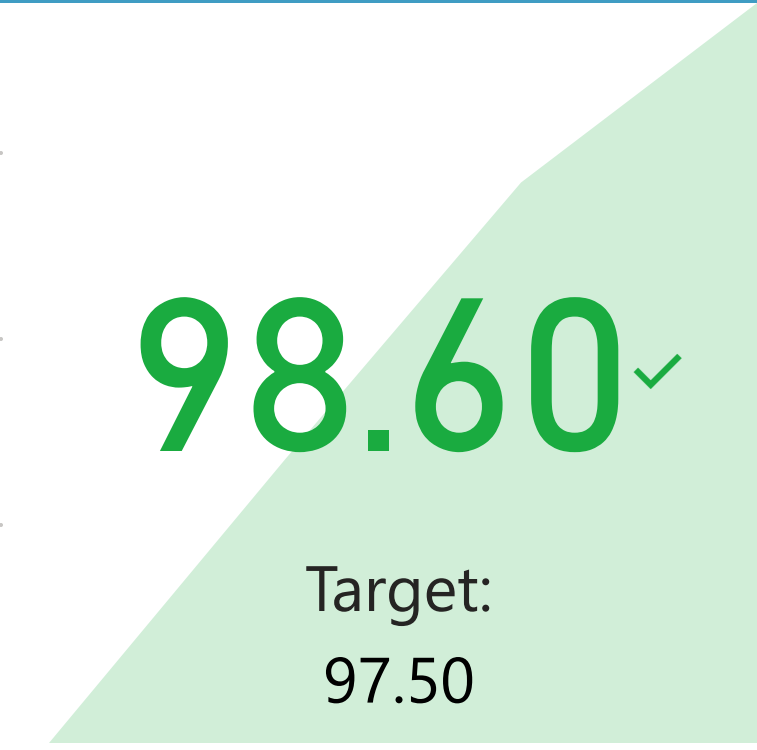
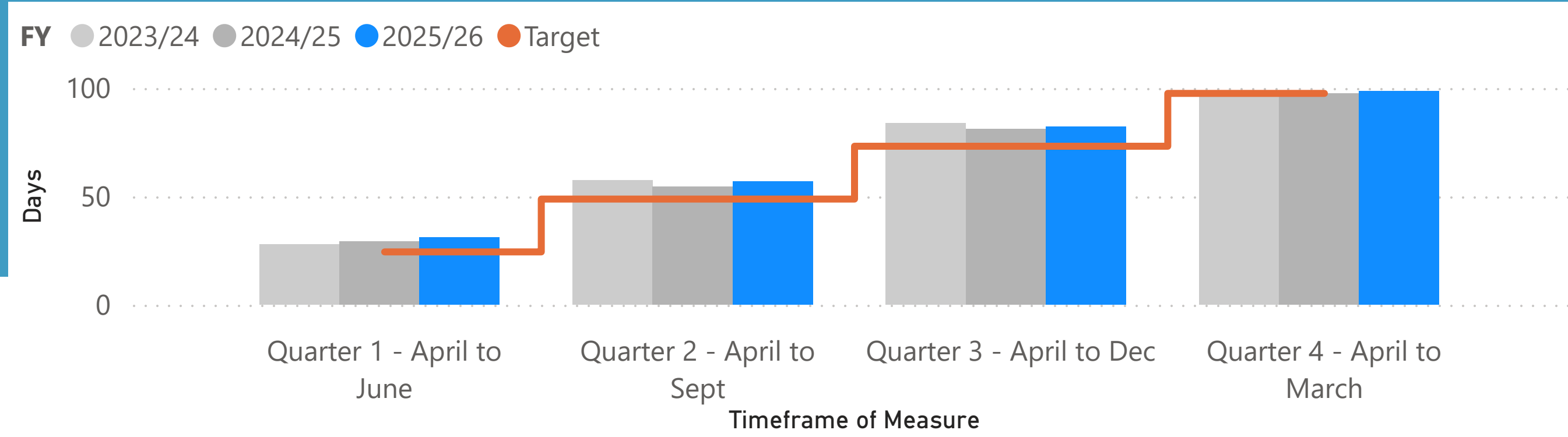
The collection rate at 31st March 2026 is 0.7% short of the target of 97.5%. However, council tax arrears for 2025/26 continue to be collected during the 2026/27 financial year and if the previous year trend continues, the target is likely to be met and exceeded. The 2024/25 outturn was 96.8%, but ultimately it reached 98.1% when arrears had been collected.

Ensure strong financial discipline across the Council

No Change
Yearly Trend

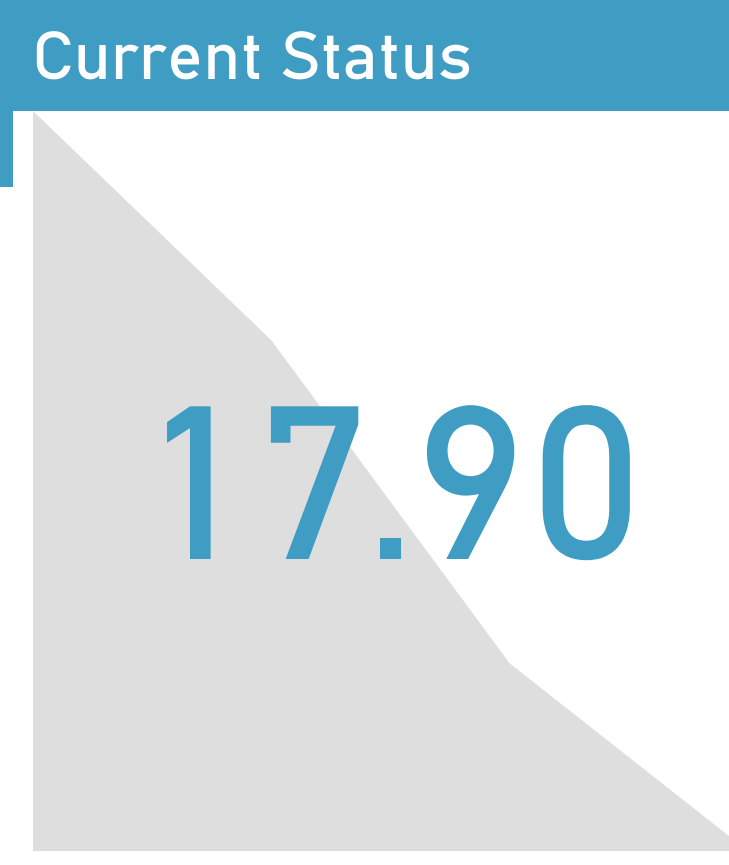
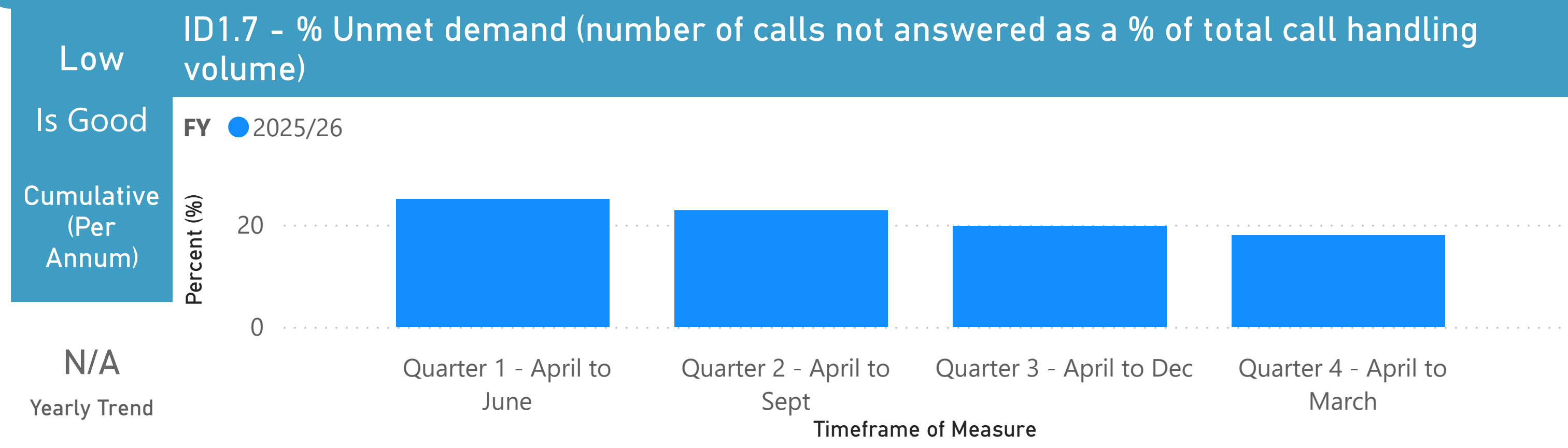
ID1.12 - Percentage of National non-domestic rates collected Current Status SMART Actions if Off Target

High
Is Good
Cumulative (Per Annum)



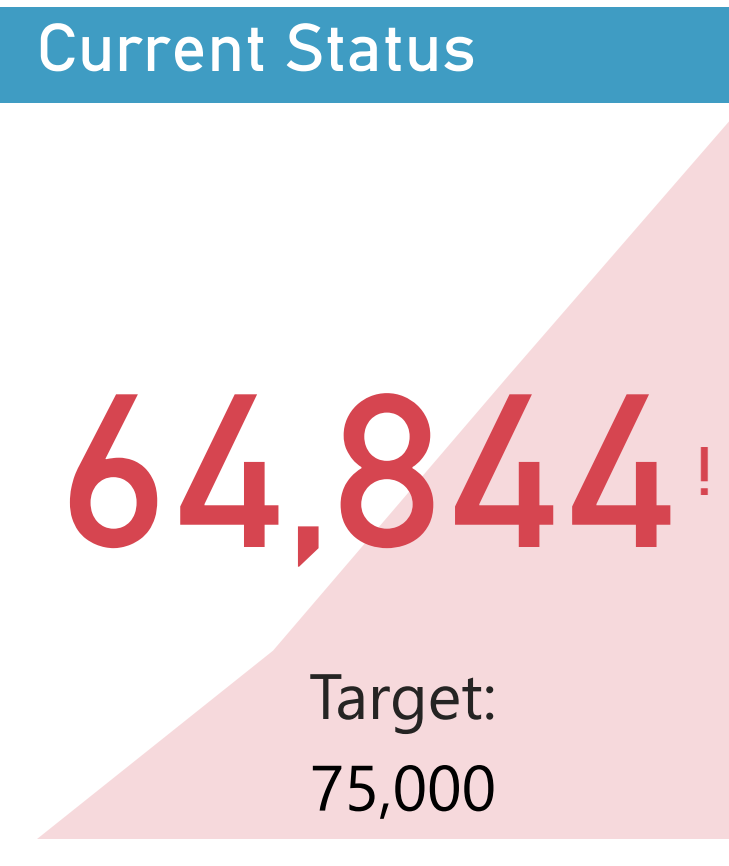
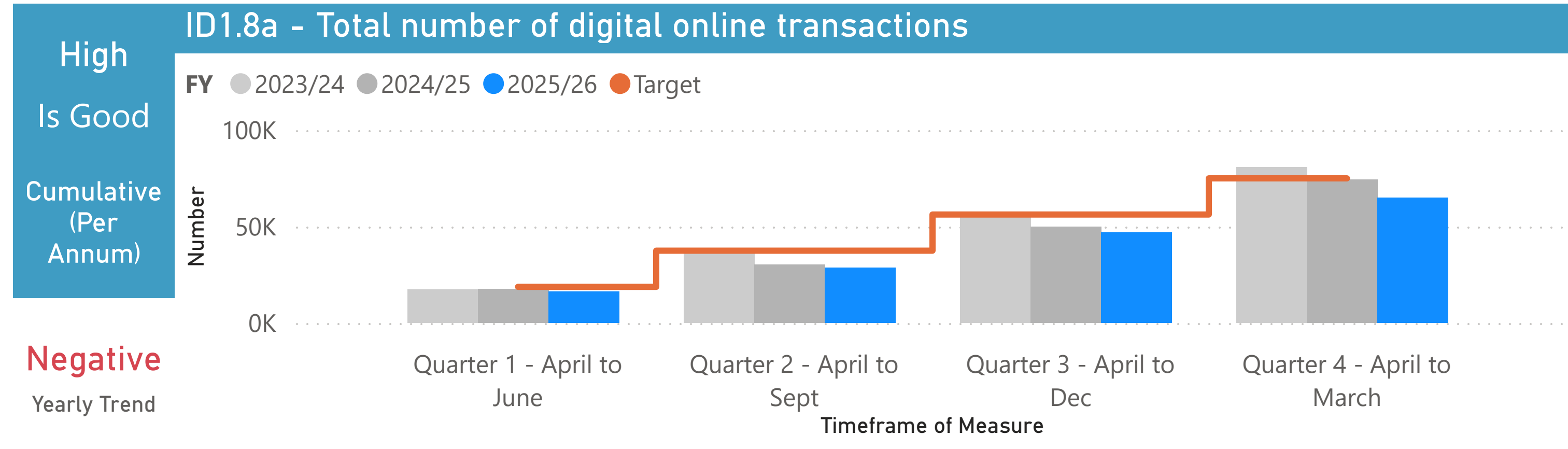
Not required as target met and exceeded

Positive
Yearly Trend



SMART Actions if Off Target

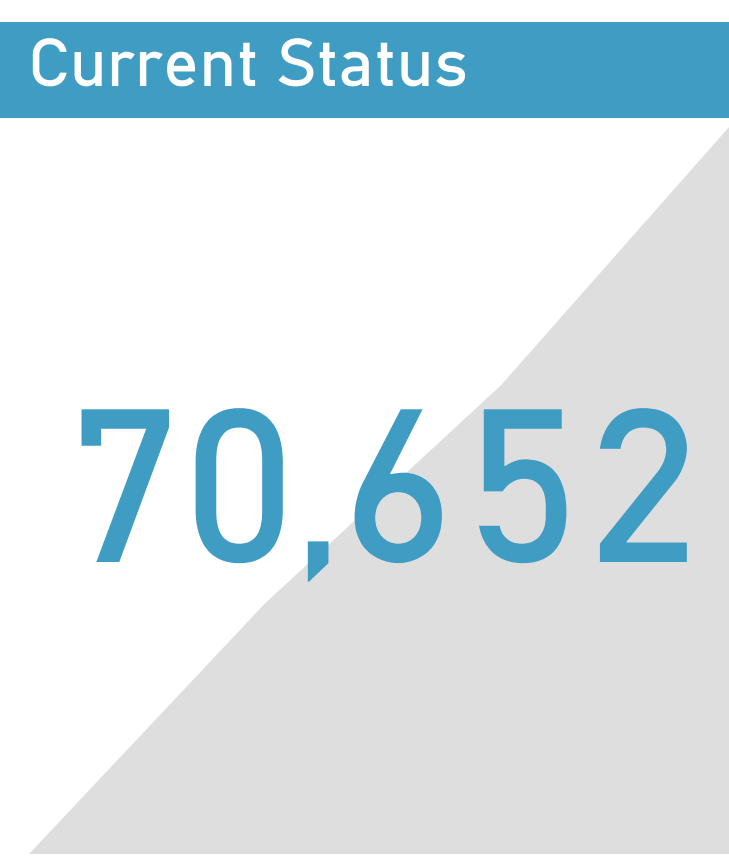
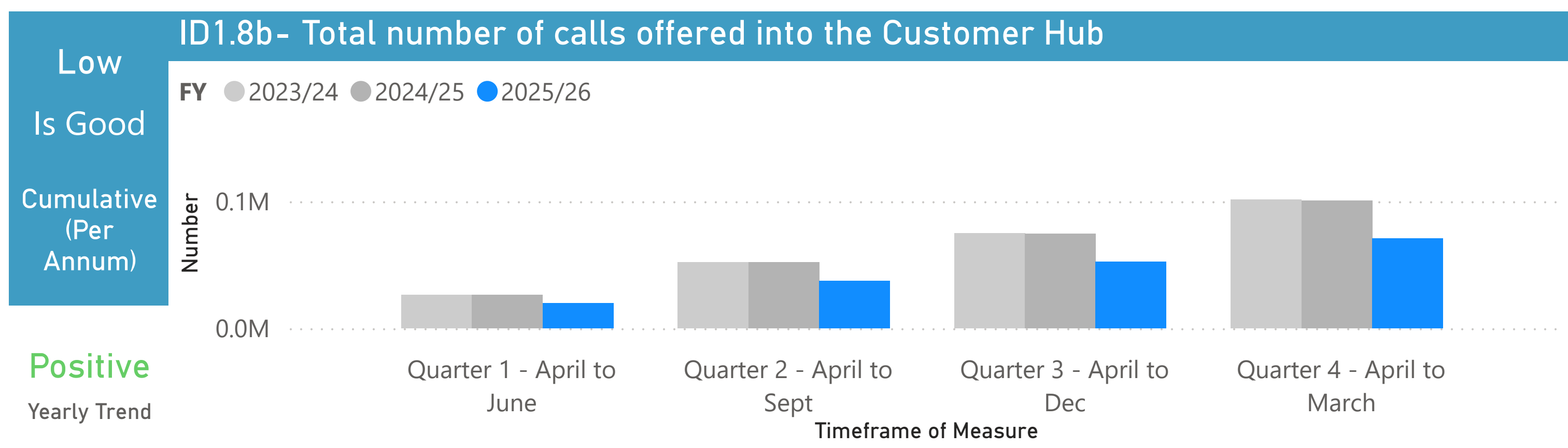
Since the beginning of the financial year, all data has been collected exclusively via Anywhere 365. Quarter 4 has continued the positive trend seen in the previous 3 Quarters with unmet demand decreasing from the start of the financial year, indicating the team's growing effectiveness in responding to incoming calls. The year end outturn of 17.9% has improved from the 2024/5 year end outturn of 19.2%



SMART Actions if Off Target

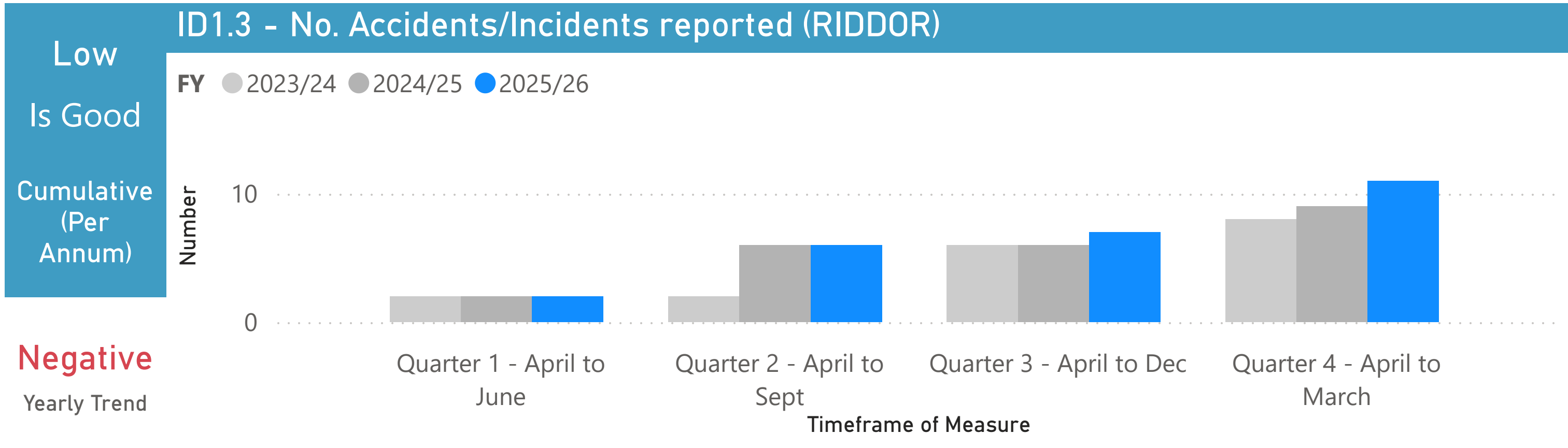
Increase in Jadu form usage which aligns with the new Garden Waste subscriptions as expected. Year to date totals for Jadu remain below 2025 levels, with a deficit of 849 submissions. The most likely explanation is that the website's IAG is successfully directing enquiries to the appropriate services, and the forms themselves are now more effective.

Ensure our services are efficient and accessible



SMART Actions if Off Target

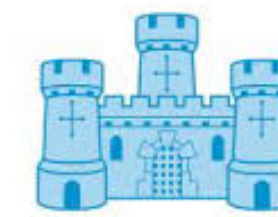
Call volumes have continued to reduce again this month. This reduction may be attributed to a combination of factors, including enhanced system functionality, improved service delivery, and evolving customer demand patterns.



SMART Actions if Off Target

Businesses can request a re-score inspection. Since September 2025, officers have completed 13 unannounced re-scores, all resulting in ratings of 4 or 5.

Develop professional talent across the Council and provide opportunities for staff to grow their careers



Project Status Split for Priority 1.

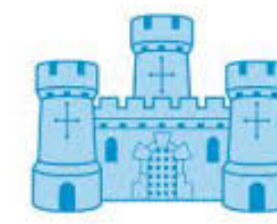
Project/Action is Progressing as Expected

4

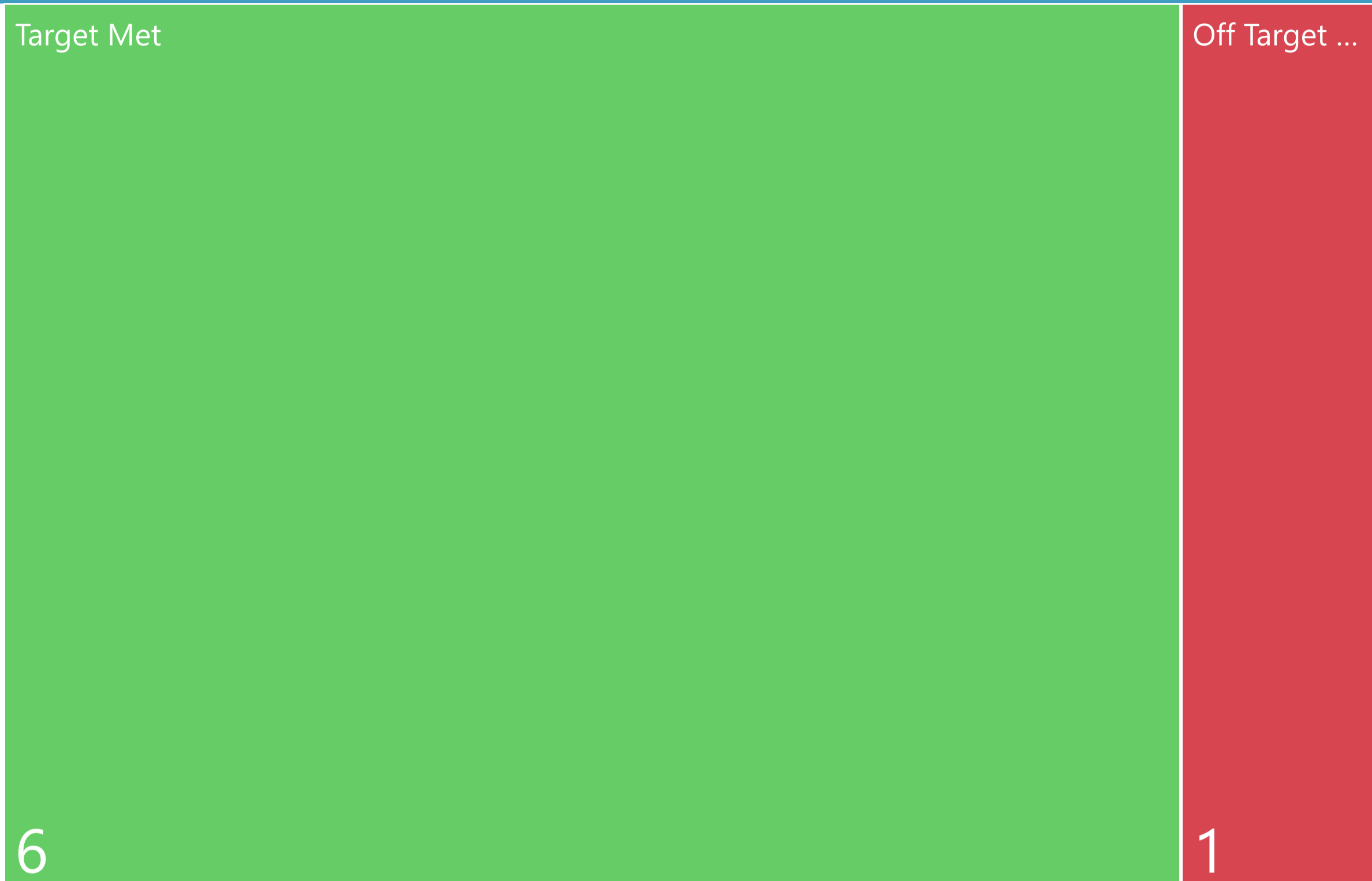
Project/Action is Completed

1

Service Area	Action	Corporate Objective	Status report	Commentary on progress
1. Strategy, People and Performance 2. All services	Deliver a Workforce Strategy	Develop professional talent across the Council and provide opportunities for staff to grow their careers	✔ Project/Action is Progressing as Expected	ongoing work towards the people strategy progresses well. Staff survey data is reassuring and will be taken forward as action plans around recognition, positive values and support
1. Strategy, People and Performance 2. IT and Digital 3. Neighbourhoods 4. All (digital enablement)	Deliver the One Council Programme	Ensure our services are efficient and accessible	★ Project/Action is Completed	Project/Action has been completed.
1. Commercial Delivery 2. Finance 3. Legal & Governance	Identify and deliver opportunities to generate income from commercial development	Ensure strong financial discipline across the Council	✔ Project/Action is Progressing as Expected	Pet Cremation scheme is progressing with a preferred cremator contractor selected following tendering, a planning application is planned for next quarter alongside a Cabinet update. The water charges review has had 2 charges reduced to date with a further 11 appeals now in process. The changes to the Parking Enforcement device SIMS charges has saved £1,761. The Council Tax and NNDR billing has been successfully delivered via Gov.Notify making a saving of £5k with a further £2k saving on printing. A new supplier for the cash collections service has been commissioned saving £2,200 on banking charges. Plans are now in place for Scan on Demand which will now reduce future off-site storage costs.
1. Strategy, People and Performance 2. All services	Work with our communities to ensure services reflect local need	Work with our communities to ensure services reflect local need	✔ Project/Action is Progressing as Expected	Work to progress the council plan and impact on residents and businesses continues well as we look to 26/27. Services have developed delivery plans to map resident need against service performance and priority.
1. Strategy, People and Performance 2. neighbourhoods 3. Regulatory	Work with partners to deliver the best for our communities	Work with partners to deliver the best for our communities	✔ Project/Action is Progressing as Expected	partnership work progresses well and positively



Priority 2: Performance Indicators Current Status



Corporate Objective	Count
A strong and sustainable economy where everyone benefits	1
Protecting our communities by improving how we use our enforcement powers.	2
Support the sustainable development of our towns and villages	4
Total	7

Smart Narrative

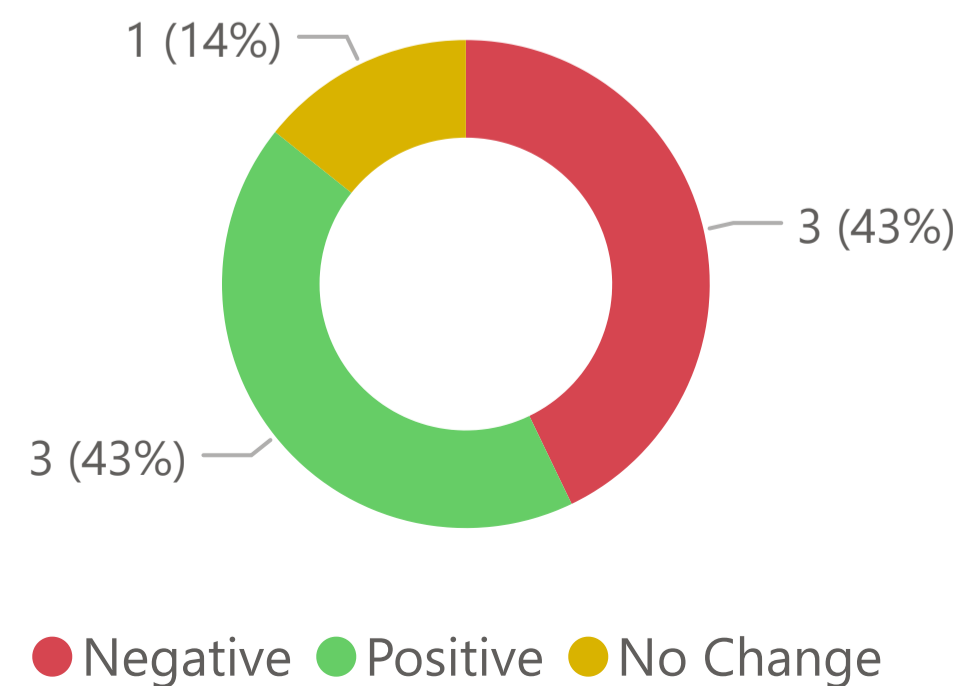
- A total of **7** measures were assigned targets this quarter. Of these, **85% achieved their targets.**
 - **3** measures not only met their targets but also showed improvement compared to the same period last year. **3** met their targets but showed a negative year-on-year trend
- The remaining **15%** did not meet their set targets this quarter.
 - This measure also showed year-on-year negative trend compared to the same period last year.
- There are no **contextual** measures within this priority.
- There are **two** project/actions identified as not progressing as expected, with further details provided within this report, with all other project/actions being classed as progressing as expected.

Priority 2: Summary Project Status Split

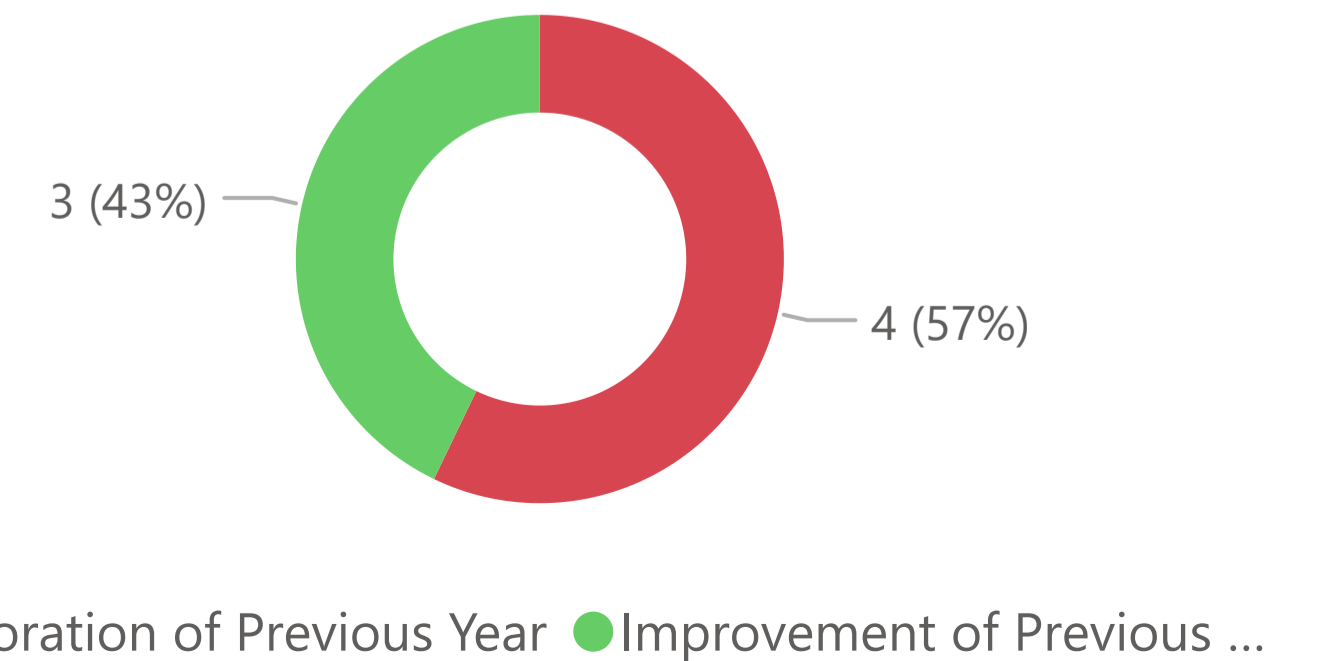
● Project/Action is Not Progressing as Expected ● Project/Action is Progressing as Expe...

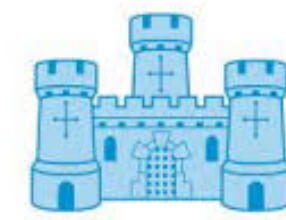


Priority 2: Qtr.4 Trend Direction of PI's Compared to Previous Quarter



Priority 2: Qtr.4 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





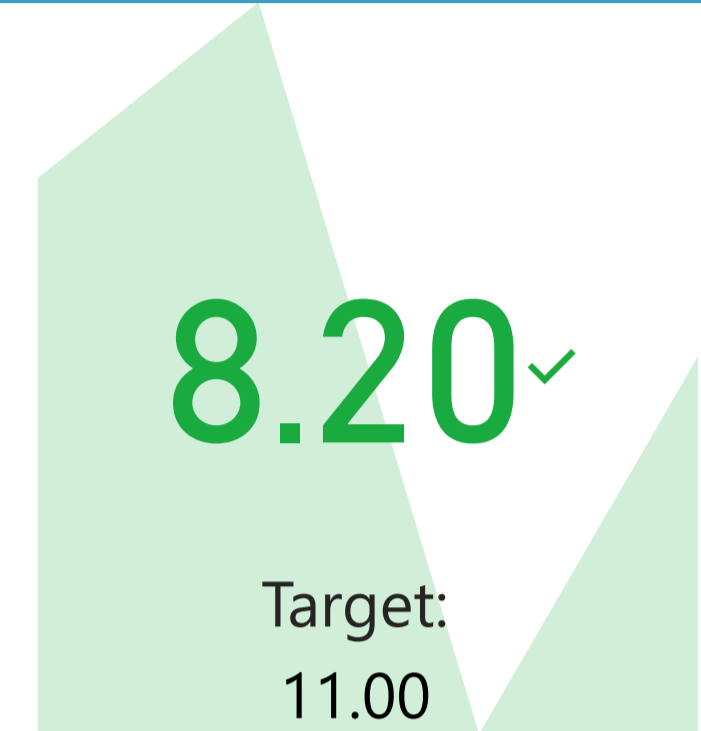
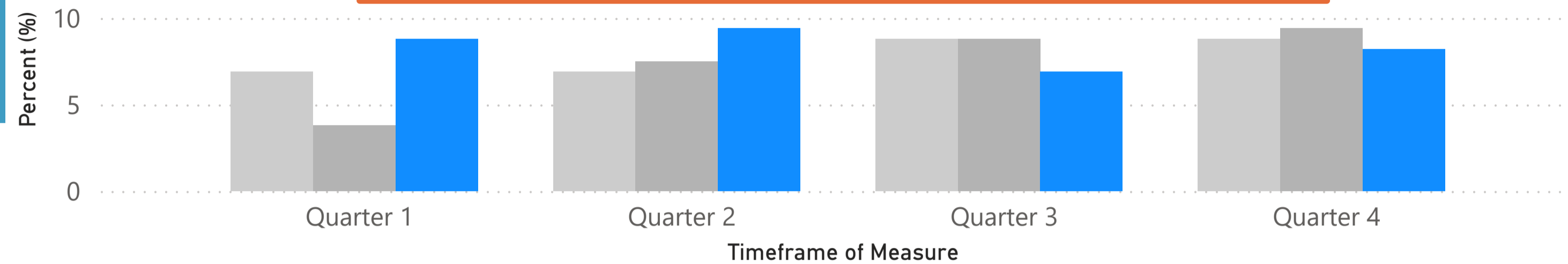
Low
Is Good
Per Quarter
(Snapshot)

ID2.1 - Percentage of investment portfolio vacant (NBC owned)

Current Status

SMART Actions if Off Target

FY ● 2023/24 ● 2024/25 ● 2025/26 ● Target



Not Required as Target Met

A strong and sustainable economy where everyone benefits

Positive
Yearly Trend

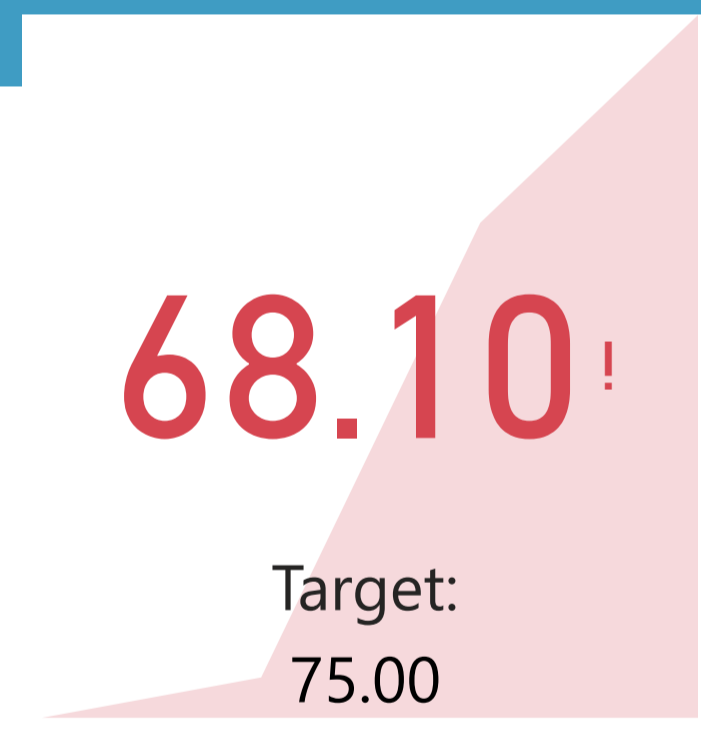
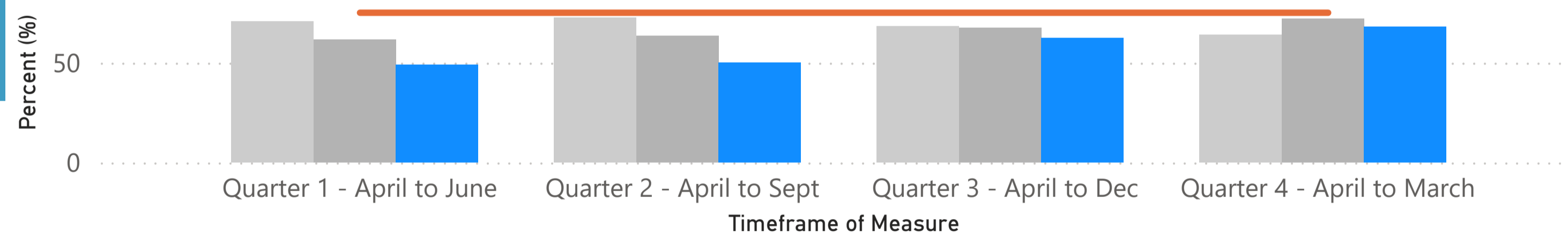
High
Is Good

ID2.6a - Year to Date - Percentage of complainants informed within the required timescales of any action to be taken about alleged breaches of planning control

Current Status

SMART Actions if Off Target

FY ● 2023/24 ● 2024/25 ● 2025/26 ● Target



Performance in this quarter has improved substantially from the previous quarter due to new processes implemented by Management and officers becoming more proficient in those procedures. Although performance for the year is below target, it is anticipated that recent improvements will continue and that the target will be met next year.

Protecting our communities by improving how we use our enforcement powers.

Cumulative
(Per Annum)

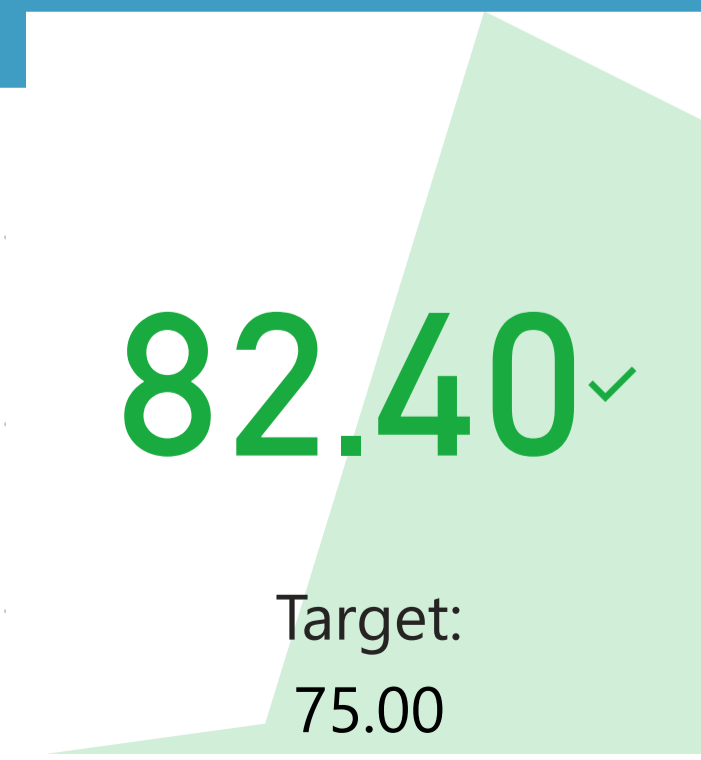
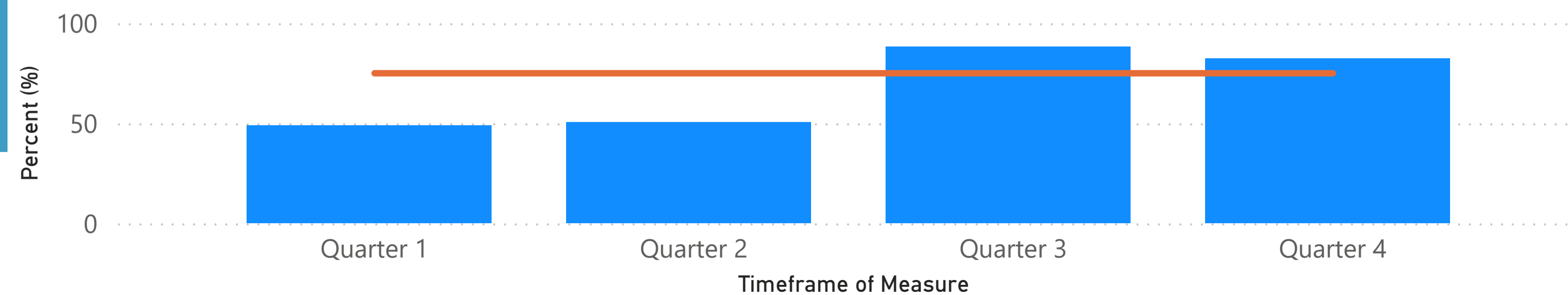
Negative
Yearly Trend

High
Is Good

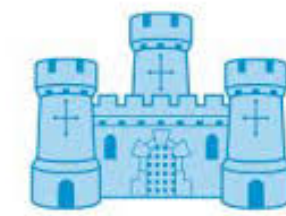
ID2.6b - Quarter in Isolation - Percentage of complainants informed within the required timescales of any action to be taken about alleged breaches of planning control

Current Status

FY ● 2025/26 ● Target



N/A
Yearly Trend



High
Is Good
Planning

ID2.2 - Speed of major development applications (P151a - 12 Month Rolling Period up to End of Each Quarter)

FY ● 2025/26 ● Target

Timeframe of Measure	2025/26 (%)	Target (%)
1. April 2024 - March 2025	100	100
2. Aug 2024 - June 2025	100	100
3. Oct 2024 - Sept 2025	100	100
4. Jan 2025 - Dec 2025	100	100

N/A
Yearly Trend

Current Status

100.00 ✓

Target: 92.00

SMART Actions if Off Target

The updated "Improving Planning Performance: Criteria for Designation" document has changed the assessment period for speed of decision-making for both major and non-major applications from 24 months to 12 months - because of this no annual comparison is available this year. Measure shown is the % within 13 weeks or within agreed time - Central Gov metric which measures a rolling time period of 12 months - Newest metric showing up until the end of March 2026

Low
Is Good
Planning

ID2.3 - Quality of major development applications (P152a - 24 Month Rolling Period - See SMART Actions)

FY ● 2023/24 ● 2024/25 ● 2025/26 ● Target

Timeframe of Measure	2023/24 (%)	2024/25 (%)	2025/26 (%)	Target (%)
1. Jul 2022 - Jun 2024	~2	~2	~7	10
2. Oct 2022 - Sep 2024	~4	~4	~7	10
3. Jan 2023 - Dec 2024	~4	~4	~11	10
4. Apr 2023 - Mar 2025	~2	~4	~8	10

Negative
Yearly Trend

Current Status

8.30 ✓

Target: 10.00

SMART Actions if Off Target

Given the relatively low number of major applications received, it only takes a very small number of decisions to be overturned at appeal for the threshold to be breached. - Measure shown is the Quality of decisions (% overturned at appeal) - Central Gov metric which measures a rolling time period of 24 months - They have currently advised they are behind schedule. Newest metric shows the following time period April 2023 - March 2025

High
Is Good
Planning

ID2.4 - Speed of non-major development applications (P153 - 12 Month Rolling Period up to End of Each Quarter)

FY ● 2025/26 ● Target

Timeframe of Measure	2025/26 (%)	Target (%)
1. April 2024 - March 2025	100	100
2. Aug 2024 - June 2025	100	100
3. Oct 2024 - Sept 2025	100	100
4. Jan 2025 - Dec 2025	100	100

N/A
Yearly Trend

Current Status

94.00 ✓

Target: 90.00

SMART Actions if Off Target

The updated "Improving Planning Performance: Criteria for Designation" document has changed the assessment period for speed of decision-making for both major and non-major applications from 24 months to 12 months - because of this no annual comparison is available this year. Measure shown is the % within 13 weeks or within agreed time - Central Gov metric which measures a rolling time period of 12 months - Newest metric showing up until the end of March 2026

Low
Is Good
Planning

ID2.5 - Quality of non-major development applications (P154 - 24 Month Rolling Period - See SMART Actions)

FY ● 2023/24 ● 2024/25 ● 2025/26 ● Target

Timeframe of Measure	2023/24 (%)	2024/25 (%)	2025/26 (%)	Target (%)
1. Jul 2022 - Jun 2024	~0.5	~0.5	~0.5	10
2. Oct 2022 - Sep 2024	~0.5	~0.5	~0.5	10
3. Jan 2023 - Dec 2024	~0.5	~0.5	~0.5	10
4. Apr 2023 - Mar 2025	~0.5	~0.5	~0.5	10

Positive
Yearly Trend

Current Status

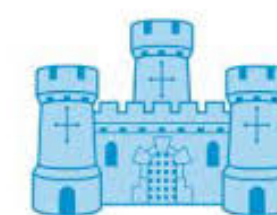
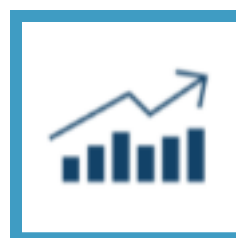
0.59 ✓

Target: 10.00

SMART Actions if Off Target

Measure shown is the Quality of decisions (% overturned at appeal) - Central Gov metric which measures a rolling time period of 24 months - They have currently advised they are behind schedule. Newest metric shows the following time period April 2023 - March 2025.

Support the sustainable development of our towns and villages



Project Status Split for Priority 2.

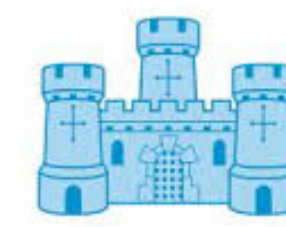
Project/Action is Progressing as Expected

8

Project/Action is Not Progressing as E...

2

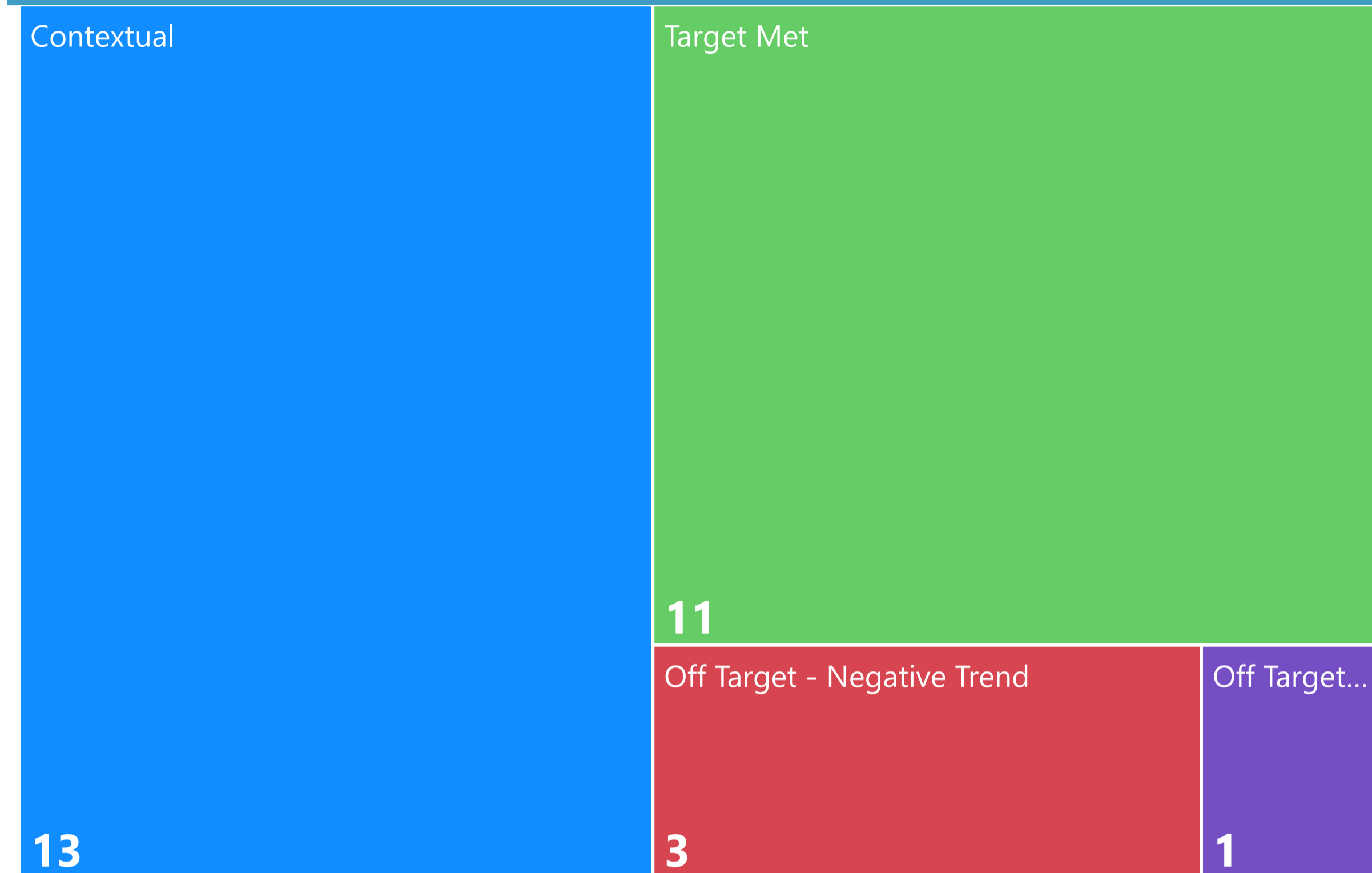
Service Area	Action	Corporate Objective	Status report	Commentary on progress
1. Neighbourhoods	Protect our parks and green spaces for future generations	Ensuring that the Council's operations are carbon neutral by 2030	✔ Project/Action is Progressing as Expected	Phase 7 of the Borough Tree Planting Strategy has been completed with a further 8 sites planted with trees to protect their status as green spaces for the future
1. Sustainable Environment 2. All	Play an active role in the Staffordshire Sustainability Board	Secure a carbon neutral Borough by 2050	✔ Project/Action is Progressing as Expected	The Council continues to play a leading role in the Staffordshire Sustainability Board (SSB). The Council has recently taken the lead in employing the Staffordshire Waste Partnership Support Officer who works on behalf of the partnership completing projects and research which feed directly into the SSB
1. Sustainable Environment 2. All	Deliver the Sustainable Environment Strategy	Ensuring that the Council's operations are carbon neutral by 2030	✔ Project/Action is Progressing as Expected	The SES is continuing to make positive progress in the journey to deliver its outcomes.
1. Regulatory 2. Neighbourhoods	Secure a successful resolution to the Walley's Quarry odour problem.	Protecting our communities by improving how we use our enforcement powers.	⚠ Project/Action is Not Progressing as Expected	<p>Walleys Quarry entered into liquidation in February 2025. This process is ongoing.</p> <p>In Q4 the data shows:</p> <ul style="list-style-type: none"> - odour complaints reported to NULBC remain at a low level with the month of February 2026 reporting 0 complaints, March 2026 reporting 4 complaints. - there has been no weekly exceedance of the World Health Organisation [WHO] odour annoyance guideline level with the exception of the week 12 - 18 January 2026 which reported 3.9% at MMF Maries Way. <p>The Environment Agency continue to use their discretionary powers under Regulation 57 of the Environmental Permitting Regulations to arrange for steps to be taken to remove a risk of serious pollution.</p> <p>The Environment Agency report that work on the Leachate Treatment Plant (LTP) is almost complete. As the LTP throughput gradually increases, the number of tankers removing leachate off site will reduce. Leachate can affect the amount of gas produced from the waste. The gas contractor will continue to monitor the amount of gas produced and the efficiency of the gas collection system.</p> <p>EA contractors are continuing to assess defects in capping and related infrastructure across the site and carrying out repairs as appropriate.</p> <p>The EA reported that Walleys Quarry Ltd (WQL) deposited a single discrete pile of waste in the northwestern corner of the site, outside the landfill cells, in November 2024. Since February 2025, when the permits were disclaimed, the EA instructed their contractors to maintain a clay covering on the waste to prevent odorous emissions and rainfall ingress.</p> <p>Samples were taken from the waste to determine its composition and the most appropriate method for managing any risk of serious pollution it may present. The EA updated their webpage with the sample results and confirmed that the waste must be treated as hazardous waste and will need to be removed and sent to an appropriately authorised facility.</p> <p>These results are specific to this isolated and controlled waste pile. This pile will be removed, and the EA will be reviewing offsite pre-treatment and subsequent disposal options in the coming months. Their contractors will continue to take steps to minimise the impact of the waste outside the site boundary.</p>



Service Area	Action	Corporate Objective	Status report	Commentary on progress
1. Commercial Delivery 2. Strategy, People and Performance 3. Finance	Continue to bid for government funding to support the borough's ambitions, including the further development of Keele Science and Innovation Park and the University Growth Corridor.	A strong and sustainable economy where everyone benefits	✔ Project/Action is Progressing as Expected	Action is ongoing, with the most recent application for Town of Culture.
Commercial Delivery	Delivering the £16m Kidsgrove Town Deal, including: Facilitating the Chatterley Valley Enterprise Zone development to deliver 1700 quality jobs for local people; Enhancing Kidsgrove Railway Station and access to the local canal network; Developing a Shared Service Hub with key partners.	A strong and sustainable economy where everyone benefits	✔ Project/Action is Progressing as Expected	Two of the projects are complete (Sports centre and Chatterley Valley). Canal improvement works are substantially complete, remaining works are signage and interpretation around the Brindley tunnel alongside reinstatement of limewash at the tunnel entrance. Plans for highway improvement works are progressing to schedule. Planning consent gained for enterprise units at Meadows Road, and associated car park improvements and also public realm improvements at King Street. Both of these projects are at procurement stage. Work on the community hub continues.
Commercial Delivery	Delivering the £23m Newcastle Town Deal, including: Development of key gateway sites including the 'Zanzibar' and Midway; Connecting residents and businesses to skills training for the digital world; Improving bus, cycling and walking infrastructure; Delivering a circus-themed performing arts Centre; Building more than 400 homes in Knutton and Chesterton.	A strong and sustainable economy where everyone benefits	✔ Project/Action is Progressing as Expected	A substantial number of project elements are complete or are on schedule to complete in 2026. Delivery of fibre infrastructure is substantially complete. WiFi at community centres will be complete in Q2. The majority of sustainable transport works are complete, with a new bus entrance at Keele University, town centre wayfinding and refurbishment of the bus station still in delivery. Work on the key gateway sites is underway and housing delivery in Knutton and Chesterton are well under way.
1. Commercial Delivery 2. Neighbourhoods	Delivering the £4.8m Uk Shared Prosperity Fund programme, including: Improving the town centre; Supporting culture and heritage; Skills development for local people; Supporting the most vulnerable people.	A strong and sustainable economy where everyone benefits	✔ Project/Action is Progressing as Expected	UKSPF Supporting Local Businesses provision overachieved its target on the number of businesses recorded as having adopted new or improved products or services; the number of organisations engaged in knowledge transfer activity following support, the number of research and development active enterprises, and the number of innovation active SMEs. Keele University as part of the Flourish and Moving Ahead projects, were designed to boost innovation. The Work Innovation programme was highly successful in matching local businesses together through networking. It featured five days of entrepreneurship, innovation, women in business, and community networking, attracting nearly 100 people a day. The Community Connector, Volunteer for All and Aspire Housing were key projects supporting economically inactive individuals. These projects offered bespoke services to support beneficiaries re-enter the jobs market. Support was provided for CV writing, interview skills, job search strategies and volunteering opportunities. Qualitative evidence from delivery partners interviewed and case studies illustrated how these helped to upskill economically inactive individuals to prepare for job interviews and working culture. This helped to boost confidence amongst economically inactive beneficiaries, that received support, to enter the jobs market.
1. Planning 2. Legal & Governance	Delivering the Newcastle Local Plan	Support the sustainable development of our towns and villages	⚠ Project/Action is Not Progressing as Expected	Following the Local Plan public examination hearings, held in May and June 2025, the Council consulted on a set of modifications that are necessary to make the Local Plan sound and legally compliant. The Council consulted on the set of modifications to the Plan from the 5th November until the 17th December 2025. The responses have been shared with the Inspector appointed to examine the Local Plan. The Council is expecting a final report from the Inspector shortly (April 2026) before the Council can consider the Local Plan for adoption.
1. Regulatory 2. Legal & Governance	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	✔ Project/Action is Progressing as Expected	The Housing and Homelessness Strategy 2026 was open for consultation during q4. Consultation responses will be analysed and incorporated into the final document. Navigation House building works were completed seeing the previous commercial unit being ready for residential use. Rooms will now be fitted out with it starting to be occupied from May onwards. Preparations have continued this quarter for the introduction of The Renters Right Act 2025, with many sections coming into force on May 1st 2026.



Priority 3: Performance Indicators Current Status



Corporate Objective	Count
Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	1
Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	1
Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	10
Further increasing recycling rates across the borough with a particular focus on food waste	4
Reduce anti-social behaviour and crime in our communities	5
Secure a step change in street cleanliness and the quality of the public domain	6
Support the development of community solutions to local problems	1
Total	28

Smart Narrative

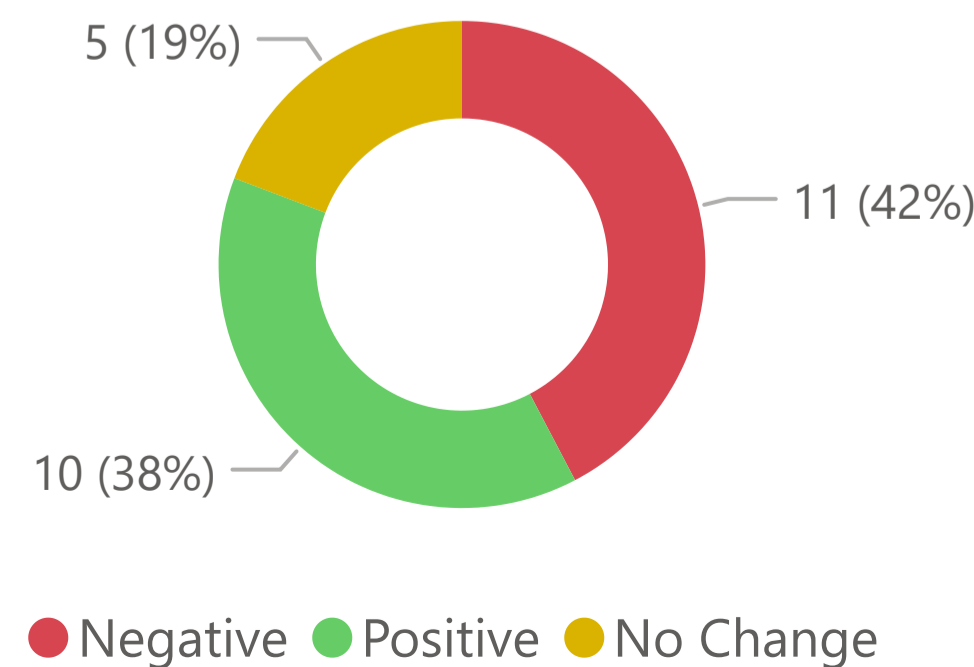
- A total of **14** measures were assigned targets this quarter. Of these, **79% achieved their targets**.
 - 4** measures not only met their targets but also showed improvement. **3** showed no change and **1** measure showed a negative trend. **3** had no historical data available for comparison.
- The remaining **21%** did not meet their set targets this quarter.
 - 3** measures also had a negative trend compared to the same period last year, with **1** measure having no trend data to compare against from the previous year.
- An additional **13 measures were contextual** and therefore did not have set targets. **7** showed improvement and **6** showed a decline to the previous yearly figure.
- 2 projects/actions** has been completed, **1 projects/actions** identified as **not progressing as expected**, with further details provided within this report. All other project/actions progressing as expected this quarter.

Priority 3: Summary Project Status Split

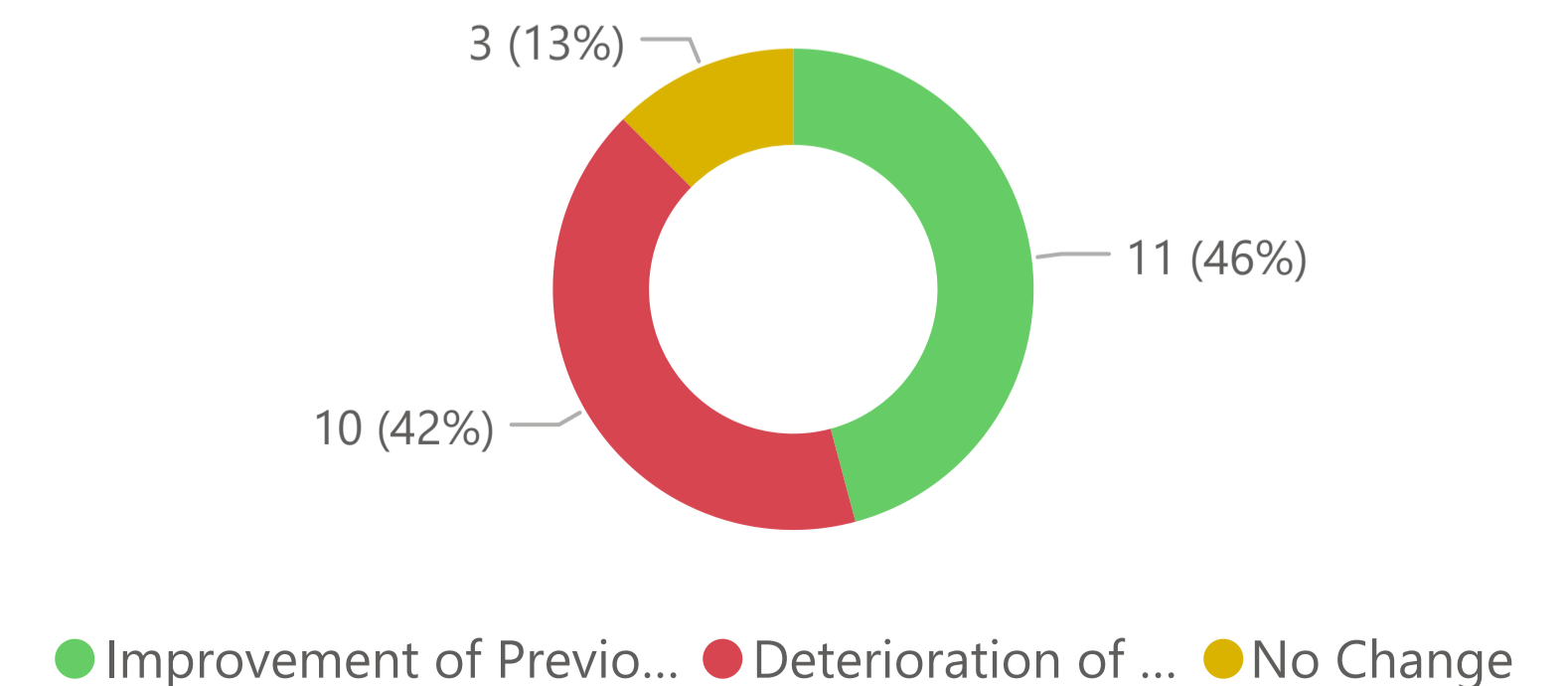
● Project/Action is Completed ● Project/Action is Not Progr... ● Project/Action is Pro...

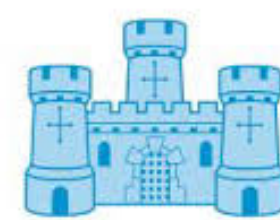


Priority 3: Qtr.4 Trend Direction of PI's Compared to Previous Quarter

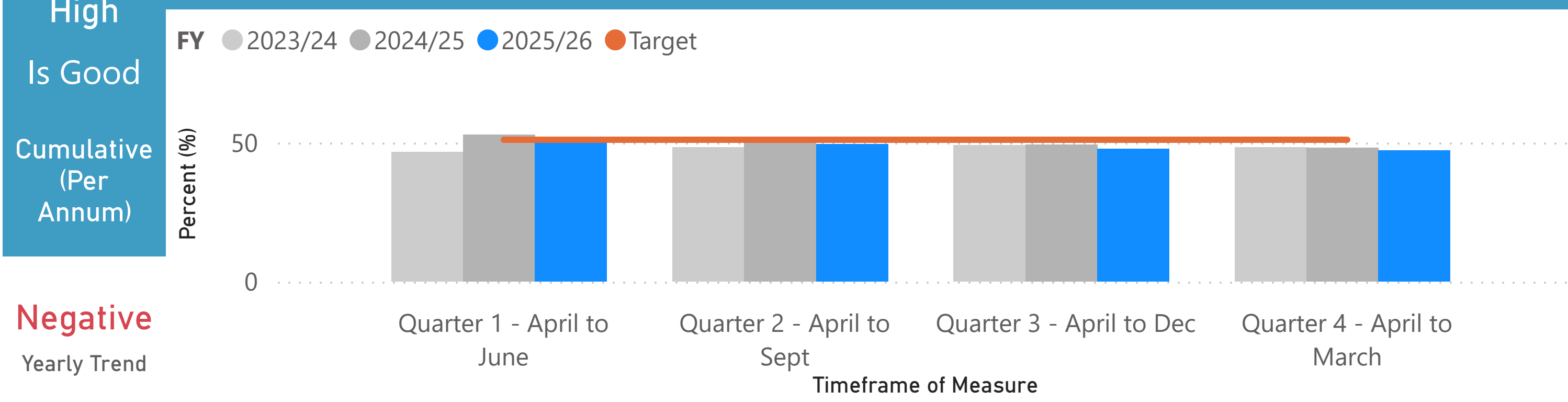


Priority 3: Qtr.4 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





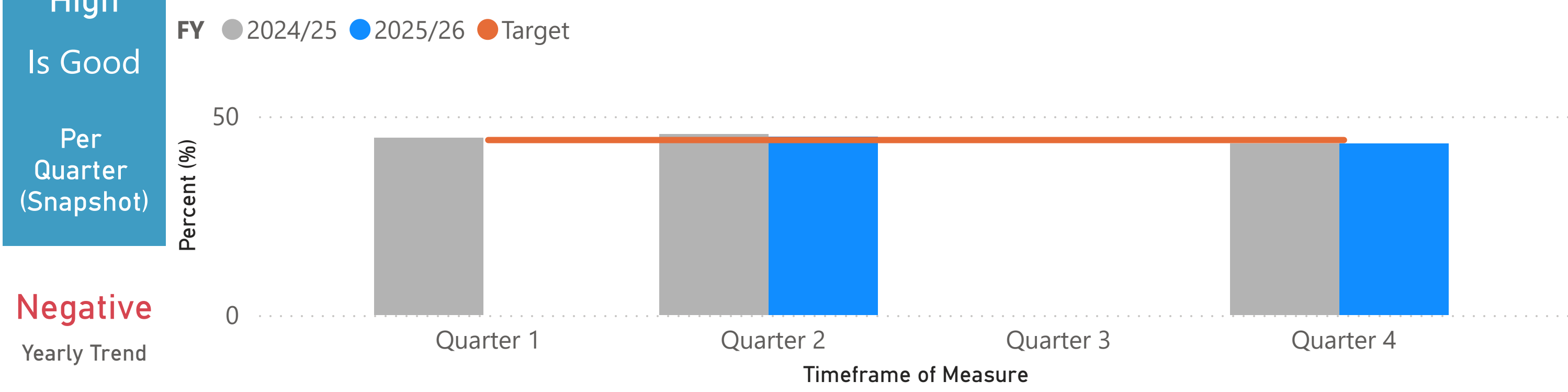
ID1.4a - Total % of materials collected for recycling and composting verified via WDF Current Status SMART Actions if Off Target



47.09!
Target: 51.00

Continued decline in performance has been seen this month. Overall recycling has not hit its target mainly due to less garden waste (due to a hot summer) as stated in the last quarter. Garden waste collections dont take place in Jan. Food and dry recycling continue to perform well.

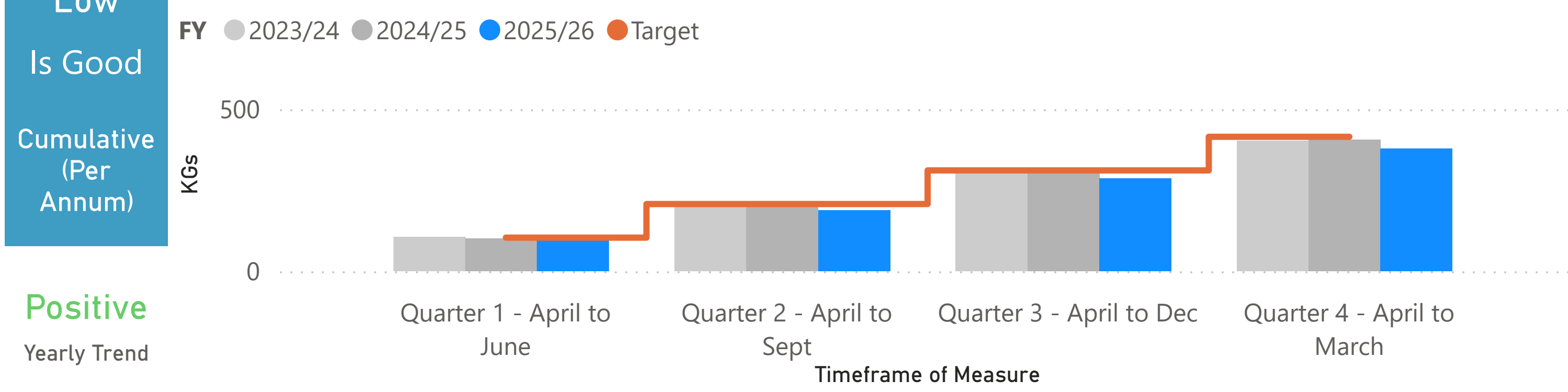
ID1.4b - Food:- Household collections from the kerbside (%) Current Status SMART Actions if Off Target



43.06!
Target: 44.00

Collected twice a year, most recent collection in Quarter 4 falling below the 44% target by 0.94%. However capture analysis is always at a point in time, and food waste tonnage has increased over the last year. A WRAP funded project centred on increasing participation in food waste collections will commence in a pilot area in May

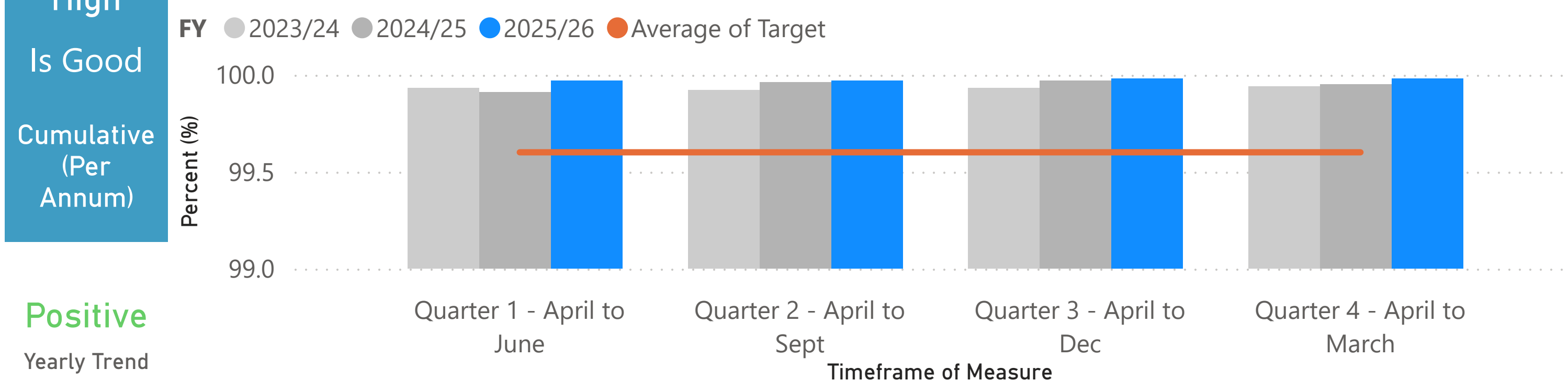
ID1.4c - Residual Waste per household:- Household collections from the kerbside (Kgs) Current Status SMART Actions if Off Target



378.86✓
Target: 415.00

Not Required as Target Met

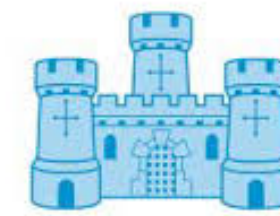
ID1.4d - Percentage of Successful Collections Current Status SMART Actions if Off Target



99.98✓
Target: 99.60

Not required as target met - Figure only includes partial data for January as missed collections have not been recorded from this date whilst service disruption from bad weather and Christmas arrangements returns to business as usual.

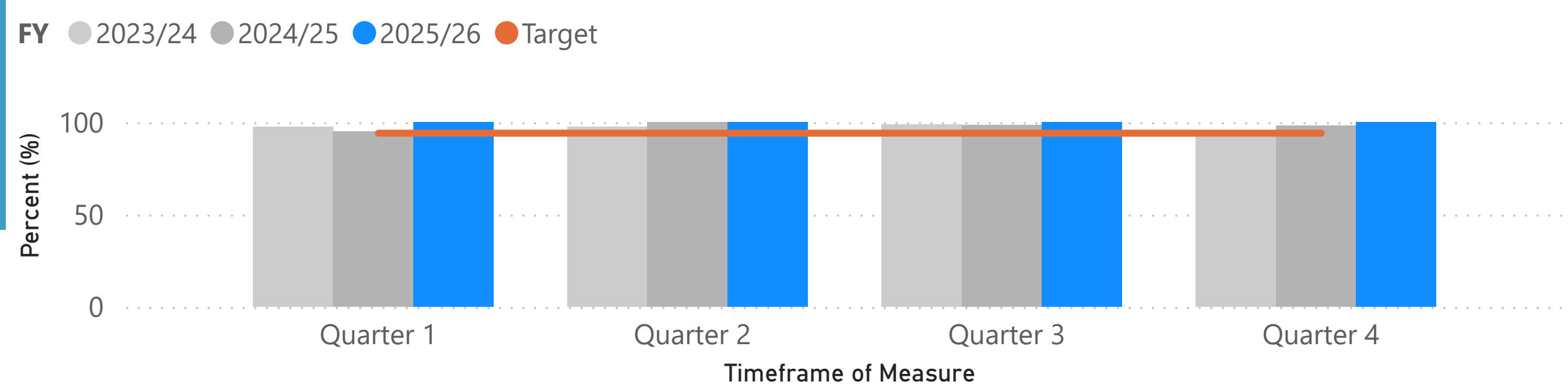
Further increasing recycling rates across the borough with a particular focus on food waste



High
ID1.5a - Litter: Levels of street and environment cleanliness (LAMS survey) free / predominantly free of litter

Is Good
Per Quarter (Snapshot)

Positive
Yearly Trend



Current Status SMART Actions if Off Target

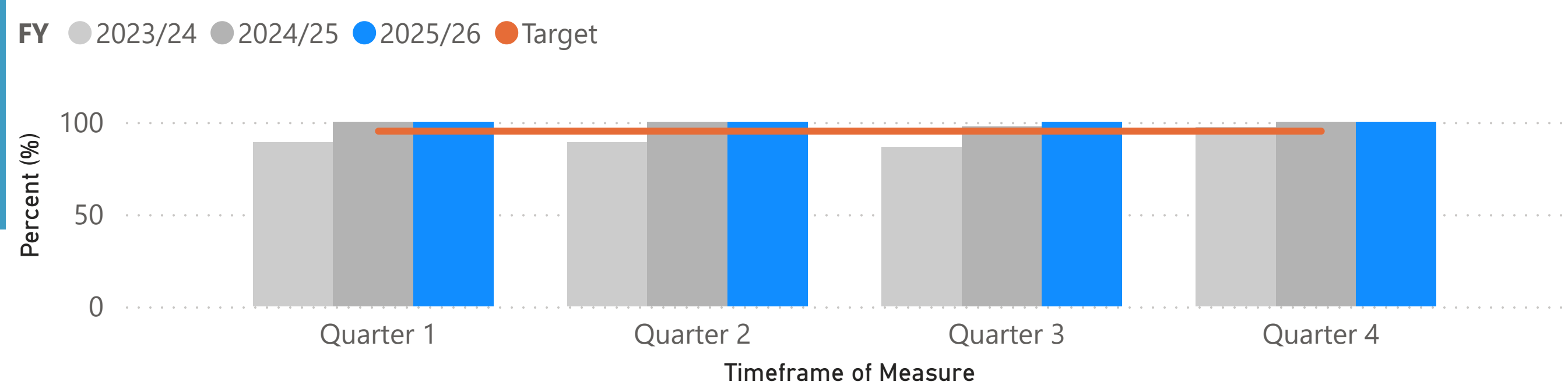
100.00 ✓
Target: 94.00

Not Required as Target Met

High
ID1.5b - Detritus: Levels of street and environment cleanliness (LAMS survey) free / predominantly free of detritus

Is Good
Per Quarter (Snapshot)

No Change
Yearly Trend



Current Status SMART Actions if Off Target

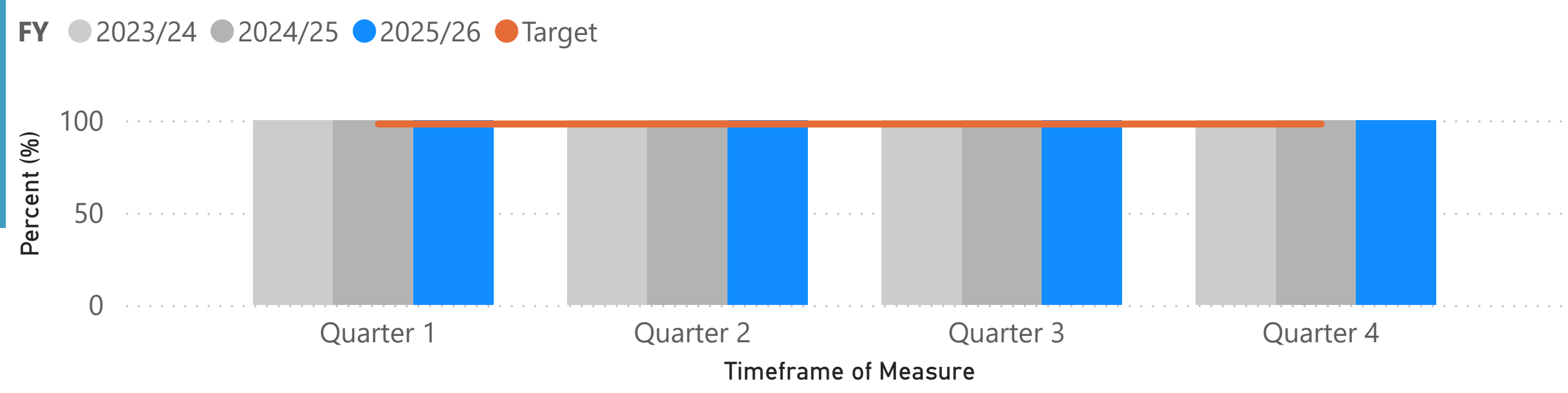
100.00 ✓
Target: 95.00

Not Required as Target Met

High
ID1.5c -d environment cleanlin_Levels of street aness (LAMS survey) free / predominantly free of graffiti

Is Good
Per Quarter (Snapshot)

No Change
Yearly Trend



Current Status SMART Actions if Off Target

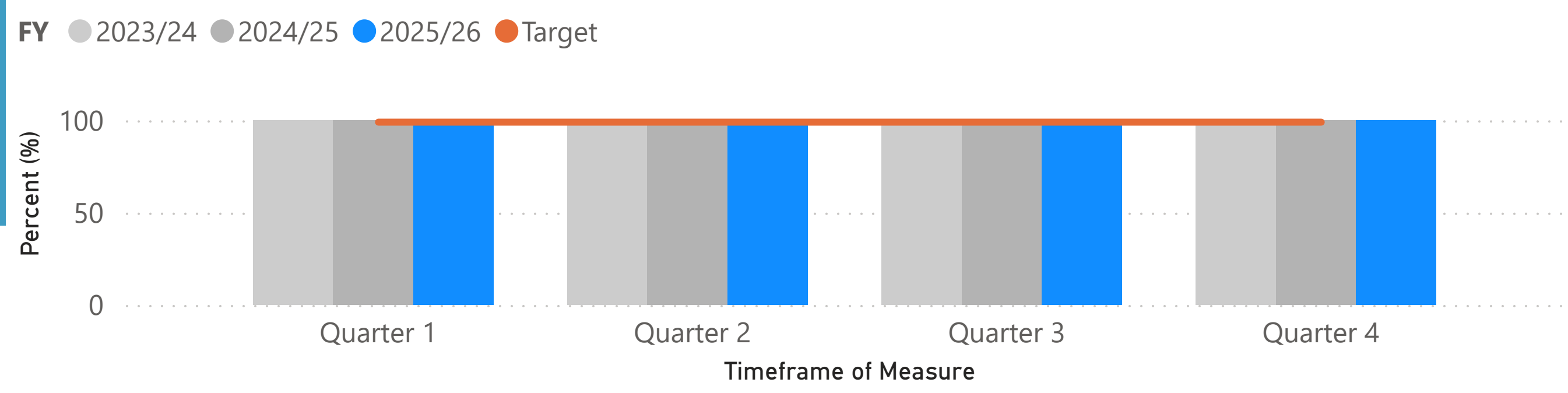
100.00 ✓
Target: 98.00

Not Required as Target Met

High
ID1.5d - Fly-Posting: Levels of street and environment cleanliness (LAMS survey) free / predominantly free of fly-posting

Is Good
Per Quarter (Snapshot)

No Change
Yearly Trend



Current Status SMART Actions if Off Target

100.00 ✓
Target: 99.00

Not Required as Target Met

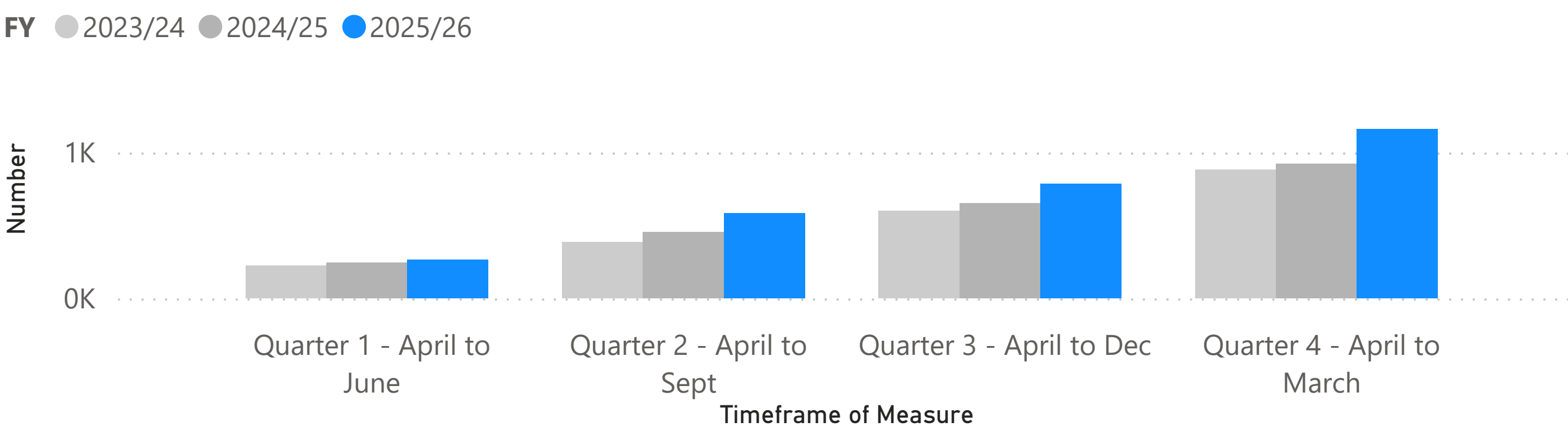
Secure a step change in street cleanliness and the quality of the public domain



ID3.11 - Number of Fly-Tipping Incidents (as per national measure) Current Status SMART Actions if Off Target

Low
Is Good
Cumulative

Negative
Yearly Trend



SMART Actions if Off Target

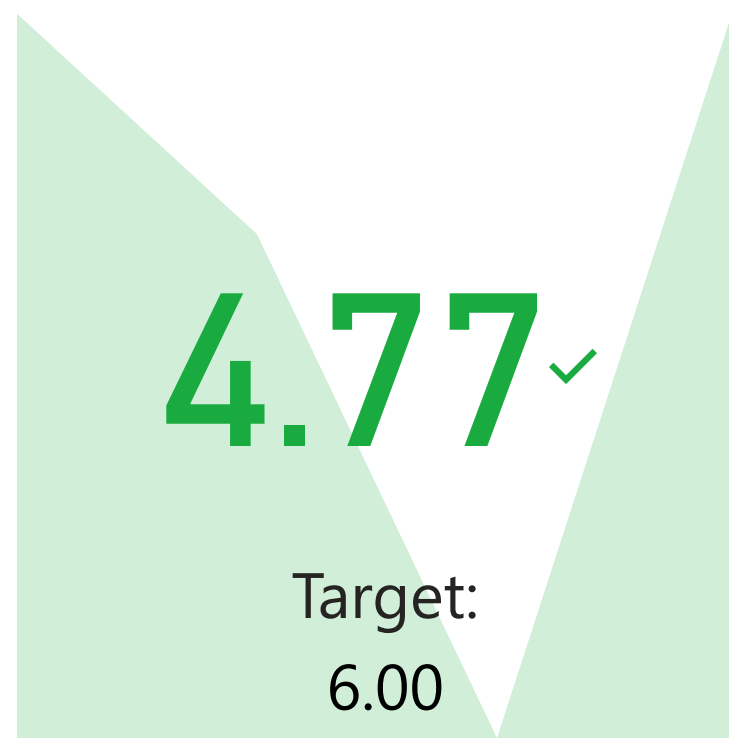
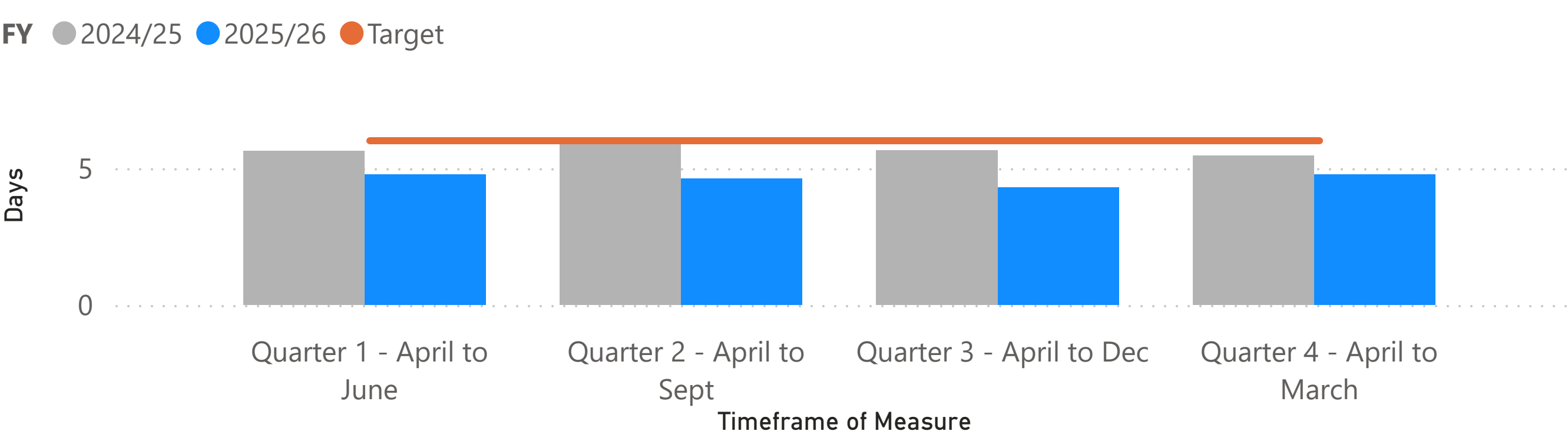
Measure shows 241 more incidents than in 2024/25 financial, the increase is a trend that is being seen nationally.

Secure a step change in street cleanliness and the quality of the public domain

ID3.12 - Average number of days from report of fly-tipping to clear-up (Case closed) Current Status SMART Actions if Off Target

Low
Is Good
Cumulative (Per Annum)

Positive
Yearly Trend



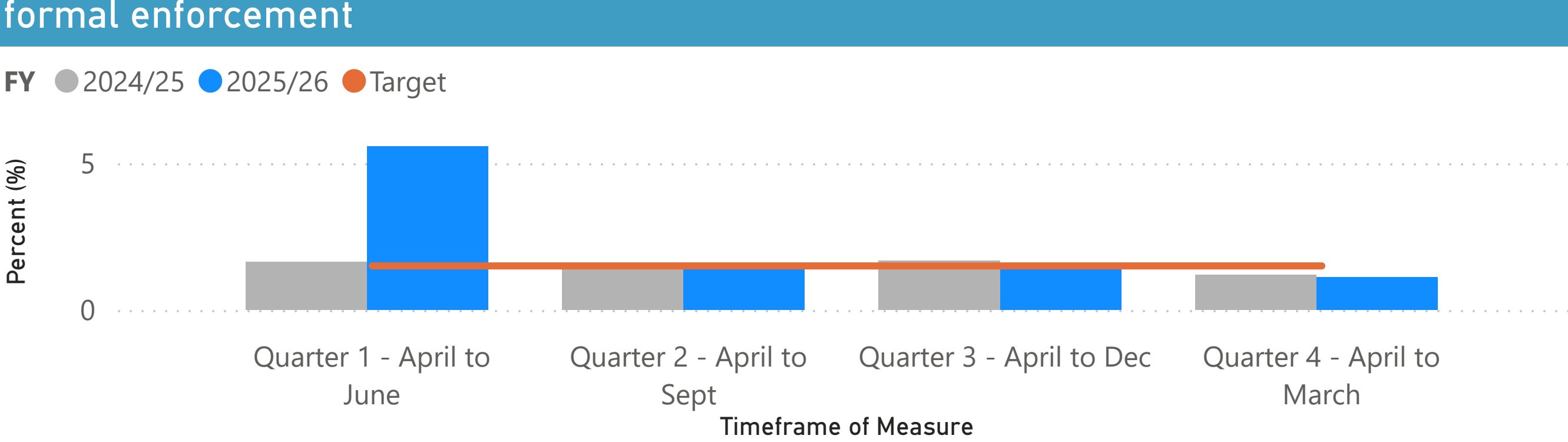
SMART Actions if Off Target

Not Required as Target Met

ID3.13 - % of fly-tipping incidents where sufficient evidence gathered to proceed to formal enforcement Current Status SMART Actions if Off Target

High
Is Good
Cumulative (Per Annum)

Negative
Yearly Trend



SMART Actions if Off Target

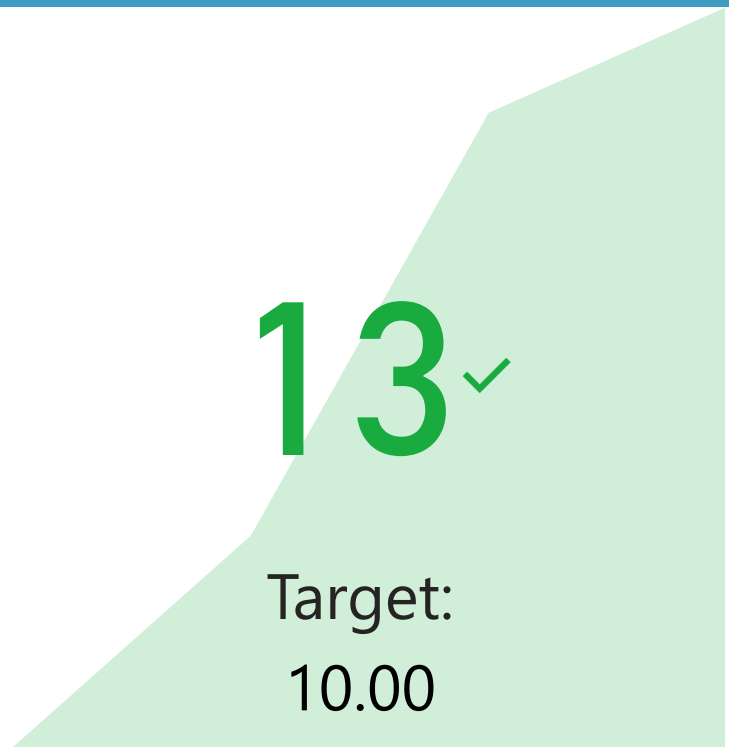
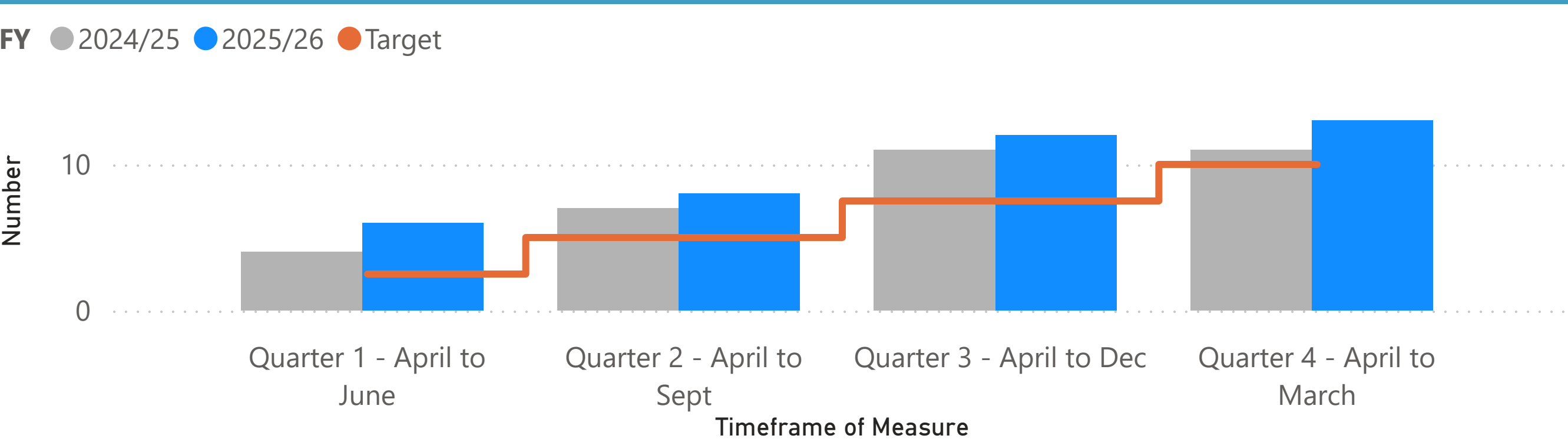
All incidents of fly tipping are investigated at the point of clearing the waste. However, only a small proportion of fly-tips will have evidence in the waste that will allow Officers to proceed with enforcement. Where evidence is present within the waste or where an offence has been witnessed, officers will then proceed to formal enforcement.

Reduce anti-social behaviour and crime in our communities

ID3.14 - Number of Fly-tipping FPNs issued Current Status SMART Actions if Off Target

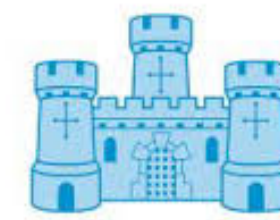
High
Is Good
Cumulative (Per Annum)

Positive
Yearly Trend



SMART Actions if Off Target

Target refers to the number of FPN's served for fly-tipping incidents but also incorporates Duty of Care offences. The measure is reliant on sufficient evidence being located as part of the investigation to enable enforcement to be undertaken.



High
Is Good

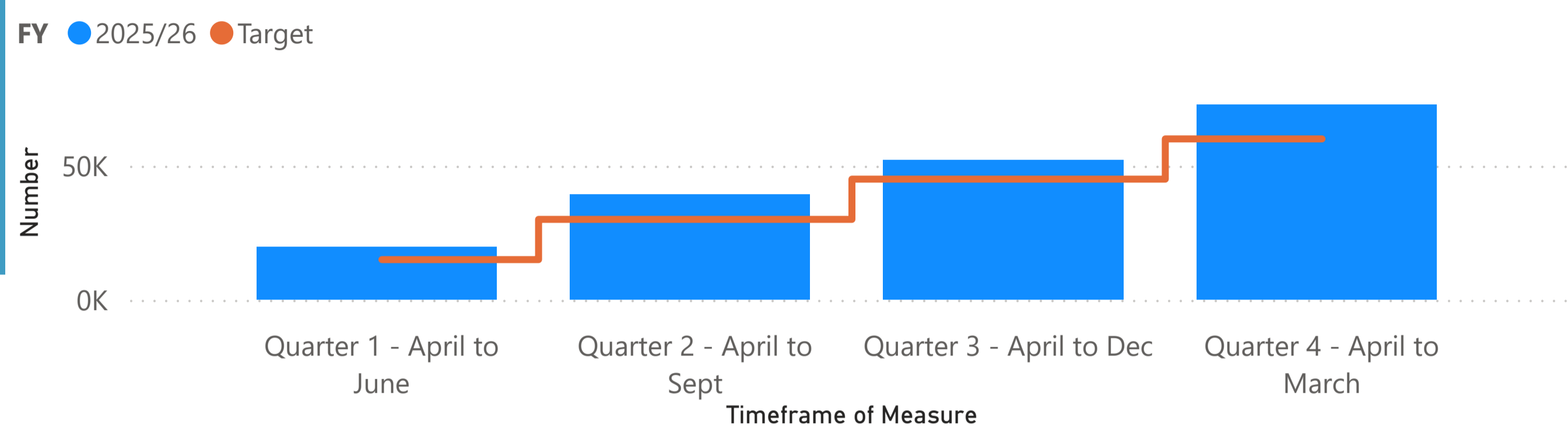
Cumulative
(Per
Annum)

N/A
Yearly Trend

ID3.3 - Number of People Accessing the Museum's collections in person only

Current Status

SMART Actions if Off Target



72,732 ✓
Target: 60,000

Not Required as Target Met

Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.

High
Is Good

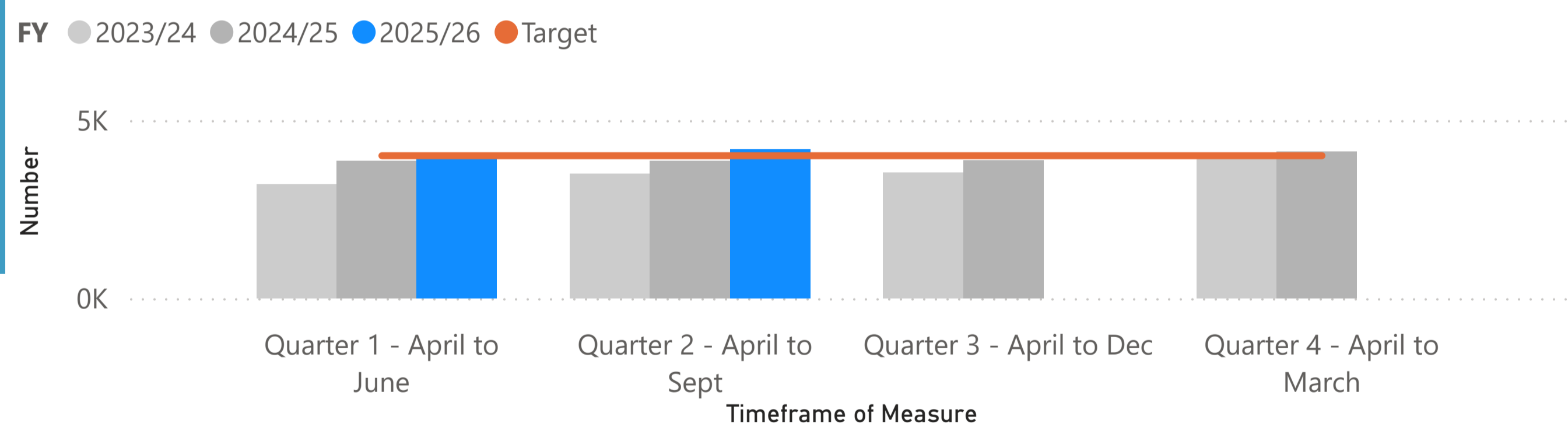
Cumulative
(Per
Annum)

N/A
Yearly Trend

ID3.4 - J2 Membership growth

Current Status

SMART Actions if Off Target



N/A
Target: 4,000

Measure not available due to the main pool closure for refurbishment which will re-open in March 2026. Measure will be reported again in Q1 2026/27

Support the development of community solutions to local problems

High
Is Good

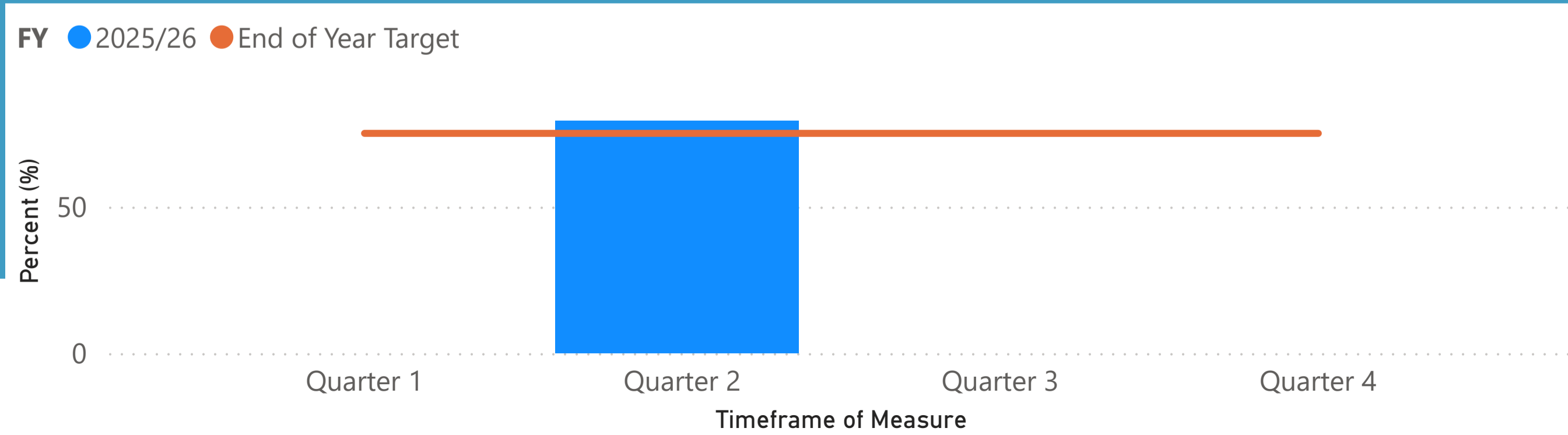
Per
Quarter
(Snapshot)

N/A
Yearly Trend

ID3.5 - Jubilee 2 Customer Satisfaction – Overall Visitor Experience

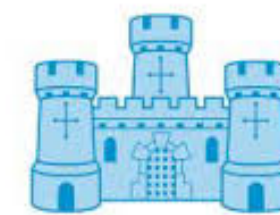
Current Status

SMART Actions if Off Target



79.25 ✓
End of Year Target: 75.00

Measure is collected annually with most recent measure being collected in Q2.



ID3.1a - Anti-Social Behaviour (ASB) cases - New cases received during the quarter

Current Status

SMART Actions if Off Target

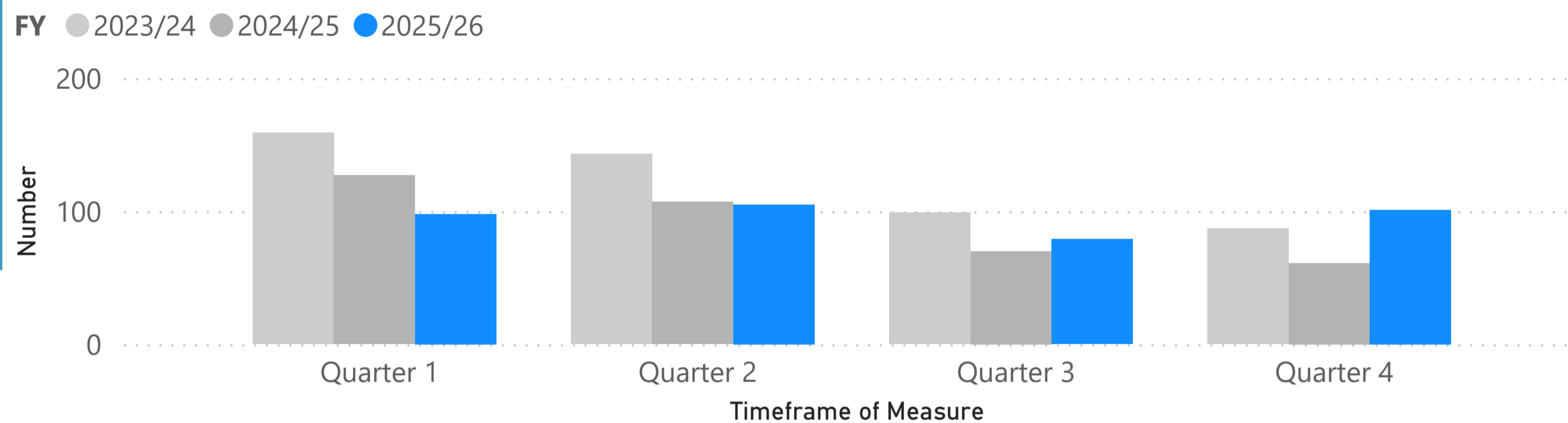
Low

Is Good

Per Quarter (Snapshot)

Negative

Yearly Trend



98

In Quarter 3, saw 2 more cases received compared to the same period in the previous financial year. Targeted training has recently been delivered to professionals to strengthen the triage and assessment of Anti-Social Behaviour (ASB) cases, improving both the quality and consistency of responses. Furthermore, we are actively involved in shaping a county-wide ASB policy that will establish clear expectations for the public and ensure alignment across all partner organisations.

ID3.1b - (ASB) cases - Current open cases at the end of the quarter

Current Status

SMART Actions if Off Target

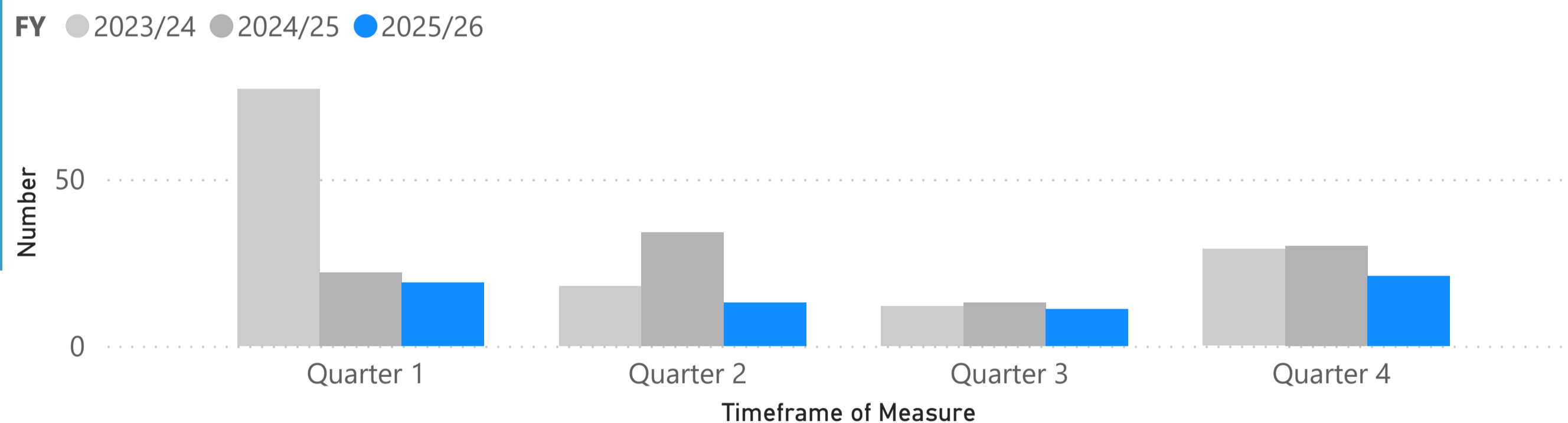
Low

Is Good

Per Quarter (Snapshot)

Positive

Yearly Trend



19

We continue partnership working to reduce ASB and ensure any complaints are dealt with efficiently and effectively in a timely manner.

ID3.1c - (ASB) cases - Cases closed in the quarter

Current Status

SMART Actions if Off Target

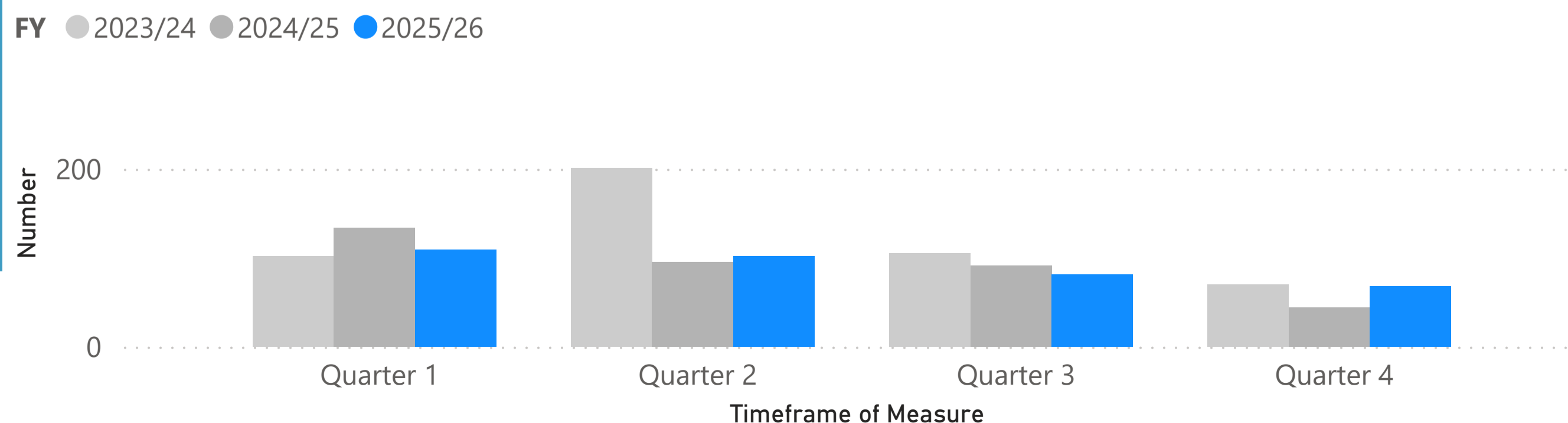
High

Is Good

Per Quarter (Snapshot)

Positive

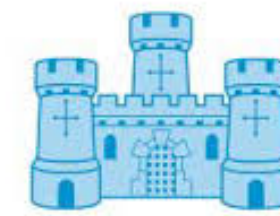
Yearly Trend



109

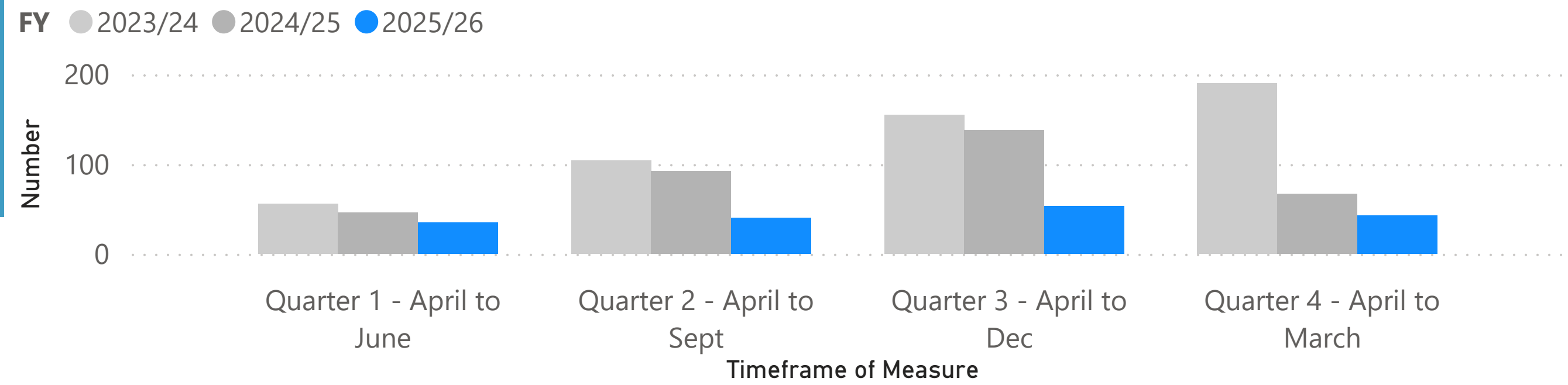
We continue partnership working to reduce ASB and ensure any complaints are dealt with efficiently and effectively in a timely manner.

Reduce anti-social behaviour and crime in our communities

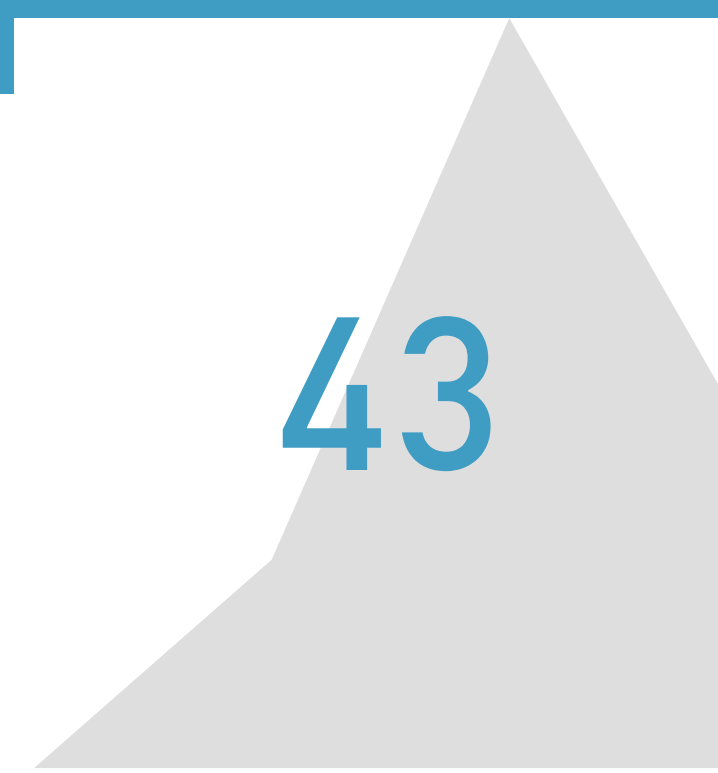


Low
Is Good
Cumulative (Per Annum)
Positive
Yearly Trend

ID3.2 - Number of referrals made regarding vulnerability by participating organisations at the Daily Hub



Current Status



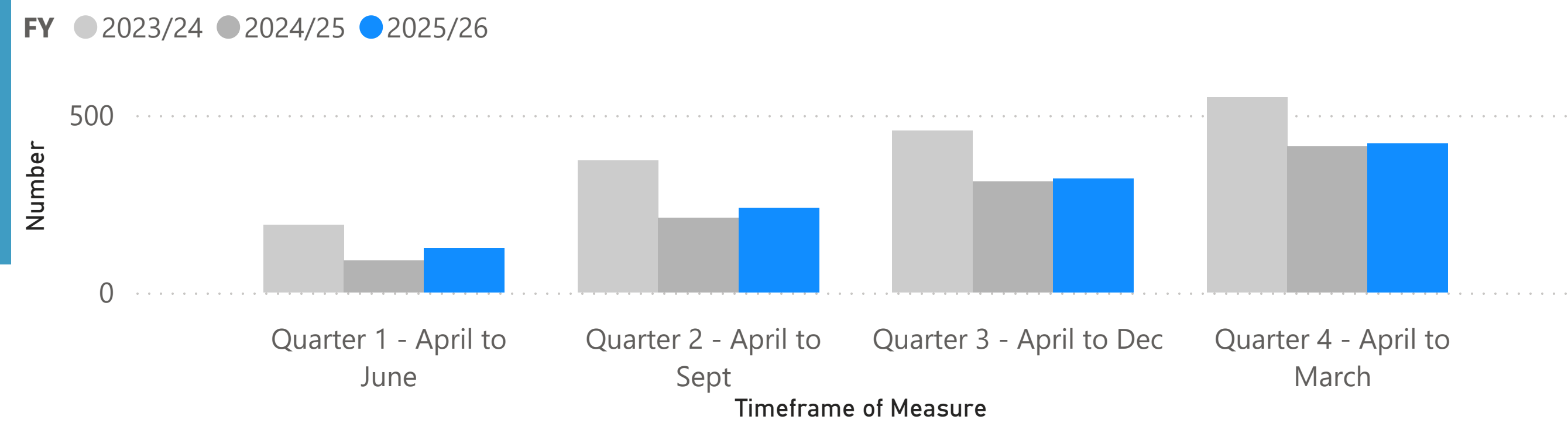
SMART Actions if Off Target

The vulnerability Hub continues to have a high number of complex cases with a broad range of vulnerabilities. The Hub partners are going to consider putting on a 'Vulnerability' Day to try and raise awareness on the range of issues people are facing with a view to accessing support earlier, we will look at this ahead of the winter.

Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.

Low
Is Good
Cumulative (Per Annum)
Negative
Yearly Trend

ID3.8 - Emergency homeless presentations



Current Status

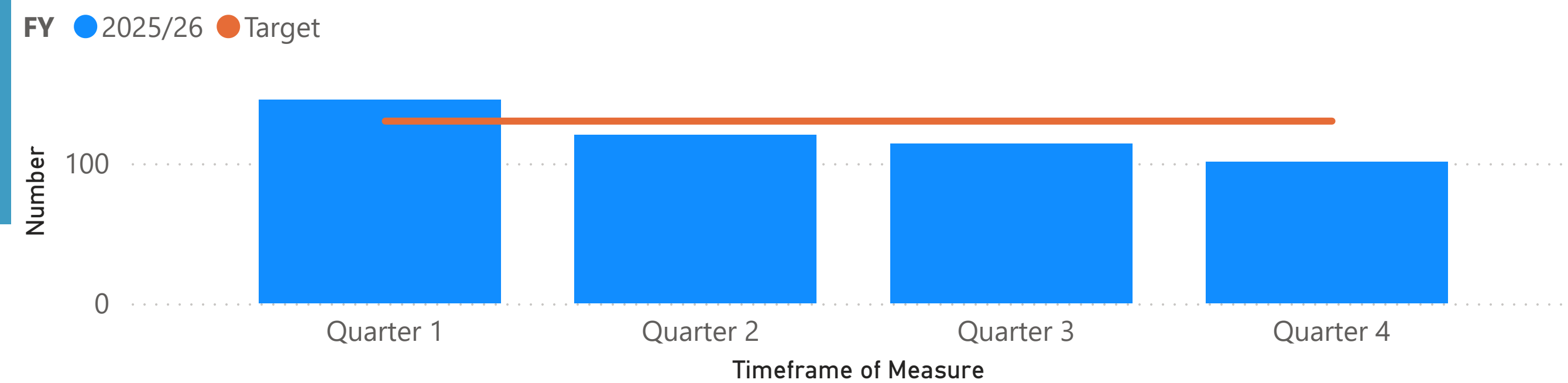


SMART Actions if Off Target

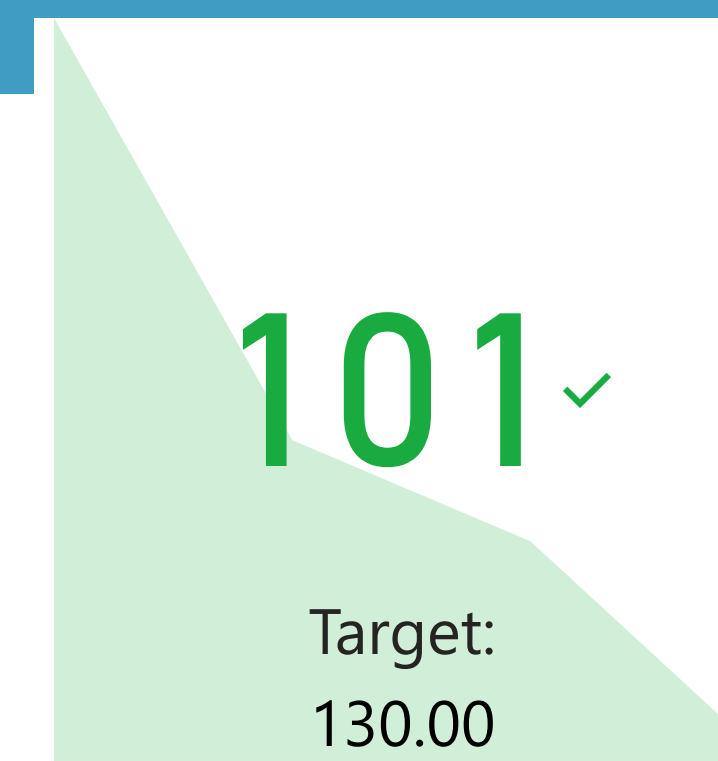
All Homeless tonight presentations are monitored. A focus on earlier intervention.

Low
Is Good
Per Quarter (Snapshot)
N/A
Yearly Trend

ID3.9 - The average number of working days from occupational health referral to completion of works for stairlifts provided by a DFG



Current Status



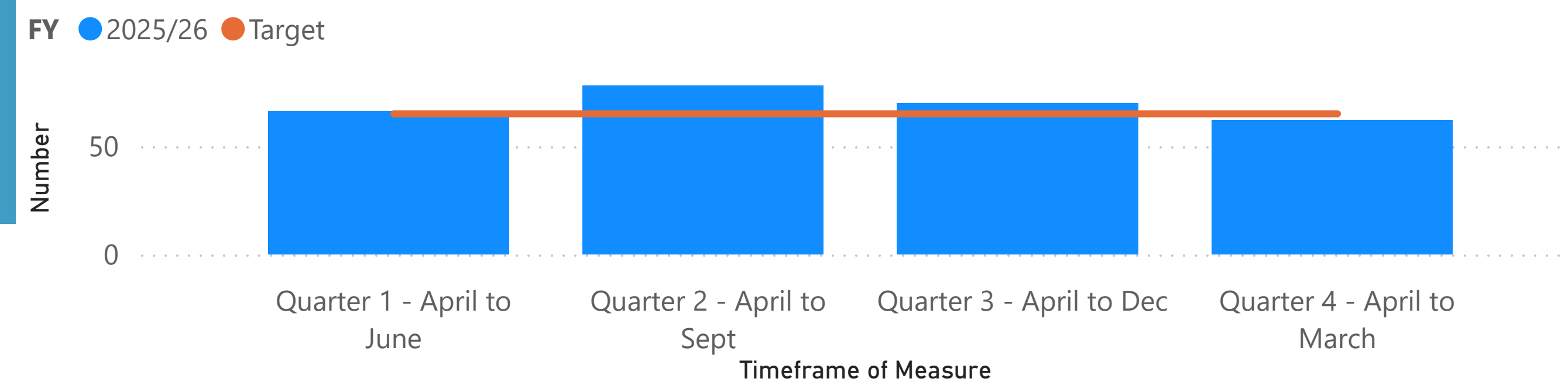
SMART Actions if Off Target

Q4 figure relates to 8 completed stairlifts. (The full year number is 30 stairlifts and an average of 121 working days)

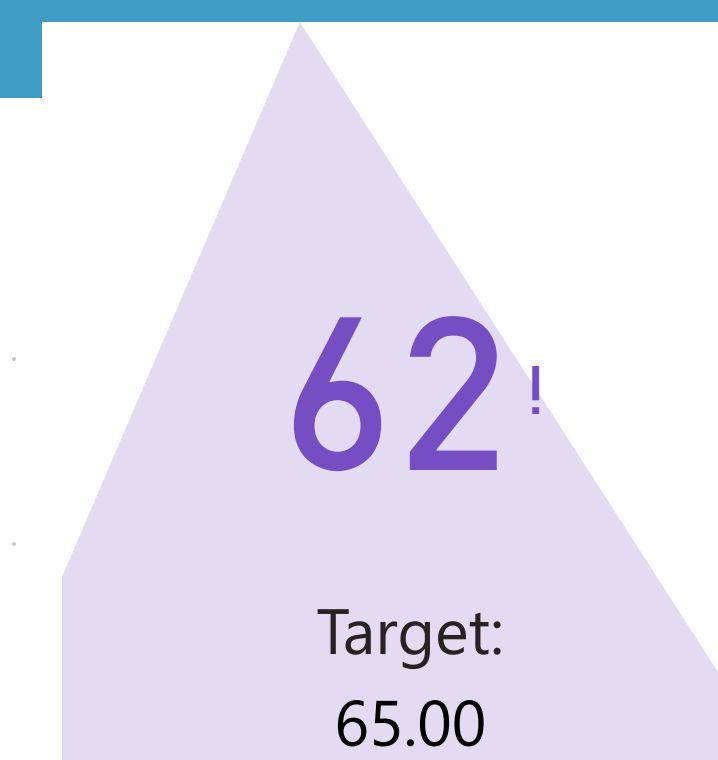
Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live

High
Is Good
Cumulative (Per Annum)
N/A
Yearly Trend

ID3.10 - Percentage of non-complex Disabled Facilities Grants completed in 120 days from occupational health referral

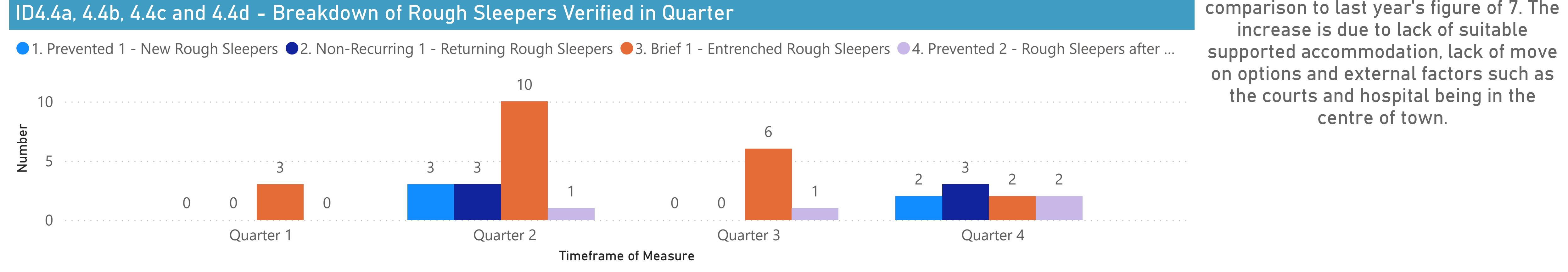
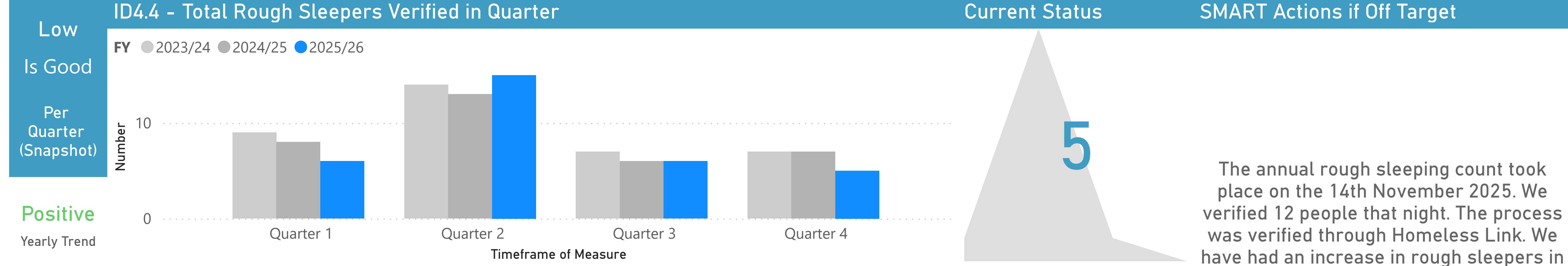
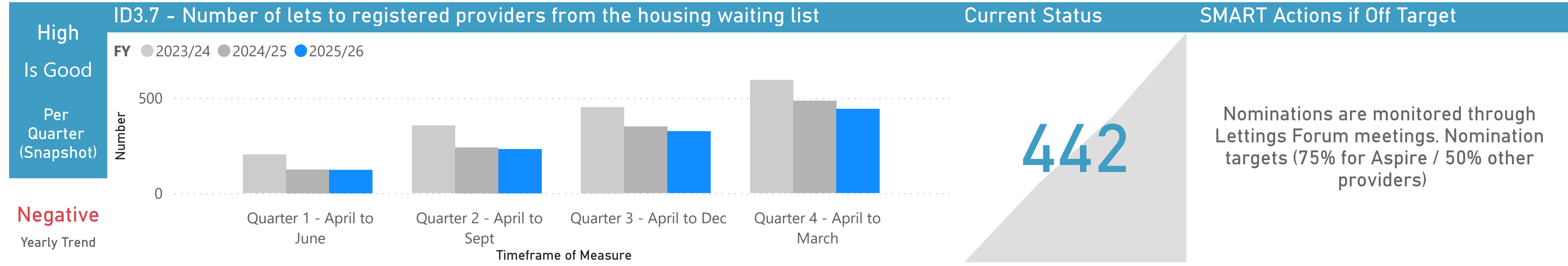
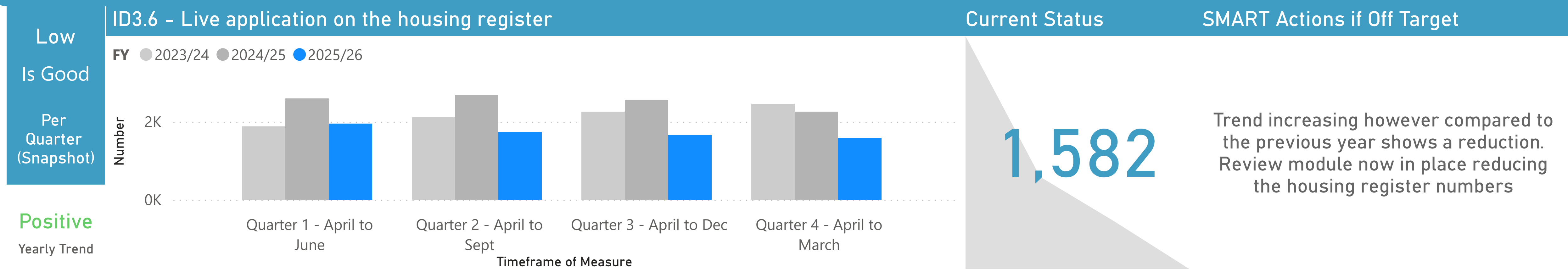


Current Status

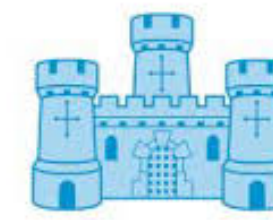


SMART Actions if Off Target

The figures show a slight dip in the last quarter, this reflects a dedicated focus in that quarter to complete applications which had experienced a delay in the application process.



Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live



Project Status Split for Priority 3.

Project/Action is Progressing as Expected

3

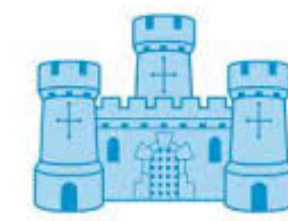
Project/Action is Completed

2

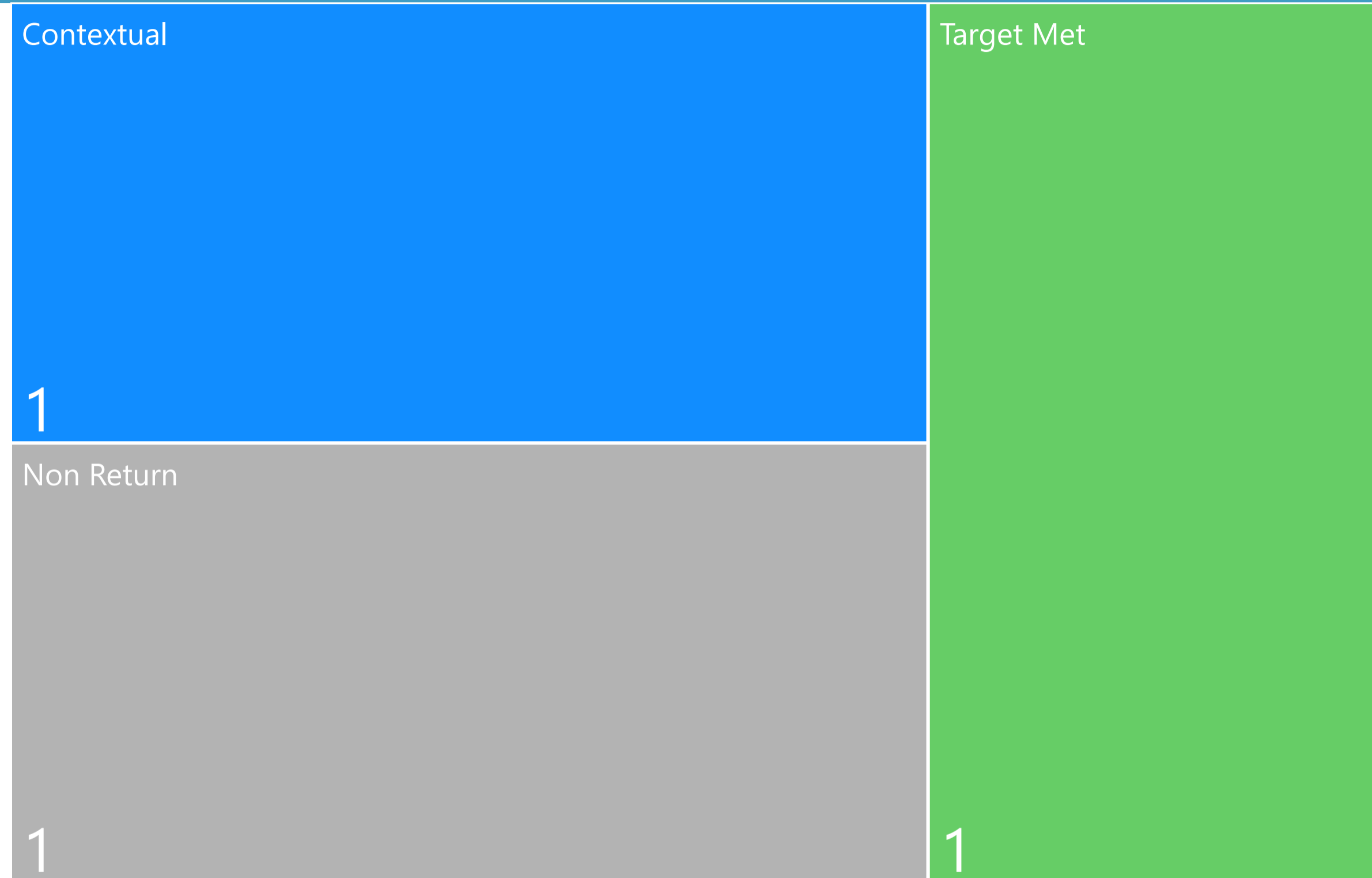
Project/Action is Not Progressi...

1

Service Area	Action	Corporate Objective	Status report	Commentary on progress
Neighbourhoods	Build on our work with Staffordshire Police	Reduce anti-social behaviour and crime in our communities	✔ Project/Action is Progressing as Expected	Successful joint working is continuing with Newcastle Local Policing Team. The Community Safety Partnership Action Plan and Local Police and Crime Plan is being delivered successfully, with ASB and Crime rates reducing.
1. Commercial Delivery 2. Neighbourhoods	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	★ Project/Action is Completed	Project/Action has been completed.
1. Neighbourhoods 2. Sustainable Environment	Expansion of the street warden scheme and the creation of neighbourhood delivery teams.	Secure a step change in street cleanliness and the quality of the public domain	★ Project/Action is Completed	Project/Action has been completed.
Sustainable Environment	Further increasing recycling rates across the borough with a particular focus on food waste	Further increasing recycling rates across the borough with a particular focus on food waste	⚠ Project/Action is Not Progressing as Expected	Overall recycling rates are below target for the year, however dry recycling tonnages are good and food waste tonnage has increased. The hot summer reduced the amount of garden waste composted, which has impacted the overall figure. The Council remains in the upper quartile nationally for recycling, and is now fully compliant with the Simpler Recycling Requirements including collection of flexible plastic and films, 2 years ahead of the legal requirement.
1. Strategy, People and Performance 2. Neighbourhoods	Work collaboratively with the Newcastle Partnership	Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	✔ Project/Action is Progressing as Expected	partnership board is positive, well attended and works to increase focus on cross cutting priorities
Neighbourhoods	Work with partners to develop effective community bodies	Support the development of community solutions to local problems	✔ Project/Action is Progressing as Expected	The Civic Pride Strategy is being successfully delivered and community engagement is growing. The Civic Pride Investment Fund has been fully expended on community projects to make the Borough cleaner, safer and more welcoming.



Priority 4: Performance Indicators Current Status



Corporate Objective	Count
Increasing the number of people living, working and using Newcastle town Centre	3
Total	3

Smart Narrative

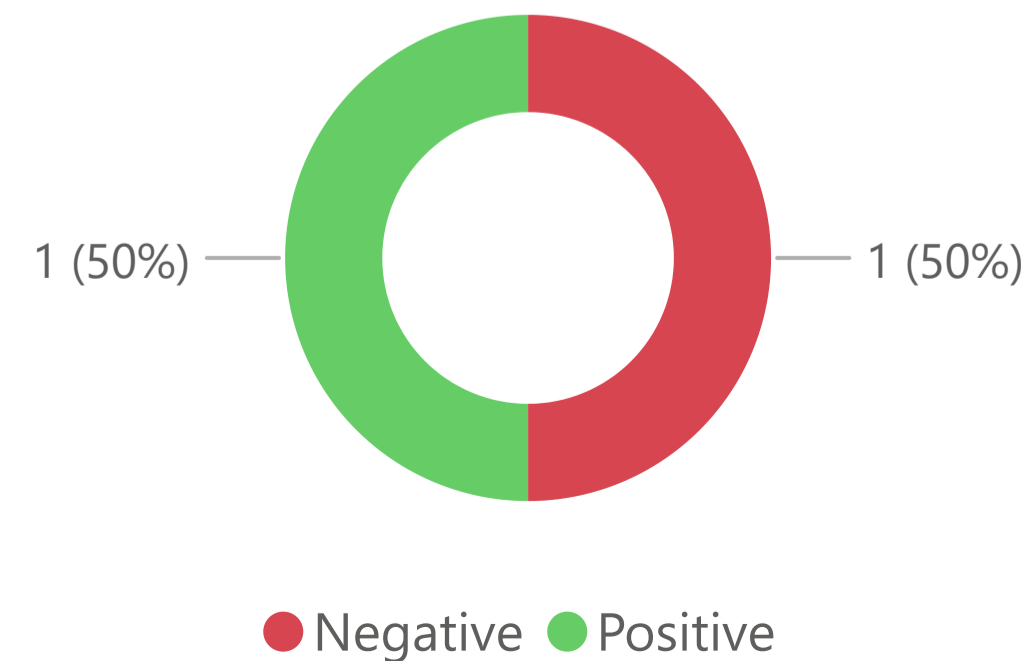
- A total of **1** measures were assigned targets this quarter. Of these, **100% achieved their targets.**
- An additional **1 measures were contextual** and therefore did not have set targets.
 - **1** measure showed an improvement in performance when compared to the previous year.
- **1** measure relating to Town Centre Footfall, is a non return this quarter due to date not being made available, further detail is available within this report.
- **2 projects/actions** has been completed, with all other project/actions progressing as expected this quarter, with further details provided within this report.

Priority 4: Summary Project Status Split

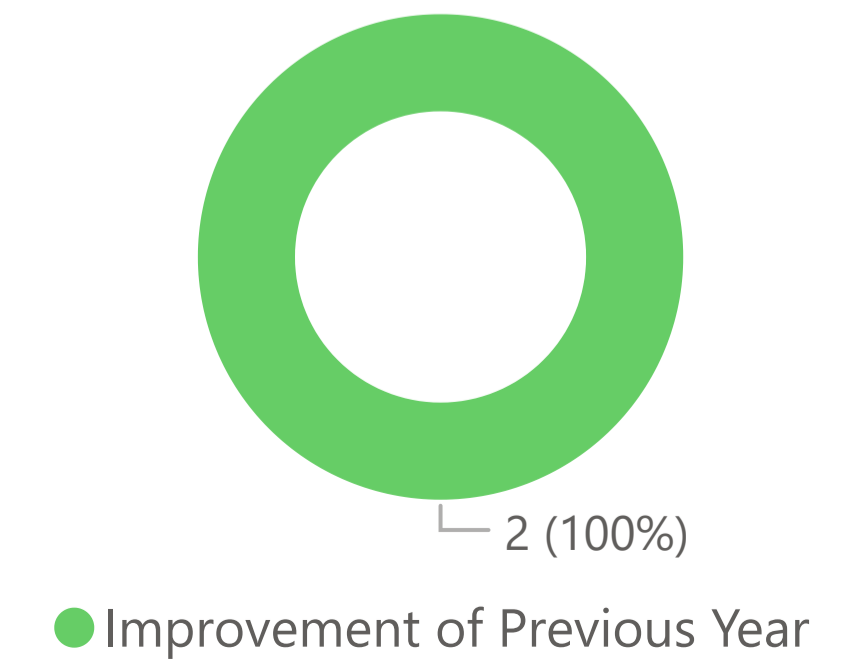
● Project/Action is Completed ● Project/Action is Progressing as Expected



Priority 4: Qtr.4 Trend Direction of PI's Compared to Previous Quarter



Priority 4: Qtr.4 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





ID4.1 - Car parking usage:-Number of tickets purchased

Current Status

SMART Actions if Off Target

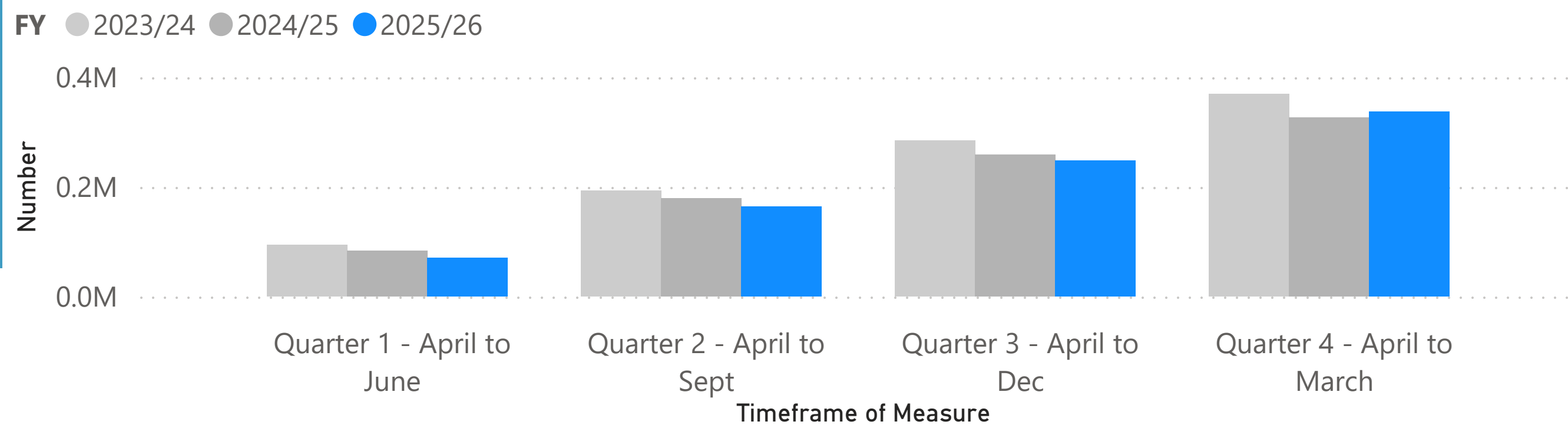
High

Is Good

Cumulative (Per Annum)

Positive

Yearly Trend



336,850

March continues the strong performance in car park ticket sales, with 27,446 purchased, showing a strong end to the financial year. The outturn of 336,850 is only 3150 short of the previous target of 340,000.

ID4.2 - Town Centre Footfall - Newcastle

Current Status

SMART Actions if Off Target

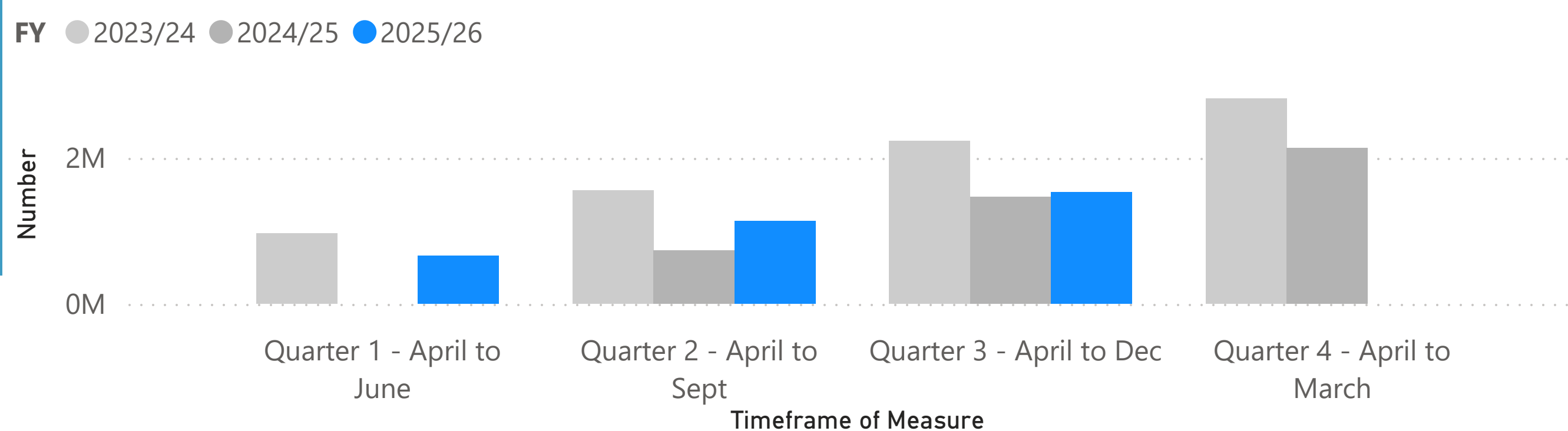
High

Is Good

Cumulative (Per Annum)

N/A

Yearly Trend



N/A

Footfall data for the town centre has not been provided by the BID for any month in Quarter 4, despite multiple follow-ups from officers.

ID4.3 - Average stall occupancy rate for markets - Overall

Current Status

SMART Actions if Off Target

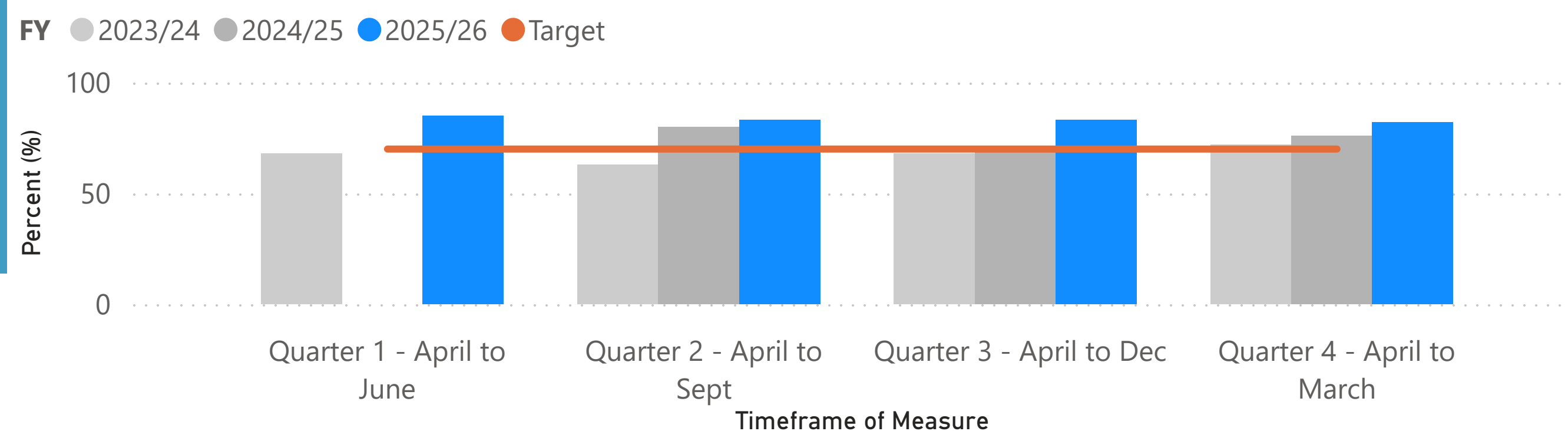
High

Is Good

Cumulative (Per Annum)

Positive

Yearly Trend



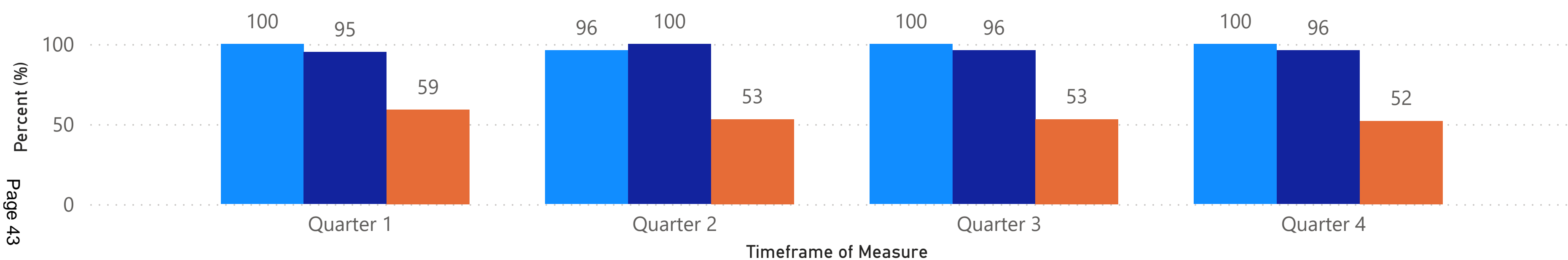
82.00 ✓

Target: 70.00

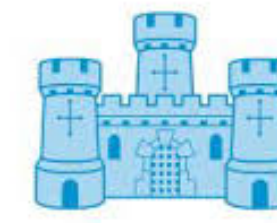
Seasonal fluctuations at the outdoor market follow national trends and colder weather reduces occupancy on the stalls. This is evidenced by the autumn/winter decrease in the number of outdoor events held. NOTE: Specialist markets consistently exceed the target for occupancy, whilst the general market on Monday, Wednesday, Friday and Saturday is consistently under-occupied (particularly on Mondays and Wednesdays), indicating a lack of demand for a market on the current number of days each week.

ID4.3a, 4.3b and 4.3c- Average stall occupancy rate for Specific Markets

1. Specialist event markets - Average stall occupancy rate for markets 2. Antique Forum Group Licensed Market - Average st... 3. General market - Average stall occu...



Increasing the number of people living, working and using Newcastle town Centre



Project Status Split for Priority 4.

Project/Action is Progressing as Expected

3

Project/Action is Completed

2

Service Area	Action	Corporate Objective	Status report	Commentary on progress
1. Commercial Delivery 2. Planning	Redeveloping Midway car park to provide aspirational town centre residential accommodation	Increasing the number of people living, working and using Newcastle town centre	✔ Project/Action is Progressing as Expected	Project is progressing to schedule with the existing building being remodelled to enable its redevelopment.
1. Neighbourhoods 2. Commercial Delivery	Developing a Town Centre Strategy for Kidsgrove	Encourage visitors and support local businesses in Kidsgrove	★ Project/Action is Completed	Project/Action has been completed.
Commercial Delivery	Redevelopment of Ryecroft Site	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	✔ Project/Action is Progressing as Expected	Ground works in preparation for residential development at Ryecroft are continuing to schedule. Q1 will see the first construction phase start.
Commercial Delivery	Redevelopment of York Place	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	✔ Project/Action is Progressing as Expected	Recent activity has included the strengthening of concrete pillars to enable an additional floor to be added and installation of steels at the upper level to create the frame for the residential units at this level.
Neighbourhoods	Further enhance the historic market and public realm and boost our signature specialist market programme	Further enhance the historic market and public realm and boost our signature specialist market programme	★ Project/Action is Completed	The FHSF Market and Public Realm Improvement project is now complete, with the digital screen installed and operational. The programme of specialist markets for 2026 has been set.

FINANCE, ASSETS AND PERFORMANCE SCRUTINY COMMITTEE



Work Programme 2025/26

Chair

Cllr Cllr Paul Wood

Vice-Chair

Cllr Peter Walton

Members

Cllrs Wayne Barber, Jon Chamberlain, Mark Harrison, Mark Holland, Dave Jones, Jeremy Lefroy, Rhys Machin, Janice SainReiners and Simon Tagg

Scrutiny Champion

Craig Turner

This committee scrutinises how the Council, as a whole, performs. It scrutinises how the Council develops and implements its various plans and strategies. It scrutinises how the Council plans for and uses its finances (including income generation) and other assets including plant and machinery, equipment, vehicles, land and buildings and staff. In scrutinising the Council's performance, it will also consider how the Council performs alongside the organisations it works in partnership with.

This Work Programme is set and reviewed at quarterly meetings of the Scrutiny Management Group. The Chair and Vice Chair also meet regularly with the Portfolio Holders to discuss this Work Programme. There is an opportunity for committee Members to discuss the Work Programme at each committee meeting. Part D of the Council's [Constitution](#) governs the scrutiny process.

For more information on the Committee or its work Programme please contact the Democratic Services:

- ✚ Geoff Durham at geoff.durham@newcastle-staffs.gov.uk
- ✚ Alexandra Bond at alexandra.bond@newcastle-staffs.gov.uk

Planned Items

DATE OF MEETING	ITEM	NOTES
2 nd July 2026	<ul style="list-style-type: none"> • Q4 Finance and Performance Report 2025/26 	
10 th September 2026	<ul style="list-style-type: none"> • Medium Term Financial Strategy 2027/28 • Q1 Finance and Performance Report 2026/27 • Commercial Strategy Update • Town Deal and Future High Street Fund Update 	
10 th December 2026	<ul style="list-style-type: none"> • First Draft Savings Proposals 2027/28 • Q2 Finance and Performance Report 2026/27 • Town Deal and Future High Street Fund Update 	
14 th January 2027	<ul style="list-style-type: none"> • Revenue and Capital Strategies 2027/28 • Schedule of Fees and Charges 2027/28 • Town Deal and Future High Street Fund Update 	
18 th March 2027	<ul style="list-style-type: none"> • Q3 Finance and Performance Report 2026/27 • Town Deal and Future High Street Fund Update • Commercial Strategy Update 	

Previous Items

DATE OF MEETING	ITEM	NOTES

Last updated on the 22/06/2026